



SEKHUKHUNE
District Municipality

Annual Report 2019/2020



GENERAL INFORMATION

1. MEMBERS OF THE MAYORAL COMMITTEE

NO.	SURNAME AND INITIALS	DESIGNATION
1.	Cllr. Ramaila K.S.	Executive Mayor
2.	Cllr. Mmakola MY	Member of the Mayoral Committee (MMC): Budget & Treasury
3.	Cllr. Mahlangu M.F.	1 st Member of the Mayoral Committee (MMC):
4.	Cllr. Manganeng L.M.	2 nd Member of the Mayoral Committee (MMC):
5.	Cllr. Matlala M.A.	Member of the Mayoral Committee (MMC): Corporate Services
6.	Cllr. Nkosi M.S.	Member of the Mayoral Committee (MMC): Planning & Economic Development
7.	Cllr. Nchabeleng T.L.	Member of the Mayoral Committee (MMC): Community Services
8.	Cllr. Mnisi SP	Member of the Mayoral Committee (MMC): Office of the Executive Mayor (Special Programmes)
9	Cllr. Mafefe O.H.	Member of the Mayoral Committee (MMC): Office of the Executive Mayor (Special Programmes)

2. ADDRESS

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Municipal Manager

ACRONYMS

NO.	ABBREVIATIONS	ABBREVIATION IN FULL
1.	AFS	Annual Financial Statement
2.	A.G.	Auditor General
3.	AGSA	Auditor General South Africa
4.	AIDS	Acquired Immune Deficiency Syndrome
5.	ANC	African National Congress
6.	AC	Audit Committee
7.	APR	Annual Performance Report
8.	AR	Annual Report
9.	BLSV	Bolshevic
10.	CAC	Child Advisory Council
11.	CDW	Community Development Worker
12.	CFO	Chief Financial Officer
13.	CLLR.	Councillor
14.	COGHSTA	Co-operative Governance, Human Settlement and Traditional Affairs
15.	CPMD	Certificate Programme in Management Development
16.	DA	Democratic Alliance
17.	DOE	Department of Energy
18.	DSAC	Department of Sport, Arts & Culture
19.	EFF	Economic Freedom Fighters
20.	EPWP	Expanded Public Works Programme
21.	ESKOM	Electricity Supply Commission

22.	FMG	Financial Management Grant
23.	GRAP	General Recognised Accounting Practice
24.	HIV	Human Immune Virus
25.	HH	Households
16.	ICT	Information Communication Technology
26.	IDP	Integrated Development Plan
27.	IGR	Integovernmental Relations
28.	INEP	Integrated National Electricity Programme
29.	Km	Kilometre
30.	KPA	Key Performance Area
31.	KPI	Key Performance Indicator
32.	LED	Local Economic Development
33.	LEDET	Limpopo Economic Development Environment Tourism
34.	LGSETA	Local Government Sector Education & Training Authority
35.	MEC	Member of Executive Council
36.	MFMA	Municipal Finance Management Act
37.	MIG	Municipal Infrastructure Grant
38.	MM	Municipal Manager
39.	MPAC	Municipal Public Accounts Committee
40.	MSA	Municipal Systems Act
41.	MTREF	Medium Term Revenue & Expenditure Framework
42.	N/A	Not Applicable
43.	No.	Number
44.	PMS	Performance Management System
45.	PMU	Project Management Unit
46.	PPP	Public Private Partnership

47.	PR	Proportional Representative
48.	OHS	Occupational Health & Safety
49.	R	Rand
50.	RBIG	Regional Infrastructure Grant
51.	RDP	Reconstruction & Development Plan
52.	RRMS	Rural Roads Assets Management System Grant
53.	RSA	Republic of South Africa
54.	SCM	Supply Chain Management
55.	SDBIP	Service Delivery & Budget Implementation Plan.
56.	SDM	Sekhukhune District Municipality
57.	SETA	Sector Education & Training Authority
58.	SODA	State of the District Address
59.	STATSSA	Statistics South Africa
60.	STI	Sexually Transmitted infection
61.	TB	Tuberculosis
62.	TOR	Terms of Reference
63.	TVR	Treasury Views and Recommendation
64..	WSP	Work Skills Plan
65.	VIP	Ventilated Improved pit
67.	WSIG	Water Services Infrastructure Grant

Table of Contents

Chapters	Content	Page No.
Chapter 1	1.1. EXECUTIVE MAYOR'S FOREWORD	12-15
	1.2. EXECUTIVE SUMMARY: MUNICIPAL MANAGER'S OVERVIEW	16
	1.3. Structure of the annual report of Sekhukhune District Municipality	16
	1.4. Legislative framework for annual reporting	16-20
	1.5. Municipal powers and functions	20
	1.6. Demographic overview	20
	1.7. Service delivery overview	22
	1.8. Financial health overview	23-25
	1.9. Statutory Annual Report Process	25-26
Chapter 2	CHAPTER TWO: GOVERNANCE	
	2.1. Introduction to governance	27
	COMPONENT A: Political and administrative governance	28
	2.2. Introduction to political & administrative governance	28
	2.3. Political Governance	28
	2.3.1. Introduction	28
	2.3.2. Political Structures	28
	2.3.2.1. The Executive Mayor	28-29
	2.3.2.2. The Speaker	29-30

2.3.2.3. The Chief Whip	30
2.3.2.4. The Mayoral Committee	31
2.3.2.5. Directly Elected Councillors	31
2.3.2.6. Traditional Leaders in Council	33
2.3.2.7. Political Decision Making	33
2.3.3. SECTION - 79 standing committees of council	34-35
2.3.4. Special Committees of Council	35
2.3.5. Municipal Portfolio Committees	36
2.3.6 Municipal Public Account Committee (Oversight committee)	36 -37
2.3.7. Meetings of committees	37-39
2.3.8. Attendance of Council meetings & MPAC meetings	41-45
2.4. Administrative Governance	46
2.4.1. Introduction	46
2.4.2. Top Administrative Structure	46-47
COMPONENT B: Intergovernmental Relations	47
2.5.1. District Intergovernmental Structure	49-52
2.5.2. Provincial Intergovernmental Structure	52
2.6. Relationships with municipal entities	52-55
COMPONENT C: Public Accountability and participation	55
2.7.1. Introduction	55
2.7.2. Public Participation meetings held	56-57
2.7.3. Ward Committees	57
COMPONENT D: Corporative Governance	57
2.8.1. Overview of corporate governance	57

	2.8.2. Audit committee	58
	2.8.3. Risk steering management Committee	59
	2.8.3.1. Risk Governance	60
	2.8.3.2. Top ten risks in the municipality	61
	2.8.3.3. Fraud and anti-corruption strategy	61
	2.8.4. Supply Chain Management	62-104
	2.8.5. By-law	104
	2.8.6. Website	104
	2.8.7. Public satisfaction on municipal services	105-114
State Chapter 3	SERVICE DELIVERY PERFORMANCE	
	3.1. Introduction	115
	COMPONENT A: Basic Service	115
	3.2 Water Provision	115
	3.3. Sanitation provision	121
	3.4. Municipal Health Services	121
	3.5. Emergency Management	126-133
	3.6. Disaster Management	133-169
	COMPONENT B: Planning & Development	170
	3.7. Local Economic Development	170
	3.7.1. Introduction	170
	3.7.2. Review of LED strategy	170
	3.7.3. State of district economy	170-172
	3.7.4. Tress Index	173
	3.7.5. Location Quotient	173
	3.7.6. Unemployment	173
	3.7.7. Gini Coefficient	174

	3.8. Trade and Industry	174
	3.9. Enterprise Development	175
	3.10. Agriculture Development	177
	3.11. Tourism Development	179
	3.12. Manufacturing	180
	3.13. Jobs created through municipal projects and EPWP	182
	3.14. Spatial Rationale	183
Chapter 4	ORGANISATIONAL DEVELOPMENT PERFORMANCE	
	Organisational Development Performance	186
	COMPONENT A: Introduction to Municipal Personnel	190
	4.1.1. Introduction	190
	4.1.2. Total number of Employees, Staff turn-over and Vacancies	191
	4.1.3. HR Policies, Plans and Strategy	193
	4.1.4. Injuries on duty	194
	4.1.5. Labour Relations.	196
	4.1.6. Skills development and training	197
	4.1.7. Training Spend in 2018/2019	197
	4.1.8. Bursaries	197
Chapter 5	FINANCIAL PERFORMANCE	198
	COMPONENT A:	198
	5.1. Statement of financial performance	
	5.2. Revenue	198
	5.3. Expenditure	198
	5.4. Asset Management	201

	5.5. Net asset position = Assets : Liabilities	202
	COMPONENT B: SPENDING AGAINST CAPITAL BUDGET	
	5.6. Grants received	202
	5.7. Grants spending of projects	202
	5.8. Unspent grants	205
	COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENT	
	7.1. Cash equivalent	206
	7.2. Borrowing and Investment	206
	COMPONENT D: OTHER FINANCIAL MATTER	
	8.1. Supply Chain Management	206
	8.1.1. Introduction Bid Committees	206
	8.1.2. Oversight role of Council	206
	. 8.2. GRAP Compliance	207
Chapter 6	AUDITOR GENERAL FINDINGS AND OPINION	
	COMPONENT A: 2019/2020 AUDITOR GENERAL REPORT OPINION & FINDINGS	208
	6.1. Auditor General Report 2019/2020 financial year	208
	COMPONENT B: 2018/2019 AUDITOR GENERAL OPINION	208
	6.2. Auditor General Report opinion for 2018/2019 financial year	208
	6.3. Auditor General Report progress on findings for 2018/2019 financial year	208
	Conclusions	208

	Glossary	209
	Annexure A:2019/2020 Organisational Structure	
	Annexure B:2019/2020 Annual Performance Report.(APR)	
	Annexure C: 2019/2020 Audit Committee Report	
	Annexure C: 2019/2020 Audited Financial Statement	
	Annexure D:2019/2020 Auditor General's Report	
	Annexure E: 2019/2020 Auditor General Findings Action Plan	
	Annexure F:2019/2020 Oversight Report	



CHAPTER ONE:

1.1. MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

We are enjoined by section 121 (1) of the Local Government Municipal Systems Act of 2000, which when read together with prescripts of the constitution, stipulates that 'Every municipality and every municipal entity must for each financial year prepare an annual report', in accordance with its guidelines.

In this annual report for 2019/2020 financial year, we provide a detail account of activities and outline our performance of the Sekhukhune District Municipality.

We also report back on the district municipality's financial performance during the financial year under review.

This is one of many ways we are using to account to the people of Sekhukhune.

Importantly, the annual report gives stakeholders and communities insight into our performance regarding service delivery targets.

Our achievements are detailed, and where we did not meet our objectives, we make a renewed commitment to improve.

Our steadfast resolve to stabilise the municipality's financial position remains. We have improved the municipality's liquidity ratio from 0.77:1,5 from the previous 2018/19 financial year to 0.8:1,5.

By the end of the financial year under review, it stood at 1: 1,5, which marks an improvement compared to the previous financial year.

Council is working hard toward improving this going concern.

There is an overall increase in our assets book, while liability is inflexible.

Our financial position during 2019/2020 financial year, the municipality had an increasing net asset of R3.3 billion, from the R3 billion position in 2018/2019 financial year.

Total liability has shown a decline by 9% from R692 million to R627 million.

However, we are seriously concerned about the assets that are impaired due to a number of reasons, including unfinished projects and vandalism.

These impairment losses, which have recently increased, put pressure on the municipality's financial health.

Corruption is a cancer that is eating away the fabric of our society.

We are focusing our energies on the implementation of the Anti-Fraud and Corruption Strategy to rid the municipality of all fraudulent and corrupt elements.

This is done in partnership with the law enforcement agencies. The fight against these crimes is in collaboration with the National Anti-Corruption Strategy, the Public Service Anti-Corruption Strategy, and the Local Government Anti-Corruption Strategy.

We have reported all fraudulent and corruption related cases to the South African Police Services, and we are confident the criminal justice system will assist the municipality to stem out these criminal activities.

The water services backlog in the district remains huge.

As a water service authority, the municipality has implemented the water projects that it had planned for 2019/20 financial year.

Our main sources of funding are the conditional grants.

Under the Municipal Infrastructure Grant (MIG), we have managed to implement twelve (12) infrastructure projects and five (5) VIP sanitation projects.

The Water Services Infrastructure Grant (WSIG) enabled us to implement sixteen (16) water projects as we intervened in areas that required urgent attention.

Based on the Regional Bulk Infrastructure Grant (RBIG), thirteen (13) bulk water projects were implemented.

All these projects are aimed at reversing the historical water infrastructure backlog we are dealing with in the district.

The Covid-19 pandemic caused some interruptions on the implementation of most of our projects.

In order to save both lives and livelihoods, His Excellency President Cyril Ramaphosa, announced hard lockdown restrictions towards the end of Q3 of the 2019/20 financial year.

This halted several bulk water projects.

However, the corona virus situation forced us to develop ways of working smartly because we could not allow the pandemic to paralyse our operations and projects.

In more ways than one, our efforts to working smartly have begun to bear fruit.

Many of our bulk water projects are nearing completion.

The bulk pipeline from Ga-Malekane Water Treatment Works, which extracts water from the De Hoop Dam, is technically complete.

We are currently working on commissioning this pipeline, which will supply the 25 Mega Litre reservoir in Jane Furse, in the 2021/22 financial year.

Once commissioned, several villages around Jane Furse, including Schoonoord.

The governing party, the African National Congress (ANC), at its 54th National Conference, among other things, asserted that “the service delivery agenda of local government is key to achieving a better life for all communities.”

The attainment of this is anchored on the implementation of the social contract we entered into with the communities of Sekhukhune through various means including the Integrated Development Plan.

Our pursuit for good governance still stands. We are working on repositioning the municipality’s supply chain management and procurement systems.

Soon, our municipality will revert to its days of unqualified audit opinions, toward clean audit opinions.

In the spirit of Thuma Mina, a call of action by President Ramaphosa, we have facilitated the building of houses for indigent families.

The latest family to receive a house built by a Good Samaritan, was the family of 109-year-old grandmother.

Before she received her new house, the elder stayed in a dilapidated house with her four orphaned grandchildren.

In the second half of last financial year, the economy of the country contracted by half due to closure of most business activities.

Our district was not immune, and our worry is on the socio-economic problems of unemployment, poverty and inequality that are worsening on a daily basis.

Our economy was battered by the Covid-19 pandemic. We are currently working on an economic recovery plan that will specifically speak to issues affecting our district.

The district economic recovery plan will help accelerate the agricultural output and promote the tourism sectors. Working in partnership with the mining sector, and other stakeholders, the Sekhukhune Development Agency will play a central role in this all-important task.

On behalf of the Sekhukhune District Municipality Council, I hereby present this Annual Report for the financial year 2019/2020.

Cllr Keamotseng Stanley Ramaila

Executive Mayor

1.2. EXECUTIVE SUMMARY: MUNICIPAL MANAGER'S OVERVIEW

Sekhukhune District Municipality (SDM) herein presents annual report for 2019/2020 financial year. The annual report is a statutory requirement for all municipalities in South Africa, primarily to report on performance during the year under review.

1.3. STRUCTURE OF THE ANNUAL REPORT OF SEKHUKHUNE DISTRICT MUNICIPALITY

Guided by Municipal Finance Management Act (MFMA) Circular 63 of 2012, contents of this annual report are set out as below:

Chapter 1: Introduction

Chapter 2: Governance.

Chapter 3: Service Delivery Performance.

Chapter 4: Organisational Development Performance.

Chapter 5: Financial Performance.

Chapter 6: Auditor General's Findings.

Appendices; and

Volume II: Annual Financial Statements (AFS)

However, this introductory chapter begins by presenting the legislative background, powers and functions of SDM, overviews on demographic, service delivery and financial health, and a summary of the annual report process.

1.4. LEGISLATIVE FRAMEWORK FOR ANNUAL REPORTING

Requirement for a Municipal Annual Report

Section 46 (2) of the Local Government: Municipal Systems Act (MSA) 56 of 2000 recognizes that a municipality shall have an annual report as a component of performance management, which shall consist of annual performance report.

Section 121 of the Local Government: Municipal Finance Management Act (MFMA) 56 of 2003 requires that every municipality must prepare an annual report for each financial year. This section outlines the purposes of annual report, which are:

- To provide a record of activities of the municipality or its entity for that particular year

- To provide a report on performance against the budget of the municipality or entity for that year
- To promote accountability to the local community

The above section also specifies the contents of annual report in detail, which include annual financial statements, auditor general's audit report, annual performance report, and other issues.

Submission and tabling of annual report.

Section 127(2) of Local Government: Municipal Finance Management Act (MFMA) 56 of 2003 provides details on the requirements of submission and tabling of annual reports. The section requires that within 7 months after a financial year the Mayor of a municipality must submit an annual report of that particular year to Council. In addition to this requirement, Circular 11 of MFMA states that annual report must be tabled on 31 January and considered by Council on 31 March of the following financial year.

However, MFMA Circular 63 of 2012 requires that the draft annual report must be prepared and submitted to internal auditing, combined audit/performance committee, Auditor General, and Council of the municipality whereas Council submits the unaudited annual report to MPAC. The latest MFMA circular of 2012 (No.63) provides the latest guidelines that should be followed.

Section 127 also says the Accounting Officer of the municipality must make public the annual report according to section 21A of the Municipal Systems Act and invite the local community to contribute towards the annual report. Finally, Section 127 of MFMA requires the Accounting Officer to submit the annual report to the Auditor General, Provincial Treasury and the Provincial Department of local government (Coghsta).

Preparation of annual report

There are two MFMA circulars which were made to guide preparation of annual reports of municipalities and their entities: Circular 11 of 2005 and Circular 63 of 2012. The two circulars are supposed to be read concurrently (in conjunction with each other).

MFMA Circular No.11 (2005) was made to provide guidance on preparation of annual report. The circular re-emphasise the requirements of annual report stated in the MFMA and the MSA, and supplements two documents which were produced earlier in the same year of 2003, namely the National Treasury “Budget Circular 2” and Annual Report Guidelines.

However, the circular goes further to describe the timelines required to produce the annual report, and accordingly states that the annual report must be tabled on 31 January and considered by Council on 31 March of the following financial year. At the same time the Council is required to adopt an oversight report over the annual report.

Due to COVID 19 a circular was issued extending the timelines to produce the annual report. The circular state that the annual report must be tabled by 31st March 2021.

Circular 11 also prescribed the format which an annual report must have, namely:

Chapter 1: Introduction and Overview

Chapter 2: Performance Highlights

Chapter 3: Human Resource and other Organisational Management

Chapter 4: Audited Statements and Related Financial Information

Chapter 5: Functional Area Service Delivery Reporting

Also mentioned in the same circular 11 are the requirements on annual report according to Division of Revenue Act (DORA), which requires inclusion of certain issues in the annual report, including:

How the municipality met the requirements of the use of conditional grants

Use of donor funding.

Information on long-term contracts

MFMA Circular No.63 of 2012 builds on Circular 11, and its main aim is to provide guidance to municipalities and municipal entities on new Annual Report Format and

its contents. This particular circular state that over and above the purposes of annual report stated above, the annual report also aims to reduce the additional reporting requirements that will otherwise arise from Government Departments, monitoring agencies and financial institutions. The specific goals of the new annual report format are the following:

Standardise reporting to enable municipalities / municipal entities to submit comparable annual reports.

Align financial and non-financial reporting in the annual report.

Create a standardised reporting structure that will enhance comprehensive oversight, meaningful evaluation and improved understanding of service delivery output;

Ensure the standardisation of terminology used in annual reports; and

Support the internal and external audit process.

Circular 63 of 2012 requests that the format of the annual report for municipalities and municipal entities be set out as below:

Chapter 1: Mayor's Foreword and Executive Summary;

Chapter 2: Governance;

Chapter 3: Service Delivery Performance;

Chapter 4: Organisational Development Performance.

Chapter 5: Financial Performance;

Chapter 6: Auditor General's Findings;

Appendices; and

Volume II: AFS

The format as prescribed by the latest MFMA circular (No.63) was used for preparation of the annual report for Sekhukhune District Municipality for 2017-2018 financial year.

Circular No. 104 of the Municipal Finance Management Act 56 of 2003 outlines the extension to timelines for the submission of the annual financial statements, annual reports, audits and related matters. The annual report will be tabled to Council by the 31st March 2021.

1.5. MUNICIPAL POWERS AND FUNCTIONS

The powers and functions of Sekhukhune District Municipality are determined in terms of the Constitution of the Republic of South Africa, 1996 (Act 108 of 1996) Schedule 4 Part B as follows:

- Fire fighting
- Local Tourism
- Municipal Airports except for Ephraim Mogale and Elias Motsoaledi
- Municipal Planning
- Municipal Health Services
- Municipal Public Transport
- Markets
- Municipal Abattoirs
- Regional Land Fill Sites
- Water
- Sanitation

1.6. DEMOGRAPHIC OVERVIEW

Population

Statistics South Africa indicated during the 2016 Community Survey that the total population of Sekhukhune district is 1 169 762. In Census 2011, the population of Sekhukhune District Municipality stood at 1 076 830 persons. The SDM total population increased by 8, 6% over the past five years. The youth population, which consists of mostly unemployed persons, increased by 30% over the same five years. The table below displays the official numbers:

Municipality	POPULATION		AS % of district population 2016	YOUTH POPULATION	
	2011	2016		2011	2016
Fetakgomo	93 795	96 668	8%	31 594	38 955
Greater Tubatse	335 676	393 713	34%	128 819	184 259
Makhuduthamaga	274 358	283 956	24%	88 663	107 577
Ephraim Mogale	123 648	127 168	11%	42 964	51 829
Elias Motsoaledi	249 363	268 256	23%	86 165	109 022
Sekhukhune	1 076 840	1 169 762	100%	378 205	491 642

Source: Census (2011), Community Survey (2016)

However, Statistics South Africa indicated during the 2011 census figures that the annual population growth rate in the district was at 1% per annum. Based on that statement, it can be seen that the population growth rate was projected to be slower as the district population was to reach 1, 130, and 670 in 2016. However, this projected number has been exceeded in 2016 community survey as demonstrated in the above table.

Households

Households in the district have also increased from a total of 263 802 in 2011 to 290 489 in 2016 according to the Community Survey of 2016. This is an increase of 10% over the last five years. It can thus be inferred that households have a possible average increase of 2% per annum. The table below presents the official numbers provided by Statistics South Africa through its normal studies:

MUNICIPALITY	HOUSEHOLDS 2011	HOUSEHOLDS 2016	AS PERCENTAGE
Greater Tubatse/ Fetakgomo	106 050	125 454	43%
Makhuduthamaga	65 217	64 769	22%

Elias Motsoaledi	60 251	66 330	23%
Ephraim Mogale	32 284	33 936	12%
Sekhukhune	263 802	290 489	100%

Source: Census (2011), Community Survey (2016)

The average growth rate of Sekhukhune population and households per annum (1, 7% and 2% respectively) imply that there will be a continual increase in demand for services in future, particularly water, sanitation, and electricity. Future resource allocation for these services by the SDM need to increase accordingly, which must be considered through its planning processes.

1.7. SERVICE DELIVERY OVERVIEW

Sekhukhune District Municipality (SDM) is a Water Services Authority (WSA) and Water Services Provider (WSP) in accordance with its powers and functions in terms of in terms of Water Services Act, Act 108 of 1997.

The Department of Infrastructure and Water Services is responsible for delivery of water and sanitation services in the entire SDM area. The municipality planned to review its Water Services Development Plan (WSDP) and Water & Sanitation Master Plan in the current financial year (2019/2020). Both WSDP and BWSMP are used as the guiding tool to ensure effective and efficient implementation of various water schemes and provide a blueprint of providing water sustainably in the district.

The Municipality is currently providing full water and sanitation services in the main towns such as Burgersfort (12 815 people), Marble Hall (4 025 people), Groblersdal (6 312 people), Steelpoort (3 374 people) and Ohrigstad (1 520 people). These areas have access to other high-level services such as refuse removal and roads.

The most villages in the vast rural areas are being provided with ground water as alternative sources and water tankers where necessary. Most of the rural villages in the Flag Boshielo Water Scheme are receiving water services in a much more improved way than most rural other villages.

Under the Municipal Infrastructure Grant (MIG), we have managed to implement twelve (12) infrastructure projects and five (5) VIP sanitation projects.

The Water Services Infrastructure Grant (WSIG) enabled us to implement sixteen (16) water projects as we intervened in areas that required urgent attention.

Based on the Regional Bulk Infrastructure Grant (RBIG), thirteen (13) bulk water projects were implemented.

The SDM is currently implementing a massive sanitation programme and providing Ventilated Improved Pit latrines (VIP's) to various households. In the 2016-2017 to 2018/2019, financial year's 29 417 VIP Sanitation units were built across the district as part of providing communities with sanitation. In 2019/2020 7 032 VIP units were provided which add up to 36 449 VIP units provided to date.

1.8. FINANCIAL HEALTH OVERVIEW

Sekhukhune District Municipality has a number of assets in the form of water and sanitation infrastructure (immovable assets) as well as those assets that are movable (office furniture and vehicles). In the 2019/2020 financial year the municipal assets stood at R4 000 432 046 as compared to R3 708 625 640 2018/2019 financial year. There was overall increase in the SDM assets. The total liabilities for the 2019/2020 financial year for SDM stood at R546 620434 in contrast to R632 394 074 in the 2018/2019 financial year.

The net asset position of the municipality stands at R3 453 811 552 in 2019/2020 compared to R3 076 231 566 in the 2018/2019 financial year.

Revenue

The total revenue realised by the SDM for the financial year 2019/2020 stood at R1 430 665 341 as compared to total revenue of R1 447 699 075 in the 2018/2019 financial year. Revenue from exchange items is summarised as follows:

Service charges which is sale of water and sewer services stood at R94 840 932 for 2019/2020 financial year as compared to R86 518 023 in the 2018/2019 financial year.

Interest from receivables stood at R26 885 413 compared to R23 915 373 in 2018/2019 financial year. There was no other sources of revenue in the 2019/2020

financial year as compared to R12 441 973 in the previous financial year of 2018/2019.

The total revenue from exchange items stood at R126 851 571 compared to R127 307 220 in 2018/2019 financial year.

Revenue from non-exchange items stood at R1 303 813 770 compared to R1 320 391 855 in 2018/2019 financial year. The bulk of the revenue from non-exchange items is the government subsidies and grants which clearly indicate that we are a grant dependent municipality.

Expenditure

The total expenditure for the municipality in 2019/2020 was R1 053 085 356 in contrast to R113 822 273 that was spent in 2018/2019 financial year. Personnel costs remain the largest item of expenditure in the 2019/2020 financial year to the payment of salaries and allowances for staff members in the district.

General expenses is the second biggest expenditure item at R197 791 592 at 23% compared to R242 894 777 for the 2018/2019 financial year. The top five general expense items relate to provision of security, lease rental and operating lease, fuel and lubricants, laboratories and chemicals and well as consulting professional services.

Bulk purchases become the third largest area in the expenditure items at R108 870 005 at 18% compared to R196 006 452 in the 2018/2019 financial year. Bulk purchases relate to purchase of electricity for water operations as well as purchase of water from various service providers for provision to communities.

Depreciation and amortisation become the fourth largest expenditure at R100 599 134 at 8% as compared to R86 046 288 in the previous financial year.

VIP Sanitation (contracted services) is the fifth largest area of expenditure at R58 983 449 at 6% compared to R 66 260 366 in 2018/2019 financial year. The municipality has been constructing VIP Sanitation units in all the four local municipalities as part of dealing with the sanitation backlogs.

Lease rentals on operating lease becomes the sixth largest expenditure at R55 253 928 at 5% as compared to the previous year 2018/2019 at R56 055 152.

Repairs and maintenance become the seventh largest expenditure at R42 133 150 at 5% as compared to R49 712 725 in the previous financial year. The municipality infrastructure has worn out causing repairs and maintenance budget to increase.

1.9 STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period.	July
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalise 4 th quarter Report for previous financial year	
4	Submit draft Annual Performance Report to Internal Audit	
5	Municipal entities submit draft annual performance reports to MM	
6	Audit/Performance committee considers draft Annual Performance Report of municipality and entities (where relevant)	August
8	Mayor tables the unaudited Annual Performance Report	
9	Municipality submits draft Annual Performance Report including consolidated annual financial statements and performance report to Auditor General.	
10	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
11	Auditor General assesses draft Annual Performance Report including consolidated Annual Financial Statements and Performance data	September - October
12	Municipalities receive and start to address the Auditor General's comments	November - December
13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor- General's Report	January

14	Annual Report is made public and representation is invited	February
15	Oversight Committee assesses Annual Report	March
16	Council adopts Oversight report	March - April
17	Oversight report is made public	
18	Oversight report is submitted to relevant provincial councils	
19	Commencement of draft Budget/ IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input.	January

CHAPTER TWO: GOVERNANCE

2.1. INTRODUCTION TO GOVERNANCE

Section 2 of the Local Government Municipal Systems Act, 2000 (Act 32 of 2000) defines a municipality as follows.

“a municipality is-

Is an organ of state within the local sphere of government exercising legislative and executive authority within an area determined in terms of the Local Government Municipal Demarcation Act, 1998.

Consists of –

The political structures and administration of the municipality; and

The community of the municipality”

Section 152 of the Constitution of the Republic of South Africa provides for the following as objects of local government;

Section 152 (1) the objects of local government are;

To provide democratic and accountable government for local communities

To ensure the provision of services to communities in a sustainable manner

To promote social and economic development

To promote a safe and healthy environment and;

To encourage the involvement of communities and community organisations in the matters of local government

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

In terms of the Municipal Structures Act, the Council of the Municipality is the highest decision-making body. The council appoints Accounting Officer who runs the day-to-day operations of the municipality on behalf of the Council.

2.2. INTRODUCTION TO POLITICAL GOVERNANCE

In our resolve to enhance good governance and accountability, the Municipality adopted separation of powers model, marking a new dispensation in the history of Sekhukhune, which sees the legislative arm of council being separated from the executive arm. This is in line with the governance approach that seeks to put in place an independent oversight mechanism to ensure that democracy is deepened, and that effective public service delivery takes place to benefit the communities of Sekhukhune.

2.3. POLITICAL GOVERNANCE

2.3.1. INTRODUCTION TO POLITICAL GOVERNANCE

The district municipality is a category B municipality with an executive system of mayoral committee. The municipality has 20 councillors which are proportional representative councillors.

2.3.2. POLITICAL STRUCTURES

2.3.2.1. The Executive Mayor: Cllr. Keamotseng Stanley Ramaila

Duties of the Executive Mayor as per section 56 of the Municipal Structures Act No 117 of 1998.

- Identify the needs of the municipality
- Review and evaluate those need in order of priority
- Recommend to the municipal Council strategies, programmes, and services to address priority needs through the integrated development plan, and the estimates of revenue and expenditure, taking into account any applicable national and provincial development plans and,

- Recommend or determine the best way, including partnership and approaches, to deliver those strategies, programmes, and services to the maximum benefit of the community
- Evaluate progress against the key performance indicators
- Review the performance of the municipality in order to improve
- The economy, efficiency, and effectiveness of the municipality
- The efficiency of credit control and revenue and debt collection services and
- The implementation of the municipality's by-laws
- Monitor the management of the municipality's administration in accordance with the directions of the municipal council
- Oversee the provision of services to the communities in sustainable manner
- Perform such duties and exercise such powers as the council may delegate to the executive mayor in terms of section 59 of Local Government: Municipal Systems Act, 2000(Act 32 of 2000)
- Annually report on the involvement of communities and community organisations in the affairs of the municipality; and
- Ensure that regard is given to public views and report on the effect of consultation on the decisions of council

2.3.2.2. The Speaker: Cllr. Maria Mmachuene Manamela

Duties of the Speaker as per section 56 of the Municipal Structures Act No 117 of 1998.

- Presides at meetings of the council
- Performs the duties and exercises the powers delegated to the speaker in terms of section 59 of Local Government: Municipal Systems Act, 2000(Act 32 of 2000)
- Must ensure that council meets at least quarterly.

- Must maintain order during meetings.
- Must ensure compliance in the council and council committees with the code of Conduct set out in Schedule 1 to the Local Government: Municipal Systems Act, 2000(Act 32 of 2000)
- Must ensure that council meetings are conducted in accordance with the rules and orders of the council.

2.3.2.3. The Chief Whip Cllr. Tseke Lepota

Duties of the Chief Whip

- Informs councillors of Council and Mayoral Committee of meetings called by the Speaker and Executive Mayor respectively
- Ensures that the meetings of the Council and committees quorate
- Inform councillors of the Council and Mayoral Committee of the important items on the relevant agenda
- Advise the Speaker on the amount of time allocated to speakers and the order of such the speaker's in addressing Council
- Ensures that councillors' motions are prepared and timeously tabled in council in terms of Rules of Order
- Advises the Speaker and the Mayor on how to deal with important items not disposed of at a Council meeting pending its resolution
- Advises the Speaker and the Executive Mayor of agenda of Council
- Advises the Speaker and the Executive Mayor of urgent motions in writing prior the commencement of the meeting
- Assists the Speaker with counting of votes, and
- Prepare for special debates on the state of the municipality

2.3.2.4. The Mayoral Committee

The Executive Mayor is the political head of the Institution and is assisted by Mayoral Committee. The Executive accounts to Council on a regular basis on the work of the municipality.

	Position	Name
1	Member of the Mayoral Committee (MMC) Budget and Treasury	Cllr. Mmakola M. Y
2	1 st MMC Infrastructure and water services	Cllr. Mahlangu M. F
3	2 nd MMC Infrastructure and Water services	Cllr. Manganeng L.M
4	MMC Corporate services	Cllr. Matlala M. A
5	MMC Community services	Cllr. Nchabeleng T.L
6	MMC Planning and Economic Development	Cllr. Nkosi M.S
7	MMC Office of Executive Mayor (Special Programmes)	Cllr. Mnisi S,P and Cllr. Mafefe O.H

2.3.2.5. Directly Elected Councillors

DIRECTLY ELECTED COUNCILLORS			
Council Members	Full Time / Part Time (FT/PT)	Position held	Party Represented
CLLR. RAMAILA KEAMOTSENG STANLEY	FT	Executive Mayor	ANC
CLLR. LEPOTA TSEKE JAN	FT	Chief Whip	ANC
CLLR. MANAMELA MACHUENE MARIA	FT	Speaker	ANC
CLLR. PHALADI RAPHAHLE CATHRINE	P.T	Chair of Chairs (COC)	ANC

DIRECTLY ELECTED COUNCILLORS			
Council Members	Full Time / Part Time (FT/PT)	Position held	Party Represented
CLLR. NCHABELENG THOKOZILE LIZZY	FT	MMC	ANC
CLLR.MAHLANGU MBUZI FANI	FT	MMC	ANC
CLLR. MAFEFE ORGINIA HLAUME	P.T	MMC	ANC
CLLR. MATLALA M.A	PT	MMC	ANC
CLLR. MANGANENG MMAMATETE LORRAIN	PT	MMC	ANC
CLLR. MNISI SELLO PETER	P.T	MMC	ANC
CLLR. SEFALA KUKIE RAESSETJA ELIZABETH	FT	MPAC Chairperson	ANC
CLLR. MMAKOLA MASHIMOLE YVONNE	P.T	MMC	ANC
CLLR. NKOSI SAMSON MAGODIRENG	F.T	MMC	ANC
CLLR. MOKGANYETJI MALEKE JOHANNA	P.T	N/A	ANC
CLLR. MHLANGA CHRISTOPHER THATHANE	PT	N/A	BOLSHEVIC

DIRECTLY ELECTED COUNCILLORS			
Council Members	Full Time / Part Time (FT/PT)	Position held	Party Represented
CLLR. MAILA SOLOMON MASEHLELE	PT	N/A	DA
CLLR. MATSETELA MADIMETJA LORENCE	PT	N/A	EFF
CLLR. MTSWENI BUTI WILLIAM	PT	N/A	EFF
CLLR. . MOLOKO MOHLOGOPELA KLAAS	PT	N/A	EFF
CLLR. MOIMANE MATHABATHE THANDI	PT	N/A	EFF

2.3.2.6. Traditional Leaders in Council

The district has 75 traditional leaders. Seven (7) traditional leaders are elected to serve in Council, Kgoshi Matlala, Kgoshigadi Malepe, Kgoshigadi Matsepe-Kopa, Kgoshigadi Nkosi, Kgoshi Makofane, Kgoshi Phahlamohlaka and Kgoshi Tisane.

2.3.2.7. Political Decision Making

The District municipality has adopted a separation of powers model wherein Council is vested with the legislative authority and plays an oversight role on the Executive. The Executive on the other hand led by the Executive Mayor is responsible for execution and accounts to Council on the implementation of council decisions.

2.3.3. SECTION - 79 STANDING COMMITTEES OF COUNCIL

Section 79 committees

Council established section 79 committees to play oversight role and monitor the work of the executive and administration. The established committees are aligned to administrative departments of the municipality and are chaired by non-executive councillors.

BUDGET AND TREASURY (BTO) MEMBERS	COMMUNITY SERVICES (CMS) MEMBERS
Cllr. Mehlape SH (chairperson)	Cllr. Phala M.L (chairperson)
Makua MJ	Mahlangu J
Radingwana MR	Matlala FM
Maloka MF	Mamogale MF
Mokganyetji MJ	Mokgotho LL
Ranoto P	Thokoane MJ
Ramautswa KJ	Sebothoma RG
Mtshweni BW	Nkadimeng LR
Mamokgopa LD	Diale MH
Maila SM	MMC Nchabeleng
MMC Mmakola MY	Kgoshigadi Nkosi T.E
Kgoshi Tisane M.N	

CORPORATE SERVICES (CPS) MEMBERS	INFRASTRUCTURE AND WATER SERVICES (IWS) MEMBERS
Cllr. Mabelane .MM (Chairperson)	Cllr. Mabatane MC (Chairperson)
Radingwana MR	Mamogale MF
Mokgotho LL	Makua MJ
Dolamo FM	Makeke GM

Maisela RP	Motlafe MG
Thokoane MJ	Mokganyetjie MJ
Moimane MT	Ramautswa KJ
Mosotho MT	Matsetela ML
Mathebe CN	Makola JV
	Makofane IT
MMC Matlala MA	MMC Mahlangu
	MMC Manganeng
Kgoshi Lehwelere-Matlala M.A	Kgoshigadi Malepe M.R

PLANNING AND ECONOMIC DEVELOPMENT(PED) MEMBERS

Cllr. Rankoe TP (Chairperson)
Maloka MF
Mokgotho LL
Mashabela MN
Kgaphola A
Thokoane MJ
Moloko MK
Madutlela KK
Makofane IT
MMC Nkosi M. S
Kgoshi Phahlamohlaka K. P

2.3.4. SPECIAL COMMITTEES OF COUNCIL

COUNCIL WHIPPERY

1. Cllr Makua MJ Acting Chairperson
2. Cllr Makofane IT

2.3.5. MUNICIPAL PORTFOLIO COMMITTEES

MUNICIPAL COMMITTEES	PURPOSE OF COMMITTEE
Corporate Services	Committee plays oversight and ensures department implements Human resources development strategy/policy and other related policies and that staff establishment is in line with IDP objectives
Community Services	Committee plays oversight and ensures that the department functions properly and implement core mandate such as disaster management and emergency services
Planning and Economic Development	Committee plays oversight and ensures that department deliver on its mandate of economic growth, job creation, poverty, and proper spatial planning
Budget and Treasury	Committee plays ensures that financial resources of the municipality are managed in line with legislation and accounting of fiancés takes place
Infrastructure and Water Services	Committee plays oversight and ensures that department provides basic services to communities and capital budget is spend in line with council priorities
The Section 79 Committees are contributing effectively to the overall functioning of Council wherein they meet on a monthly basis. They receive reports from Members of the Mayoral Committee who make recommendations to Council for approval. Based on the Portfolio Committee recommendations Council is able to take decisions as the matter tabled by the Executive Mayor would have be reviewed by the Portfolio Committee to advice council appropriately.	

2.3.6. Municipal Public Account Committee (MPAC) (Oversight committee)

In line with legislation the District has established an oversight committee made up of non-executive councillors to provide an opinion on the annual report before tabling to council. The oversight report will be published separately as per the MFMA guidance. The following are members of MPAC:

Cllr. Sefala K.R.E. (Chairperson)
Cllr. Motlafe MG.
Cllr. Maila SM
Cllr. Mtshweni BW
Cllr. Malapane SS
Cllr. Makeke MG
Cllr. Motseni NL
Cllr. Mashabela MN
Cllr. Ramautswa KJ

2.3.7. Meetings held as per each committee

NAME OF THE COMMITTEE	NO OF MEETINGS HELD	DATE OF MEETINGS
Mayoral Committee	20	<ul style="list-style-type: none"> • 07 July 2019 • 23 July 2019 • 29 July 20219 • 27 August 2019 • 28 August 2019 • 02 September 2019 • 03 September 2019 • 16 September 2019 • 23 September 2019 • 22 October 2019 • 28 October 2019 • 08 November 2019 • 26 November 2019 • 17 December 2019
(MC = Mayoral Committee)	08	
(SMC=Special Mayoral Committee)	12	

		<ul style="list-style-type: none"> • 21 January 2020 • 30 January 2020 • 20 February 2020 • 26 March 2020 • 01 May 2020 • 22 May 2020
SECTION 79 COMMITTEES		
Infrastructure & Water Services	13	<ul style="list-style-type: none"> • 22 July 2019 • 19 August 2019 • 20 September 2019 • 14 October 2019 • 21 October 2019 • 06,15,18,20 November 2019 • 20 January 2020 • 27 February 2020 • 13 March 2020 • 18 June 2020
Corporate Services	10	<ul style="list-style-type: none"> • 15 July 2019 • 19 August 2019 • 14 October 2019 • 15 November 2019 • 15 January 2019 • 14 November 2019 • 15 January 2020 • 16 March 2020 • 15 June 2020 • 19 June 2020
Planning & Economic Development	08	<ul style="list-style-type: none"> • 15 July 2019 • 16 August 2019 • 15 October 2019 • 15 November 2019

		<ul style="list-style-type: none"> • 14 January 2020 • 17 February 2020 • 19 March 2020 • 15 June 2020
Budget & Treasury	05	<ul style="list-style-type: none"> • 19 July 2019 • 25 September 2019 • 05 November 2019 • 28 January 2020 • 17 February 2020
Community Services	08	<ul style="list-style-type: none"> • 16 July 2019 • 19 August 2019 • 16 September 2019 • 15 October 2019 • 15 November 2019 • 15 January 2020 • 16 March 2020 • 17 June 2020
Council Meetings	14	<ul style="list-style-type: none"> • 30 July 2019 • 28 August 2019 • 04 & 17 September 2019 • 30 October 2019 • 08 November 2019 • 13 & 19 December 2019 • 30 January 2020 • 25 February 2020 • 26 & 28 March 2020 • 28 April 2020 • 12 June 2020

2.3.8. COUNCILLORS ATTENDANCE OF COUNCIL MEETINGS

Registry of Council Attendance 2019-2020

NOTE: P = PRESENT; A= ABSENT; N/A= NOT APPLICABLE

	JULY - SEPTEMBER				OCTOBER – DECEMBER				JAN - MARCH			APR - JUN	
	30 07 2019	28 08 2019	04 09 2019	17 09 2019	30 10 2019	08 11 2019	13 12 2019	19 12 2019	30 01 2020	25 02 2020	26 03 2020	28 05 2020	12 06 2020
Cllr. Manamela M.M	P	P	P	P	P	A	P	P	P	A	P	P	P
Cllr Ramaila K.S	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr Mahlangu M.F	P	A	P	P	P	A	P	P	P	P	P	P	P
Cllr Lepota T.J	P	P	P	P	P	A	P	P	P	P	n/a	n/a	n/a
Cllr.Sefala R.E	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr Nchabeleng T.L	P	P	P	P	A	P	P	P	P	P	P	P	A
Cllr. Matlala M.A	P	A	P	P	P	P	P	P	P	P	P	P	P
Cllr Mafefe O.H	A	P	A	P	P	P	P	P	P	P	P	P	P
Cllr MOKGANYETJI M.J	n/a	n/a	n/a	n/a	P	P	P	P	P	P	P	P	P
Cllr MASHABELA MN	n/a	n/a	P	A	P	P	P	P	P	P	A	P	P
Cllr Manganeng L.M	A	P	P	P	P	A	P	P	P	P	P	P	P

Cllr. Sihlangu T.L	A	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Cllr. Mnisi S.P	P	P	P	P	A	P	P	P	P	P	P	P	P	P
Cllr. Mmakola M.Y	P	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Nkosi S.M	A	P	P	P	A	P	P	P	P	P	P	P	P	P
Cllr. Mamekoa R.S	p	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Cllr RAMAUTSWA K.J	n/a	n/a	n/a	n/a	n/a	n/a	p	P	A	A	A	P	P	
Cllr. Mhlanga C.T	A	A	P	P	P	P	-	-	-	-	-	-	-	
Cllr. Maila S.M	P	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr. Matsetela M.L.	P	P	P	P	P	P	A	P	P	A	A	P	P	
Cllr. Moloko M.K	P	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr. Moimana M.T	P	P	P	P	P	P	A	P	P	P	A	P	P	
Cllr. Mtsweni B.W	A	P	P	P	A	P	A	A	P	A	A	A	P	
Cllr. Phaladi R.C	A	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr. Mabelane M.M	P	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr Mamogale M.F	P	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr. Maisela R.P	P	P	P	P	P	P	P	P	P	A	P	P	P	
Cllr. Makua M.J	P	P	P	P	P	P	P	P	A	A	P	P	P	
Cllr Kgaphola M.A	P	P	P	A	P	P	P	P	P	P	P	P	P	
Cllr Radingwana M.R	P	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr. Mokgotho L	P	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr. Malapane S	P	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr. Mamokgopa L.D	P	P	P	P	A	A	P	P	A	P	P	P	P	
Cllr.Makola J.V	P	P	P	P	P	P	A	P	P	P	A	P	P	
Cllr. Makofane I.T	A	P	P	P	P	P	P	P	P	P	P	P	P	
Cllr. Mabatane M,C	P	P	P	P	P	P	A	A	P	A	A	P	P	
Cllr. Rankoe T.P	A	A	P	P	P	P	A	P	A	P	P	P	P	
Cllr. Dolamo F.M	A	A	A	A	A	A	A	P	P	P	A	A	P	

Cllr. Thokoane M.J	A	P	A	A	P	A	A	P	P	A	A	A	P
Cllr Madutlela K.K	P	P	P	P	A	P	A	A	A	P	A	P	P
Cllr Diale M.H	A	P	P	P	P	P	A	A	P	P	P	P	P
Cllr. Nkadimeng L R	P	A	P	P	P	A	A	A	P	P	A	P	P
Cllr Motseni N.L	P	P	P	P	A	P	A	P	P	P	P	P	P
Cllr Phala M.L	A	P	P	P	P	P	A	P	A	P	P	P	P
Cllr Motlafe M.G	A	P	P	P	P	P	P	P	P	P	A	P	P
Cllr Mehlope S.H	P	P	P	P	P	P	P	P	P	P	A	P	P
Cllr Mahlangu J	A	P	P	P	P	A	P	P	P	P	A	P	P
Cllr Makeke G	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr Mosotho M	P	P	P	P	P	P	A	A	A	P	A	A	P
Cllr Mathebe C	A	P	P	P	P	P	P	P	P	P	A	P	P
Cllr Matlala F.M	A	A	P	P	P	P	A	A	P	P	A	A	P
Cllr Ranoto P	A	P	A	P	P	P	P	A	A	P	A	P	P
Cllr Phokwane R.G	P	P	A	P	A	P	P	P	P	P	P	P	P
Cllr. Maloka M.F	P	P	A	P	A	P	A	A	P	P	A	P	P
Cllr Manganeng L.M	A	P	P	P	P	A	P	P	P	P	P	P	P
Cllr. Sihlangu T.L	A	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Cllr. Mnisi S.P	P	P	P	P	A	P	P	P	P	P	P	P	P
Cllr. Mmakola M.Y	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Nkosi S.M	A	P	P	P	A	P	P	P	P	P	P	P	P
Cllr. Mamekoa R.S	p	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Cllr RAMAUTSWA K.J	n/a	n/a	n/a	n/a	n/a	n/a	p	p	A	A	A	P	P
Cllr. Mhlanga C.T	A	A	P	P	P	P	-	-	-	-	-	-	-
Cllr. Maila S.M	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Matsetela M.L.	P	P	P	P	P	P	A	P	P	A	A	P	P
Cllr. Moloko M.K	P	P	P	P	P	P	P	P	P	P	P	P	P

Cllr. Moimana M.T	P	P	P	P	P	P	A	P	P	P	A	P	P
Cllr. Mtsweni B.W	A	P	P	P	A	P	A	A	P	A	A	A	P
Cllr. Phaladi R.C	A	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Mabelane M.M	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr Mamogale M.F	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Maisela R.P	P	P	P	P	P	P	P	P	P	A	P	P	P
Cllr. Makua M.J	P	P	P	P	P	P	P	P	A	A	P	P	P
Cllr Kgaphola M.A	P	P	P	A	P	P	P	P	P	P	P	P	P
Cllr Radingwana M.R	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Mokgotho L	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Malapane S	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Mamokgopa L.D	P	P	P	P	A	A	P	P	A	P	P	P	P
Cllr.Makola J.V	P	P	P	P	P	P	A	P	P	P	A	P	P
Cllr. Makofane I.T	A	P	P	P	P	P	P	P	P	P	P	P	P
Cllr. Mabatane M,C	P	P	P	P	P	P	A	A	P	A	A	P	P
Cllr. Rankoe T.P	A	A	P	P	P	P	A	P	A	P	P	P	P
Cllr. Dolamo F.M	A	A	A	A	A	A	A	P	P	P	A	A	P
Cllr. Thokoane M.J	A	P	A	A	P	A	A	P	P	A	A	A	P
Cllr Madutlela K.K	P	P	P	P	A	P	A	A	A	P	A	P	P
Cllr Diale M.H	A	P	P	P	P	P	A	A	P	P	P	P	P
Cllr. Nkadimeng L R	P	A	P	P	P	A	A	A	P	P	A	P	P
Cllr Motseni N.L	P	P	P	P	A	P	A	P	P	P	P	P	P
Cllr Phala M.L	A	P	P	P	P	P	A	P	A	P	P	P	P
Cllr Motlafe M.G	A	P	P	P	P	P	P	P	P	P	A	P	P
Cllr Mehlaphe S.H	P	P	P	P	P	P	P	P	P	P	A	P	P
Cllr Mahlangu J	A	P	P	P	P	A	P	P	P	P	A	P	P
Cllr Makeke G	P	P	P	P	P	P	P	P	P	P	P	P	P
Cllr Mosotho M	P	P	P	P	P	P	A	A	A	P	A	A	P

Cllr Mathebe C	A	P	P	P	P	P	P	P	P	P	A	P	P
Cllr Matlala F.M	A	A	P	P	P	P	A	A	P	P	A	A	P
Cllr Ranoto P	A	P	A	P	P	P	P	A	A	P	A	P	P
Cllr Phokwane R.G	P	P	A	P	A	P	P	P	P	P	P	P	P
Cllr. Maloka M.F	P	P	A	P	A	P	A	A	P	P	A	P	P

Please note that Cllr. RAMAUTSWA K.J replaced Cllr. MHLANGA C.T, Cllr. MOKGANYETJI M.J replaced Cllr. SIHLANGU T.L, Cllr. MASHABELA MN replaced Cllr. MAMEKOA R.S

MPAC Councillors' Attendance of Municipal Public Account Committee Meetings for 2019/2020 Financial Year

Names	23 July 2019	22 Oct 2019	04 Dec 2019	16 Jan 2020	20 march 2020	23 Jun 2020	20 Feb 2019	19 Mar 2018	24 Jun 2019
Cllr Mtshweni B.W	A	A	P	A	P	P	A	A	A
Cllr Malapane S.S	P	P	P	P	P	P	P	P	A
Cllr Sefala K.R.E	p	P	P	P	P	P	P	P	P
Cllr Motseni M.C	P	P	P	P	P	P	A	P	P
Cllr Maila S.M	P	P	A	P	P	P	P	P	P
Cllr Makeke M	P	A	A	P	P	P	P	P	A
Cllr Mashabela MN	p	P	P	P	P	P	P	A	P
Cllr Motlafe	P	P	P	P	P	P	P	P	P

A= ABSENT; P = PRESENT

2.4. ADMINISTRATIVE GOVERNANCE

2.4.1. Introduction

The Management of the institution is entrusted with role of advising Council as well as for the implementation of council resolutions. It is led by the Municipal Manager who is the overall Accounting Officer (AO). The Management is further complemented by line function Managers who are responsible for management of various municipal departments.

The Management functions as a collective through regular monthly management meetings and accounts to the Executive through Mayoral Committee meetings.

2.4.2. TOP ADMINISTRATIVE STRUCTURE

Position	Name	Comments
Municipal Manager	Ms. N.T. Maseko	Served from 01 July 2019 to February 2020
Acting Municipal Manager	Mr. Mpho Mofokeng	01 March 2020 to 30 June 2020
Chief Financial Officer	Mr. Mpho Mofokeng	01 March 2019 to 30 June 2019
Acting		
Director Corporate Services	Mr. S P. Lekgoro	Served 01 July 2019 to 30 June 2020
Director Planning and Economic Development	Mrs. M.S. Mabitsela	Served from 01 July 2019 to 30 June 2020.
Director Community Services	Mr. S. Masemola	Served from 01 January to 30 June 2020
Acting Director Infrastructure & Water Services	Mr. T. Maroga	Served from 01 July 2019 to December 2019.
Acting Director	Mr. F. Phaswana	01 January 2020 to 30

Infrastructure & Water Services		June 2020
Chief Audit Executive	Mr. N. Marobane	Served from 01 July 2019 to 31 March 2020
Acting Chief Audit Executive	Ms. J. Makgolane	01 April 2020 to 30 June 2020

COMPONENT B: INTERGOVERNMENTAL RELATIONS

The Intergovernmental Relations and Framework Act make provision for establishment of intergovernmental structures. Moreover, it makes provision for establishment of Intergovernmental Technical Support structures. Sekhukhune District Municipality has established Mayor's Forum as an Intergovernmental Relations Structure to deal with issues of common interest within the district. The Mayor's Forum is chaired by the Executive Mayor of the district and also attended by Mayors of the four local municipalities.

There are also two technical support structures that have also been established to support the Mayor's Forum namely the Municipal Managers' Forum and Technical Clusters. There are four Technical clusters dealing with key Local Government Key Performance Indicators

ITEM	Cluster	Focus areas	Chair
Resuscitation of clusters	Development planning	Development planning: Spatial /SPLUMA Economic Strategic planning Housing	Director Planning and Economic Development

	Corporate services	<p>Job evaluation</p> <p>ICT Governance Framework</p> <p>LLF Functionality</p> <p>Legal services</p> <p>Policy and by-law bench marking</p> <p>Political administrative interface</p> <p>Minimum competencies</p>	Director Corporate Services
	Internal audit/Risk and performance	<p>Risk assessment</p> <p>Performance auditing</p> <p>Internal audit</p>	Chief Audit Executive
	Financial Services	<p>Revenue enhancement</p> <p>Free basic services</p> <p>Financial statements</p> <p>Grant performance</p>	Chief Financial Officer
	Basic services	<p>Capital grant performance</p> <p>Disaster management</p> <p>Emergency services</p> <p>Refuse removal</p> <p>Operations and maintenance</p> <p>Municipal health services</p> <p>Roads and storm</p>	Director Infrastructure and Water Services

		water Electricity Public transport Environmental management	
	Communication and public participation	Customer care Hotline issues Stakeholder engagement Council meetings calendar	Deputy Director Office of Executive Mayor

2.5.1. DISTRICT INTERGOVERNMENTAL STRUCTURE

Sekhukhune District Municipality as a custodian of inter-governmental relations structures in the district has facilitated the establishment of the following forums for better coordination with the four local municipalities

Mayors Forums which is a strategic political fora for all the five (05) mayors in the district and meets on a regular basis to provide overall governance leadership

Speakers Forum which is constituted by all speakers in the district to share information and knowledge on how to conduct council activities as well as develop common perspective around issues of governance

Chief Whip's Forum is a forum chaired by the district chief whip and includes all chief whips from local municipalities which meets on a regular basis to share experiences on developing common ground around issues of code of conduct for councillors and related issues

Municipal Managers Forum which is a platform for all five municipal managers in the district to interact on a regular basis and provide administrative leadership to all municipalities in the district

Inter-Governmental Relations Clusters which are inclusive of all the five municipalities in the district and meets on a regular basis to share experiences and strategies in various technical areas

The district working together with the five local municipalities have been able to derive the following benefits from coordinated IGR efforts

- Minimize duplication of resources
- Encouraged local horizontal learning
- Sharing of scarce resources
- Enhanced government cohesion

For the 2019/2020 the following IGR meetings were convened:

IGR STRUCTURE	NUMBER OF MEETINGS CONVENED	DATE OF THE MEETING
Speaker's Forum	4	<ul style="list-style-type: none"> • 12 Sept 2019 • 04 Dec 2019 • 12 March 2020 • 11 June 2020
Mayor's Forum	01	<ul style="list-style-type: none"> • 26 August 2019
Chief Whip's Forum	3	<ul style="list-style-type: none"> • 12 Dec 2019 • 24 March 2020 • 30 June 2020
Municipal Manager's Forum	3	<ul style="list-style-type: none"> • 11 July 2019 • 08 October 2019

		<ul style="list-style-type: none"> • 05 March 2020
Economic Cluster (IDP, LED & Spatial)	14	<p>LED</p> <p>Tourism</p> <ul style="list-style-type: none"> • 26 August 2019 <p>Agriculture</p> <ul style="list-style-type: none"> • 28 October 2019 <p>IDP MANAGERS FORUMS</p> <ul style="list-style-type: none"> • 12 July 2019 <p>IDP REP FORUMS</p> <ul style="list-style-type: none"> • 03 December 2019 • 10 March 2020 <p>DDM WORK STREAMS/FORUMS</p> <ul style="list-style-type: none"> • 18-19 December 2019 • 13 January 2020 <p>SPATIAL</p> <ul style="list-style-type: none"> • 01 August 2019 • 07 November 2019 • 06 February 2020 • 19 March 2020 • 25 March 2020
CFO's Forum	0	<ul style="list-style-type: none"> • 0

Basic Service Delivery Cluster	2	<ul style="list-style-type: none"> • 22 July 2019 • 28 November 2019
Public Participation Forum	4	<ul style="list-style-type: none"> • 20 Aug 2019 • 27 Nov 2019 • 20 Jan 2020 • 04 June 2020
Secretariat	0	<ul style="list-style-type: none"> • N/A
MPAC	1	<ul style="list-style-type: none"> • 10 Dec 2019

2.5.2. PROVINCIAL INTERGOVERNMENTAL STRUCTURE

In the year under review, Sekhukhune District Municipality participated in the following provincial Inter-Governmental Relations Structures

Premier Inter-Governmental Forum attended by the Executive Mayors and Municipal Managers which provides strategic direction in aligning the work of government in the province

Governance and Administration Cluster attended by the Municipal Manager which interfaces with the work of the Provincial Executive

Provincial Communicators Forum which focuses on enhancing communication between government, communities and social partners

The Sekhukhune District Municipality has benefited a lot from attending provincial IGR structures as it gives the municipality an opportunity to plan in line with provincial priorities and objectives. Some of the interventions have resulted in tangible programmes and projects on the ground.

2.6. RELATIONSHIPS WITH MUNICIPAL ENTITIES

The District has established Sekhukhune District Agency (SDA), a special purpose being vehicle for facilitation of high impact economic development programmes.

The Agency has a board of directors which accounts to the Municipality and has appointed a Chief Executive Officer to oversee day to day operations and business of the Agency.

The district has opted for a shareholder compact model which regulates the relationship between the entity and the municipality.

The board is constituted by individuals drawn from various sectors with diverse skills and expertise. The current board for Sekhukhune Development Agency (SDA) was appointed by Council on the 1st March 2017 for a period of three (03) years until February 2020. The board was reviewed and reconstituted in August/September 2018 following the resignation of Mr D.O Nkoana during April 2018. The current composition of the Board for 2019/2020 financial year is as follows:

	Names	Expertise	Portfolio
1.	Ms. Maureen Ntshudisane	<ul style="list-style-type: none"> • Skills development • Business & Planning development • Project management 	Board Chairperson and member of Economic Development Sub-Committee from September 2018.
2.	Ms Moidibale Seipati Tlaka	<ul style="list-style-type: none"> • Tourism • Project Management • Financial management 	<ul style="list-style-type: none"> • Deputy Board Chairperson (Resigned in May 2019) • Chairperson of Finance Sub-committee (Replaced by Mr Matji as chair in November 2018) • Chairperson of Remuneration &

			Human Resource Sub-Committee
3.	Ms Frederica Mercia Blake	<ul style="list-style-type: none"> • Estate & Land Planning • Business development • Project management 	<ul style="list-style-type: none"> • Member of Finance sub-committee • Member of Economic Development sub-committee • Member of Remuneration & Human Resource sub-committee
4.	Mr Madulo Hlapi Mampuru	<ul style="list-style-type: none"> • Local Business Development • Project management • Skills growth development 	Chairperson of Economic Development sub-committee
5.	Mr Morwamokoena Stephen Masemola	<ul style="list-style-type: none"> • Agriculture & Spatial planning • Project Management • Agricultural Development 	<ul style="list-style-type: none"> • Member of Finance sub-committee • Member of Economic Development sub-committee • Member of Remuneration & Human Resource sub-committee
6.	Mr. Petrus Matji	<ul style="list-style-type: none"> • Hydrologist *Water engineering *Roads 	• Chairperson of Finance sub-

		projects management *Business management and strategic planning	committee with effect from November 2018. • Member of Economic Development sub- committee
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NO. OF BOARD MEETINGS HELD	DATES OF MEETINGS
0	2 meetings (27 August 2019 & 17 January 2020)

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

2.7.1. INTRODUCTION

Municipalities are by law required to foster public participation and ensure its citizenry is engaged in matters of governance. Sekhukhune District Municipality places public participation and accountability at the centre of its work. The Municipality has adopted the following reviewed policies to ensure that public participation programmes are properly guided and effective;

- Communication strategy
- Public Participation Policy Framework
- Stakeholder Management Policy Framework
- Petitions Policy
- Incentive Policy Framework for Ward Committee Members

Communication channels that were used to engage communities include;

- Quarterly Mayoral Outreach Programs
- Council outreach – public consultation on 2016/2017 draft annual report and 2018/2019 IDP/Budget public consultations
- Regular interactions and stakeholders engagement such as Mining communities, business formations and Non-Governmental Organisations
- Monthly Internal newsletters and quarterly external newsletters publications
- Radio-Interviews with Executive Mayor and Members of the Mayoral Committee

2.7.2. PUBLIC PARTICIPATION MEETINGS HELD

The public participation meetings were held in all the local municipalities in the district from 04/02/2020 until 03/03/2020.

The following stakeholders were consulted.

- a. SDM Staff
- b. Magoshi
- c. General public
- d. Special groups
- e. Rate Payers & Business

In the 2019/2020 financial year, the Municipality managed to arrange 11 Draft annual report and Public consultation on IDP/Budget were facilitated through Local Community Radio stations due to Covid-19.

Public consultation programmes for draft annual report and IDP/budget were conducted during the months February and May 2020 respectively, the programmes are stated below:

2018/2019 DRAFT ANNUAL REPORT PUBLIC PARTICIPATION

DATE	STAKEHOLDER	MUNICIPALITY	VENUE	TIME
04 February 2020	SDM Staff	Sekhukhune	AB Sikhosana Fire Station, Groblersdal	14H00
07 February 2020	Magoshi	Sekhukhune	Makhuduthamaga Local Municipal Chamber, Jane Furse	11H00
11 February 2020	General Public	Elias Motsoaledi	Keerom, Rehlahliwe Sports Ground	11H00
13 February 2020	General Public	Ephraim Mogale	Phetwane SASSA Hall	11H00
18 February 2020	General Public	Makhuduthamaga	Makgwabe Community Hall	11H00
24 February 2020	General Public	Fetakgomo Tubatse	Seokodibeng Community Hall	11H00
			Ga-Motodi Tribal Hall	11H00
26 February 2020	Special Groups	Sekhukhune	Ga-Malekana Tribal Hall	11H00
03 March 2020	Rate Payers/Business	All Local Municipalities	Fetakgomo Tubatse Municipal Chamber, Burgersfort	18H00
			Elias Motsoaledi Municipal Chamber, Groblersdal	18H00
			Ephraim Mogale Chamber, Marble Hall	18H00

2020/2021 IDP/BUDGET PUBLIC CONSULTATION PROGRAMME

DATE	STAKEHOLDER	MUNICIPALITY	VENUE	TIME
20/05/2020	Staff	Sekhukhune	Local Community Radio Stations	18h00
	Magoshi	Sekhukhune		
	General Public	Elias Motsoaledi		
	General Public	Ephraim Mogale		
	General Public	Makhuduthamaga		
	General Public	Fetakgomo Tubatse		
	Special Groups	Sekhukhune		
	Business/Rate payers	Elias Motsoaledi		
		Fetakgomo Tubatse		
		Ephraim Mogale		

2.7.3. WARD COMMITTEES

In terms of the Municipal Structures Act 117 of 1998, Ward Committees are established to enhance participatory democracy in local government.

Working together with the district and local municipalities, 117 ward committees in the district are established and have been able to play a significant role in the following areas:

- Sensitising the municipality on developmental challenges and pressures within local communities.
- Communicated government messages to the communities.
- Participated in public participation programmes
- Contributed inputs on shaping public participation policies

COMPONENT D: CORPORATE GOVERNANCE

2.8.1. OVERVIEW OF CORPORATE GOVERNANCE

Section 165 and 166 of Municipal Finance Management Act no 56 of 2003 requires municipalities to establish internal audit unit and Audit Committee. The internal audit

unit advises the accounting officer and reports to audit committee and prepares a risk based audit plan and audit programme for each financial year.

The district municipality has appointed both audit committee. Risk management committee is established and chaired by an external person (Dr P Masegare)

2.8.2. AUDIT COMMITTEE

The Municipality has established an Audit Committee under the provision of **Municipal Finance Management Act No 56 of 2003** section 165 and **Municipal Planning and Performance Management Regulation of 2001** regulation 9. The Audit Committee of the municipality considers and makes recommendations on matters provided under section 165 and regulation 9 of the MFMA and MPPR respectively while among other matter advice Management and Council on matters pertaining to the Annual Financial Statements before submission to Auditor General of South Africa.

In terms of legislative prescripts the Audit Committee members should meet at least 4 times per annum as per its approved charter. During the current financial year seven meetings were held.

2.8.2. AUDIT COMMITTEE

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In terms of legislative prescripts, the Audit Committee members should meet at least 4 times per annum as per its approved charter. During the current financial year seven meetings were held.

The Members of the Audit Committee that served for the period 1st July 2019 to 30 June 2020, and their attendance were as follows:

Name of member	Number of Meeting Held	Number of meetings attended
Mr. L. Lankalebalela (Chairperson)	6	6
Mr. M Mokwele	7	6
Ms. G Molepo	6	2
Ms. M Ndlovu	7	5
Ms. T Mathabathe	6	2
Mr. M Mathabathe (new member)	1	1
Ms. M Mothelesi (new member)	1	1

PERFORMANCE AUDIT COMMITTEE

The Members of Performance Audit Committee that served for the period 01 July 2019 to 30 June 2020, and their attendance were as follows:

Name of member	Number of Meeting Held	Number of meetings attended
Mr. M Mokwele (Chairperson)	2	2
Mr. L Lankalebalela	2	2
Ms. G Molepo	2	1
Ms. M Ndlovu	2	1
Ms. T Mathabathe	2	0

2.8.3. RISK MANAGEMENT COMMITTEE

2.8.3. RISK MANAGEMENT COMMITTEE

Sekhukhune District Municipality) has been established a Risk Management Committee to assist the Municipal Manager (Accounting Officer) to fulfil his / her risk management and control responsibilities in accordance with prescribed legislation and corporate governance principles. The committee is chaired by an external person, and its reports are then tabled at the Audit Committee sittings.

NO OF MEETINGS PLANNED	MEETINGS HELD

2.8.3.1. RISK GOVERNANCE

As mandated by Section 62 (1) (i) of the MFMA and the Public Sector Risk Management Framework, Sekhukhune District Municipality (“SDM”) Council is responsible for risk governance within its operations.

Through the support of the administration, the Risk Management Committee and Audit Committee, Council is enabled to ensure oversight on Risk Management through the implementation of the approved annual Risk Management plan. The said plan is utilised in setting out the actions to be undertaken and their related time scales.

The municipality is exposed to a myriad of risks as part of its day- to day operations. All risks that are identified during the annual Risk and Control assessment exercise and those that emerge during the year are documented in the departmental risk registers monitored on monthly basis for progress registered. These risks comprise those that are strategic in nature, operational, processes and the ones related to capital projects.

CURRENT SCENARIO

Strategic and Operational Risks

The above risks are monitored and reviewed on a monthly basis to track the municipality’s performance in respect of implementation of mitigations. The resultant reports culminate in the compilation of quarterly reports that get tabled at the Risk Management Committee and ultimately Audit Committee as the risk management oversight structures.

Set out in the below table is the municipality’s Strategic Risks identified for the period 2018/2019FY.

TABLE A - STRATEGIC RISKS

KPA	RISK DESCRIPTION
Local Economic Development (LED)	1.Inadequate capacity (Infrastructure/financial & human) to support economic growth 2.Inadequate implementation of LED strategy
Basic Service Delivery and Infrastructure Development	1.Uncontrolled Settlement growth 2.Inadequate Integrated Planning and implementation

	of plans
Spatial Rationale	1.Uncoordinated land use practices 2.Unregulated mining activities
Good Governance and Public Participation	1.Ineffective leadership and Management 2.Collusive practices and Fraud
Financial Viability	1.Inability to meet financial obligation (Weak Liquidity position)
Institutional Development and Organisational Transformation	1.Limited Organisational capacity to materialise institutional mandate 2.Inadequate implementation of performance management and appraisal system 3.Unhealthy Labour Relations

2.8.3.2. TOP TEN RISKS IN THE MUNICIPALITY

Our Strategic risks are in our instance regarded as of high importance, priority, therefore Top risks.

LIQUIDITY RISK MANAGEMENT

Liquidity in Sekhukhune District Municipality is managed by senior management and Councillors (Executive Authority) through the Budget Steering Committee and the Mayoral Committee at pre-determined intervals.

The primary intention is to always review the short-term cash flow forecast, mid-term and long-term financial plans.

Given the challenging financial position that the municipality find itself in as represented by the current liquidity ratio of 0.8:1 as at 30th June 2019 (2019/2020FY), which even though signalling an improvement as compared with the 0.77:1 of the previous financial year (2018/2019FY), Council has further put in place mechanisms to ensure that the situation is improved and the municipality remains a going concern.

2.8.3.3. FRAUD AND CORRUPTION STRATEGY

The Municipality has an Anti- Fraud and Corruption Strategy which is being implemented. This Strategy has been developed as a result of the expressed commitment of Government to fight corruption at all government levels. The strategy is also an important contribution to the National Anti-Corruption Strategy in South Africa and supplements both the Public Service Anti-Corruption Strategy and the Local Government Anti-Corruption Strategy.

2.8.4. SUPPLY CHAIN MANAGEMENT

Section 112 of the MFMA states that the supply chain management policy must be fair, equitable, transparent competitive, cost effective and comply with all SCM regulations. The district municipality has developed a policy that complies with the Constitution and MFMA.

For the financial year 2018/2019 the municipality has incurred the following deviations, irregular, fruitless, and wasteful expenditure

2019/2020 ANNUAL DEVIATION REPORT/REGISTER

DEVIATION REPORT 1ST QUARTER						
DATE	IMPLEMENTING DEPARTMENT	SERVICES REQUIRED	APPOINTED	AMOUNT	AREAS OF DEVIATION /WASTEFUL	REASONS FOR DEVIATION / WASTEFUL
			SERVICE PROVIDER			
29-Aug-19	Budget and Treasury	Prepaid consumer tokens	Smart Metering Solutions	R 23 805.00	Impractical to follow SCM processes	The service provider is the sole provider of the consumer tokens to load money into it to access water
			TOTAL	R 23 805.00		
DEVIATION REPORT 2ND QUARTER						
Date	IMPLEMENTING DEPARTMENT	SERVICES REQUIRED	APPOINTED	AMOUNT	AREAS OF DEVIATION /WASTEFUL	REASONS FOR DEVIATION / WASTEFUL
			SERVICE PROVIDER			
30-Oct-19	Municipal Manager's Office	Team mate Audit management	Price Waterhouse Coopers	R24 109.00	Impractical to follow SCM processes	It is the sole provider of the service in the

						Country
04-Dec-19	Corporate Services	Repairing of strong room safe door at West street offices	Lock Doc Locksmith	R1 750.00	Impractical to follow SCM processes	The service provider is the sole provider of the service in Groblersdal and it was an emergency
			Total	R 25 869.00		
		DEVIATION REPORT - THIRD QUARTER				
Date	IMPLEMENTING DEPARTMENT	SERVICES REQUIRED	APPOINTED SERVICE PROVIDER	AMOUNT	AREAS OF DEVIATION /WASTEFUL	REASONS FOR DEVIATION / WASTEFUL
20-Mar-20	Community Services	Surgical masks, hand sanitizers and surface sanitizers for corona virus	Kgoshigadi Trading and Projects 29	R70 500.00	Impractical to follow SCM processes	It is an emergency situation due to the corona pandemic

24-Mar-20	Budget & Treasury	Hand soap, surface spray and disinfectants	PMS Trading Enterprise	R97 200.00	Impractical to follow SCM processes	It is an emergency situation due to the corona pandemic
26-Mar-20	Infrastructure & Water Services	Surgical face masks and latex gloves	Fullswing Trading 730	R50 000.00	Impractical to follow SCM processes	It is an emergency situation due to the corona pandemic
26-Mar-20	Community Services	Provision of PPE and disinfectants	Eukon Engineering and Projects	R40 250.00	Impractical to follow SCM processes	It is an emergency situation due to the corona pandemic
TOTAL				R257 950.00		
		DEVIATION REPORT - FOURTH QUARTER				
Date	IMPLEMENTING DEPARTMENT	SERVICES REQUIRED	APPOINTED SERVICE PROVIDER	AMOUNT	AREAS OF DEVIATION /WASTEFUL	REASONS FOR DEVIATION / WASTEFUL
18-May-20	Community Services	Thermometer for Environmental Health Practitioners	Grobby Trading	R68 250.00	Impractical to follow SCM processes	It is an emergency situation due to the corona pandemic

29-Jun-20	Corporate Services	Hand soap, sanitizers, hands free foot dispenser, surface spray and disinfectants	Philchem Pty Ltd	R203 987.00	Impractical to follow SCM processes	It is an emergency situation due to the corona pandemic
29-Jun-20	Corporate Services	Hand soap, sanitizers, hands free foot dispenser, surface spray, bio-hazard waste bags, surgical masks, disposable gloves and aprons and vinyl social distance tape	Philchem Pty Ltd	R353 963.75	Impractical to follow SCM processes	It is an emergency situation due to the corona pandemic
			Total	R626 200.75		
TOTAL DEVIATIONS FOR THE F/Y 2019/20			R933824.75			

TENDER REPORT

No	Project Name	Date of Specification	Date of Advert	Closing Date	Evaluation date	Adjudication date	Award date	Bid Amount	Award/Progress Details	30% Sub-Contractor
1	Appointment of service provider for Meter Reading and Maintenance for a period of three (03)years	14/03/2019	17/03/2019	17/04/2019	15/07/2019	16/07/2019	17/07/2019	R23 359 950,00	Ntiyiso Consulting Inc	None
2	Regional Water Scheme: Construction of bulk pipelines and 3ml concrete reservoir at Ga-ratau - Sk8/3/1 - 24/2018/2019	02/04/2019	07/04/2019	10/05/2019	16/08/2019	19/08/2019	19/08/2019	R34 892 920,39	Ntshiana and Maunatlala JV	None

3	Regional Water Scheme: Construction of bulk pipelines and 3ml concrete reservoir at Schoonoord - Sk8/3/1 - 26/2018/2019	2019/02/04	07/04/2019	10/05/2019	05/08/2019	16/08/2019	Re-advert	Re-advert	Re-advert - Validity Period Expired	None
4	Regional Water Scheme: Construction of bulk pipelines and 3ml concrete reservoir at Senkgapudi & Manamane - Sk8/3/1 - 27/2018/2019	02/04/2019	2019/07/04	2019/10/05	05/08/2019	16/08/2019	Re-advert	Re-advert	Re-advert - Validity Period Expired	None
5	Regional Water Scheme: Construction	02/04/2019	14/04/2019	17/05/2019	16/08/2019	19/08/2019	19/08/2019	R59 026 450,25	Babinatlou Trading and Projects	None

	of water reticulation at Ga-Mogashoa (Senkgapudi) - Sk8/3/1-23/2018/2019									
6	Regional Water Scheme: Construction of water reticulation at Ga-Mogashoa (Manamane) - Sk8/3/1-25/2018/2019	02/04/2019	14/04/2019	17/05/2019	16/08/2019	19/08/2019	19/08/2019	R62 991 431,39	Baphalaborwa 72 Construction	None
7	Connector pipes and Reticulation to Motlolo Village - Sk8/3/1-30/2018/2019	05/04/2019	14/04/2019	16/05/2019	05/07/2019	12/08/2019	13/08/2019	R96 377 279,60	Zacks Business Enterprise	None
8	Connector pipes and Reticulation to	11/04/2019	14/04/2019	16/05/2019	05/07/2019	12/08/2019	13/08/2019	R54 161 968,62	20 Elevation Construction	None

	lebalelo Village - Sk8/3/1-31/2018/2019									
9	Connector pipes and reticulation to Ga-Maroga - Sk8/3/1 - 32/2018/2019	05/04/2019	14/04/2019	16/05/2019	05/07/2019	12/08/2019	Re-advert	Re-advert	Re-advert - Validity Period Expired	None
10	Supply of fuel and Lubricant for Sekhukhune District Municipality for a period of three years - Sk8/3/1 - 33/2018/2019	11/04/2019	14/04/2019	16/05/2019	21/06/2019	04/07/2019	19/07/2019	As per Agreed Standard Rates	Genoa Group MTK3 Trading and Projects	None
11	Supply of Water to Jane Furse and Buffelshoek Through water Tankering for	07/04/2019	28/04/2019	30/05/2019	16/08/2019	19/08/2019	23/08/2019	As per Agreed Standard Rates	Ngoato Le Nareadi Construction	None

	a period of Three (3) years - Sk8/3/1/ - 28/2018/2019									
12	Appointment of services provider for repairs, sucking and Unblocking Sewage Systems within sekhukhune District municipality Municipality for a period of three(3) years Sk8/3/1- 29/2018/2019	07/04/2019	28/04/2019	30/5/2019	11/07/2019	14/09/2019	04/09/2019	As per Agreed Standard Rates	Nkoto Catering & Projects Lethabo bohlale Ofentse Construction1 Hloska Group 1st May Business Enterprise Ntships Construction & Projects Fito and Sons Construction T4 Reason Trading Enterprise Abaphumeleli Trading 888cc RMF Corporation Pheladi Noko B1 Funerals	None

13	Panel of Travel Agents Services for a period of 3 years	02/10/2018	28/04/2019	30/5/2019	28/06/2019	04/07/2019	19/07/2019	18% Standard rate	Reakgona Travel Services & Projects Ashcor Travels Elliance Holding Babirwa Travel Remember Ingrid Trading and Projects Batlokwa Travel KDM Travel Express (Pty) Ltd Besty JV Bamphile Bohlale (Pty) Ltd Kgokolo Investment JV Nonki C Travel	None
14	Appointment of service providers for newsletter and promotional services for a period of 3 years Sk8/3/1-19/2018/19	23/10/2018	28/04/2019	30/5/2019	02/08/2019	Adjudication Stage			Re-advert - Validity Period Expired	None

15	Appointment of Service provider for convenient payment services for a period of three (3) years Sk8/3/1-34/2018/19	10/04/2019	12/05/2019	13/06/2019	12/08/2019	Adjudication Stage			Re-advert - Validity Period Expired	
16	De Hoop/Malekane water scheme Contract A - Bulk pipelines Sk8/3/1-35/2018/19	30/04/2019	19/05/2019	12/07/2019	27/08/2019	12/09/2019	25/09/2019	R123 454 620.28	Mulalo Business Enterprise	None
17	De Hoop/Malekane water scheme Contract B - Storage Sk8/3/1-36/2018/19	30/04/2019	19/05/2019	12/07/2019	27/08/2019	12/09/2019	25/09/2019	R 52 717 272.50	Lebaka Construction	None

18	Appointment of service provider for compilation of Annual Financial Statements for a period of one (1) year Sk8/3/1-37/2018/19	14/05/2019	19/05/2019	03/06/2019	11/06/2019	19/06/2019	19/06/2019	R1 590 680,00	Tladi and Associates	None
19	Appointment of Service Provider for VAT Recovery for a period of three (3) years Sk8/3/1-01/2019/2020	28/08/2019	08/09/2019	31/10/2019	15/11/2019	18/12/2019	19/12/2019	12.65% (percentage)	Maximum Profit Recovery (Max Pro)	None
20	Appointment of Service provider for Assets Insurance policy for a period of three (3) years	28/08/2019	08/09/2019	31/10/2019	26/11/2019	18/12/2019	Re Advert	N/A	Re Advert-Non responsive bidders	None

	Sk8/3/1-02/2019/2020									
21	Supply and Delivery of Steel Shelves Sk8/3/1-03/2019/2020	28/08/2019	08/09/2019	15/10/2019	18/11/2019	18/12/2019	19/12/2019	R342 735.00	Limpopo Floor Care Trading and Projects	None
22	NSD07 regional water scheme: Construction of bulk pipelines and 3ML concrete reservoir at Schoonoord (SK8/3/1-05/2019/20)	23/10/2019	27/10/2019	29/11/2019	Evaluation stage	26/02/2020	28/02/2020	R 34 434 795.88	Babinatlou Trading and Projects	None
23	NSD07 regional water scheme: Construction of bulk pipelines and 2 X1ML	23/10/2019	27/10/2019	29/11/2019	Evaluation stage	26/02/2020	28/02/2020	R 26 808 664.60	Babinatlou Trading and Projects	None

	concrete reservoir at Senkgapudi and Mamanane (SK8/3/1-06/2019/20)									
24	Appointment of service provider for physical security services for a period of Three (3) years/SK8/3/1-04/2019/20)	18/09/2019	2019/06/10	2019/07/11	10/12/2019	23/12/2019	31/01/2020	R53 822 111.04 R14 050 328.25 R30 407 270.32 R34 640 442.87	Tubatse Security Company (cluster 1) Mogola Security and Cleaning (cluster 2) Tubatse Security Company (cluster 3) Sesane Projects (cluster 4)	None
25	Appointment of service provider for production of Newsletter and Promotional materials for a period of	31/10/2019	17/11/2019	19/12/2019	13/02/2020	18/03/2020	18/03/2020	As per Agreed Standard Rates	Marumong Developers Tswako (pty)ltd Cozivax (pty)ltd Yetsagala (pty)ltd	None

	Three(3) years/ SK8/3/1- 07/2019/20)									
26	Appointment of service provider for Skills Development Provider for Learnership Training/SK8/3 /1- 08/2019/20)	31/10/2019	17/11/2019	04/12/2019	13/02/2020	26/02/2020	Re-advert	N/A	Re Advert-Non responsive bidders	None
27	Appointment of service provider for convenient payment service SK8/4/3/1- 09/2019/2020	29/11/2019	15/12/2019	30/01/2020	25/02/2020	18/03/2020	18/03/2020	as per Agreed bid percentage	Tsogatec (pty)ltd	None
28	Appointment of service provider for Tracking	29/11/2019	15/12/2019	30/01/2020	09/03/2020	Adjudicati on Stage	N/A	N/A	Non-responsive bidders	None

	system SK8/4/3/1- 10/2019/2020									
29	Elias Motsoaledi local municipality rural household sanitation project phase 2.3 Cluster 1 SK8/4/3/1- 12/2019/2020	2019/12/12	13/01/2020	29/01/2020	25/02/2020	18/03/2020	19/03/2020	R6 265 418.50	Desert Kite Group	None
30	Elias Motsoaledi local municipality rural household sanitation project phase 2.3 Cluster 2 SK8/4/3/1- 13/2019/2020	2019/12/12	13/01/2020	29/01/2020	25/02/2020	18/03/2020	19/03/2020	R4 160 585.00	Kgobokanang Business Projects	None

31	Fetakgomo Tubatse local municipality rural household sanitation project phase 2.3 Cluster 1 SK8/4/3/1- 14/2019/2020	2019/12/12	13/01/2020	29/01/2020	25/02/2020	18/03/202 0	19/03/202 0	R5 654 398.20	Makplan Construction and Projects 178	None
31	Fetakgomo Tubatse local municipality rural household sanitation project phase 2.3 Cluster 2 SK8/4/3/1- 15/2019/2020	2019/12/12	13/01/2020	29/01/2020	25/02/2020	18/03/202 0	19/03/202 0	R4 724 763.35	Pheladi Noko B1 Funerals	None
32	Fetakgomo Tubatse local municipality rural household sanitation project phase	2019/12/12	13/01/2020	29/01/2020	25/02/2020	18/03/202 0	19/03/202 0	R4 909 971.00	Picabiz 3667	

	2.3 Cluster 3 SK8/4/3/1- 16/2019/2020									
33	Makhudutham aga local municipality rural household sanitation project phase 2.3 Cluster 1 SK8/4/3/1- 17/2019/2020	2019/12/12	13/01/2020	29/01/2020	25/02/2020	18/03/2020	19/03/2020	R3 207 477.08	Moribo wa Afrika Trading Enterprise	None
34	Sekhukhune District Municipality Council Chamber SK8/4/3/1- 18/2019/2020	05/11/2020	06/02/2020	17/02/2020	11/03/2020	28/03/2020	14/05/2020	R6 921 372.72	Maunyatlala Shakwana (pty)ltd	None

35	Supply of Cadridges SK8/3/1-11/2019/20	12/09/2019	15/12/2019	15/01/2020	17/02/2020	28/04/2020	11/05/2020	R 881 500.00	Matz civil and megastructures (pty)ltd	None
36	Supply of Electronic Assets Scanners SK-8/3/1-19/2019/2020	26/02/2020	01/03/2020	17/03/2020	Evaluation Stage	N/A	N/A	N/A	None	None
37	Appointment of Service provider for Assets Insurance policy for a period of three (3) years Sk8/3/1-02/2019/2020	28/08/2019	09/02/2020	11/03/2020	2020/11/06	Re Advert	Re Advert	N/A	Re Advert-Non responsive bidders	None

ANNEXURE A

Register of Unauthorised, Irregular, Fruitless and Wasteful Expenditure – Annual - from July 2019 - June 2020

no	Date of discovery	Date Reported to Accounting Officer	transactional details					Person Liabile (Official or Political Office Bearer)	Type of Prohibited Expenditure	status						General comments
			Date of Payment	Payment Number		Amount	Description of Incident			U	D	C	T	P	W	
1	20190711	20190104	20190711	55020702		127670,80		Mphoke Mogane-fees and disbursements for the disciplinary hearing	Unauthorised Expenditure							That management note an unauthorised expenditure Incurred

2	20191127	20180719	20191127	550206 99		R200 740,00		Mphoke Mogane- fees and disbursement for the disciplinary hearing		Unauth orized Expendi ture							That managem ent note an unauthori zed expenditu re Incurred
3.	20191107	20190104	20191107	550207 01		R147 800,00		Mphoke Mogane- fees and disbursement for the disciplinary hearing		Unauth orized Expendi ture							That managem ent note an unauthori zed expenditu re Incurred
4.	20191107	20180719	20191107	550207 00		R220 683,00		Mphoke Mogane- fees and disbursement for the disciplinary hearing		Unauth orized Expendi ture							That managem ent note an unauthori zed expenditu re

																			Incurred
5.	20191107	20181024	20191107	550207 06		95 686,09		Mphoke Mogane- fees and disbursement for the disciplinary hearing		Unauth orized Expendi ture									That managem ent note an unauthori zed expenditu re Incurred
6.	20191107	20190719	20191107	550207 03		353 251,50		Mphoke Mogane- fees and disbursement for the disciplinary hearing, The service provider is not within the panel of Lawyers.		Unauth orized Expendi ture									That managem ent note an unauthori zed expenditu re Incurred

7.	20191107	20180719	20191107	550207 05		86 872,00		Mphoke Mogane- fees and disbursement for the disciplinary hearing, The service provider is not within the panel of Lawyers.		Unauth orized Expendi ture							That managem ent note an unauthori zed expenditu re Incurred
8.	20191107	20180719	20191107	550207 04		180 019,00		Mphoke Mogane- fees and disbursement for the disciplinary hearing		Unauth orized Expendi ture							That managem ent note an unauthori zed expenditu re Incurred

9.	20191128	20190131	20191128			R4 623 010,47		VTT Industries JV Mamagatlap e for work done on the refurbishment of Tswaing package plant, The expenditure was incurred in the previous financial year and paid in the following year.		Unauth orized Expendi ture							That managem ent note an unauthori zed expenditu re Incurred
10.	20191129	20191119	20191129			R858 482,91		NFM Multi Consulting For professional fees on Piet Gows Bulk Supply and storage. The expenditure was incurred		Unauth orized Expendi ture							That managem ent note an unauthori zed expenditu re Incurred

								in the previous financial year and paid in the following year.									
11.	20191129	20191129	20191128			R63 775,00		Nkosi SP INC Attorneys for Legal fees on leave days and interest payment for Mr Nobela . The expenditure was incurred in the previous financial year and paid in the following year.		Fruitless Expenditure							That management note the fruitless and wasteful expenditure Incurred

12.	25/11/2019	23/11/2019	n/a	n/a		R9 332,60		Re-advertisemen t of expired tenders	Mofo keng M Mase mola Lekgo ro P Rank we K Mabit sela M	Irregula r expendi ture							That managem ent note Irregular expenditu re Incurred
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13	Dec-19	Dec-19	12 Months			R12 084 011,44		The municipality discovered that payment purportedly to Department of Labour for COIDA,Have been made into an incorrect account as the statement from Department of Labour reflected that we have not made any payments.This matter has been reported to Council as a possible fraud and	Norah Maseko Pat Lekgo ro Mpho Mofo keng	Fruitless Expendi ture	Y e s		Y e s				This matter has been reported to Council
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								council has resolved that the matter be referred to MPAC for further investigation. MPAC has already commenced with the said investigations									
				TOTAL			19 051 334,81										
	Capital Projects																
Project number	Service Provider	Bid amount	Expenditure														

SK8/ 3/1- 25/2 019/ 20	BAPHALA BORWA	62 991 431,39	25 551 622,46														
SK8/ 3/1- 24/2 019/ 20	NTSHIAN A JV MAUNAT LALA	34 892 920,39	16 502 878,15														
SK8/ 3/1- 31/2 018/ 19	20 ELEVATIO N CONSTR	54 161 986,62	16 810 209,76														
SK8/ 3/1- 23/2 018/ 19	Babina Tlou	59 026 450,23	34 405 573,17														
TOTAL			93 270 283,54														
TOTAL IRREGULAR FOR SK8/3/1-29/2018/19																	

NO	SERVICE PROVIDER	EXPENDITURE TO DATE	VOUCHER NUMBER	Purchase Order													
1	NTSHIPS CONSTRUCTION	570 687,50	55021099														
2	1ST MAY BUSINESS ENTERPRISE	1 500 000,00	55022152														
3	HLOSKA GROUP	1 996 672,00	55022154														
4	LETHABO BOHLALE	535 532,00	55022103														
	LETHABO BOHLALE	1 170 000,00	55022022														
5	PHELADI NOKO FUNERALS	891 020,00	55021530														
6	RMF CORPORA	NIL	N/A														

	TION																	
7	ABAPHU MELI TRADING 888	NIL	N/A															
8	FITO AND SONS	1 430 000,00	55021925															
9	T4 REASONS	2 716 495,50	55021230															
10	NKOTO CATERING AND PROJECT	364 000,00	55021496															
TOTAL		11 174 407,00																
GRAND TOTAL			104 444 690,54															
IRREGULAR EXPENDITURE ON VIP SANITATION PROJECTS																		

NO	SERVICE PROVIDER	PROJECT NUMBER	AREA	CONTRACT AMOUNT	EXPENDITURE TO DATE EXCL. VAT 2018/19	EXPENDITURE TO DATE INCL. VAT 2019/20	MOVEMENT 2019/20										
1	Mothakge Phadima	SK8/3/1-09/2018/2019	Elias Motsoaledi Rural Household sanitation Phase 2,2 (Cluster 1,2&3)	3 534 760,75	3 073 703,78	3 534 759,35	461 055,5 7										
2	Mothakge Phadima	SK8/3/1-09/2018/2019	Elias Motsoaledi Rural Household sanitation Phase 2,2 (Cluster 1,2&3)	3 977 683,25	3 458 854,98	3 977 683,23	518 828,2 5										

3	Ntshiana Trading	SK8/3/1-09/2018/2019	Elias Motsoaledi Rural Household sanitation Phase 2,2 (Cluster 1,2&3)	3 893 474,50	2 906 768,60	3 342 783,89	436 015,2 9										
4	Zebacraft (Pty) LTD	SK8/3/1-10/2018/2019	Elias Motsoaledi Rural Household sanitation Phase 2,2 (Cluster 4)	2 359 369,90	2 048 603,49	2 355 894,01	307 290,5 2										
5	Masekwameng Trading Enterprise	Sk8/3/1-11/2018/2019	Makhuduth amaga local municipality rural household sanitation phase 2,2 (cluster 1,2,3&5)	8 294 413,00	7 179 433,74	8 256 348,80	1 076 915,0 6										

6	Masekwameng Trading Enterprise	Sk8/3/1-11/2018/2020	Makhuduth amaga local municipality rural household sanitation phase 2,2 (cluster 1,2,3&5)	6 323 677,50	5 493 575,90	6 317 612,29	824 036,39										
7	MTK Trading and Projects	Sk8/3/1-11/2018/2020	Makhuduth amaga local municipality rural household sanitation phase 2,2 (cluster 1,2,3&5)	4 704 960,50	4 089 561,71	4 702 995,97	613 434,26										
8	MTK Trading and Projects	Sk8/3/1-11/2018/2021	Makhuduth amaga local municipality rural household sanitation	5 376 963,00	4 663 785,00	5 363 352,75	699 567,75										

			phase 2,2 (cluster 1,2,3&5)														
9	Shwings Construct ion and Projects	Sk8/3/1- 11/2018/ 2022	Makhuduth amaga local municipalit y rural household sanitation phase 2,2 (cluster 1,2,3&5)	3 942 533,25	3 447 993,30	3 965 192,30	517 199,0 0										
10	Maunyatl ala Shakwana PTY (LTD)	Sk8/3/1- 12/2018/ 2019	Fetakgomo /tubatse local municipalit y rural household sanitation phase 2,2 (1,2,3,4&5)	3 632 275,00	3 118 650,01	3 586 447,51	467 797,5 0										

11	Maunyatla Shakwana PTY (LTD)	Sk8/3/1- 12/2018/ 2020	Fetakgomo /tubatse local municipality rural household sanitation phase 2,2 (1,2,3,4&5)	3 746 700,00	3 223 410,09	3 706 921,60	483 511,5 1										
12	Makplan Construction and Projects	Sk8/3/1- 12/2018/ 2021	Fetakgomo /tubatse local municipality rural household sanitation phase 2,2 (1,2,3,4&5)	3 788 910,75	3 231 297,00	3 715 991,55	484 694,5 5										
13	Shatadi Developers	Sk8/3/1- 12/2018/ 2022	Fetakgomo /tubatse local municipality rural household sanitation phase 2,2	6 055 371,00	4 897 681,93	5 632 334,22	734 652,2 9										

			(1,2,3,4&5)														
14	Shatadi Develope rs	Sk8/3/1- 12/2018/ 2023	Fetakgomo /tubatse local municipalit y rural household sanitation phase 2,2 (1,2,3,4&5)	4 837 118,50	3 837 585,50	4 413 223,33	575 637,8 2										
15	Katlego ya Sentsho Projects	Sk8/3/1- 13/2018/ 2019	Fetakgomo / Tubatse Rural Household Sanitation Phase 2,2 (cluster 6)	2 809 714,04	2 409 531,60	2 770 961,34	361 429,7 4										
16	Makplan Construct ion and Projects	Sk8/3/1- 14/2018/ 2019	Fetakgomo / Tubatse Rural Household Sanitation	6 750 970,35	5 683 319,00	6 535 816,85	852 497,8 5										

			Phase 2,2 (cluster 7)														
17	Zebacraft (PTY) LTD JV	Sk8/3/1- 15/2018/ 2019	Ephraim Mogale Rural Household Sanitation Phase 2,2 (Cluster 1&2)	2 725 957,36	2 246 808,41	2 583 829,67	337 021,2 6										
18	Rashe Building Construct ion	Sk8/3/1- 15/2018/ 2020	Ephraim Mogale Rural Household Sanitation Phase 2,2 (Cluster 1&2)	2 180 807,70	-	-	-										
19	Ntshiana Trading Enterpris e	Sk8/3/1- 16/2018/ 2019	Ephraim Mogale Rural Household Sanitation Phase 2,2	5 624 330,69	4 685 283,75	5 388 076,31	702 792,5 6										

			(Cluster 3&4)														
20	Picabiz 367cc	Sk8/3/1-16/2018/2020	Ephraim Mogale Rural Household Sanitation Phase 2,2 (Cluster 3&4)	5 738 459,29	4 728 393,00	5 437 651,95	709 258,9 5										
TOTAL				90 298 450,33	74 424 240,79	85 587 876,91	11 163 636,12										
1	Mulbert Pump Repairs		Supply of Three Phase Generator for Bloempoot.	-	1 115 380,40	SCM Processes not followed.											

SUM MAR Y																	
		Capital & purch orders	VIP	Total													
Fruitl ess expe nditu re	12 147 786,44			12 147 786,44													
Irreg ular expe nditu re	9 332,60	104 444 690,54	12 279 016,52	116 733 039,66													
Unau thori sed expe nditu re	6 894 215,77			6 894 215,77													

2.8.5. BY-LAW

For the year under review the municipality did not gazette any by-law.

2.8.6. WEBSITE

The website of the Municipality is now functional (www.sekhukhunedistrict.gov.za) and is updated on a regular basis especially the component where compliance issues must be adhered to such as publishing of annual report, tenders, and vacancies.

The website for the financial year 2019/2020 was functional with mandatory updates having been done, namely, IDP, Budget, SDBIP, Annual Report. From content management point of view for general information dissemination. The following were published on the website:

- Performance agreements of senior managers in 2019/2020.
- Quarterly SDBIP reports done every end of the quarter.
- Tenders & Vacancies
- Budget 2020/2021 & Budget Adjustment 2020/2021
- IDP & Amended SDBIP 2020/2021

Creating awareness for internal departments to provide information in a timely manner

Marketing the use of the website for external audiences

Research has been done on products that will offer the following to the communities:-

- Touch-screen kiosks that can be used for inter alia the following:
- Customer Complaints & Customer Compliments
- Customer Comments
- General Survey Interaction
- Information Centre.

2.8.7. PUBLIC SATISFACTION ON MUNICIPAL SERVICES

The Sekhukhune District Municipality conducted annual customer satisfaction survey which revealed that majority of citizens in Sekhukhune (approximately 62%) is reasonably satisfied with provision of services by the municipality.

In between the year the municipality has a dedicated customer care unit which processes day to day community complaints and monitor adherence to Batho-Pele principles by municipal officials.

Batho Pele Forum as a platform to engage with government service points to assess the delivery of services. The Municipality through its council has adopted important policies and guidelines to guide Batho Pele and customer management processes. The policies include Batho-Pele service standards, Dingongorego policy, and service charter.

The municipality has the following platforms to receive and manage queries from communities and stakeholders,

- Suggestion boxes in all offices
- 24 hour call centre
- Regular outreach for face to face interaction
- Premier hotline
- Presidential hotline

As part of elevating and prioritising customer care and Batho-Pele issues, the municipality has moved the division from Corporate services to Office of the Executive Mayor so that queries raised by municipality are attended to and necessary political support is provided.

BATHO PELE PRINCIPLES

COURTESY PRINCIPLE:

2.8.4. PUBLIC SATISFACTION ON MUNICIPAL SERVICES

The Sekhukhune District Municipality conducted annual customer satisfaction survey which revealed that majority of citizens in Sekhukhune (approximately 62%) is reasonably satisfied with provision of services by the municipality. (Customer Satisfaction survey is not conducted during 2019/20 fy)

In between the year the municipality has a dedicated customer care unit which processes day to day community complaints and monitor adherence to Batho-Pele principles by municipal officials.

Batho Pele Forum as a platform to engage with government service points to assess the delivery of services. The Municipality through its council has adopted important policies and guidelines to guide Batho Pele and customer management processes. The policies include Batho-Pele service standards, Dingongorego/[Complaints](#) policy, and service charter.

The municipality has the following platforms to receive and manage queries from communities and stakeholders,

- Suggestion boxes in all offices
- 24-hour call centre
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BATHO PELE PRINCIPLES

COURTESY PRINCIPLE :

- **Nametags**

Currently SDM employees utilises access cards to be identified.

- **Frontline:**

SDM frontline desk is operated by Receptionist in Bareki Mall (next to the Office of the MM), at West street there is a printing machine at the reception space.

- **Signage/Way finding**

There is no signage/way finding in the entrance of Groblersdal to SDM Offices

- **Suggestion boxes**

The boxes are available in our main entrances

- **Monitoring of 3-rings (telecommunication/ Call Centre)**

The Office of the premier is monitoring the telephone rings of our call centre phones. Despite several unresolved problems of tools of trade, SDM call centre is steadily improving with an average calls per month of 60 for incidents and an average of 2000 calls for accounts as compared to an average of 40 calls for incidents in the previous financial year. Majority of our calls are related to water accounts, water related queries, motor vehicles accidents followed by structural fire wildfires and. The rest of the queries are special and general services.

Challenges

Our call centre is still experiencing a serious challenge in terms of the ageing telephone system that is used and lack of tools of trade

Calls that manually recorded during the period 2019/20 are as follows:

INCIDENT	JUL	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Motor Vehicle Accident	10	26	26	30	16	19	15	19	07	12	09	29
Structural fire	10	13	13	32	21	17	06	12	20	04	16	21
Special services	01	09	04	01	00	01	02	07	04	00	12	14
Veld fire	09	20	19	32	11	09	01	09	04	08	12	24
Water related	22	08	13	06	18	00	04	05	07	06	06	08
Total	52	76	75	101	66	46	28	52	42	30	55	96

2. ACCESS PRINCIPLE

- **Accessibility to Municipal Buildings**

SDM buildings are accessible.0

- **Thushong Service Centres**

SDM has 6 Thushong services centres that are located in different municipalities. The strategic objectives of the Thushong service centre can be summarized as follows: -

- Ensure better communication between government and the people.
- Provide services to people at close proximity (reducing travel distance for people to access services)
- Thushong Centres to serve as centres for community events and democratic processes.
- Improve access of government services to communities in an integrated fashion.

Name of Thushong Centre & category	Municipality	Services Providers	Launched	Centre Manager
Fetakgomo - Atok (Hub)	Fetakgomo	Tele Centre, Home affairs, SASSA, Social Development, SAPS, Agriculture, Victim Empowerment Centre and ANGLO-Zimela.	Yes	Mr. Silence Mahlatji (Appointed) 071 714 3934
Leboeng (Hub)	Tubatse	Home Affairs , SAPS, Labour, Health ,Social Development, Justice, Correctional services, Telecentre, SASSA and EMS	Yes	Captain Mogoane 082 565 7135
Kgautswana (Satellite)	Tubatse	SASSA, Health, social development, SAPS, Post Office (lobby box), Agriculture, Telecentre, Library services, Development and Tourism projects and ECD	Yes	Ms. Clara Masinga (NGO volunteer) 078 616 6796

Zamenkomst e (Cluster)	Ephraim Mogale	Water Affairs, SASSA, Home Affairs, Social Development, SAPS , Municipality Agriculture and Sekhukhune District Municipality	No	Mr. Manyaka (Municipal secondment) 082 456 7693
Tafelkop (Cluster)	Elias Motsoaledi	SASSA, Social Development, GCIS, Coghsta (operate in a cluster form within a walking distance)	No	Ms. Ntepane Mathunyane
Mapodile (Hub)	Tubatse	Social Development, SASSA, Agriculture, SAPS, Municipality (library services) ,Health, Community Work Programme, Sekhukhune District Water Affairs , Tele Centre & Coghsta	Yes	Mr. Lazarus Tau (Municipal secondment) 072 185 2031

CONSULTATION PRINCIPLE

Africa Peer Review Mechanism

The coordination of both the APRM and the OGP in the Province is located in the Batho-Pele Programmes. APRM focus persons have been appointed in all provincial departments and district municipalities. The coordination of both the APRM and the OGP in the Province is located in the Batho-Pele Programmes.

The Office of the Premier's Batho Pele Programmes have since facilitated the appointment of the governance structure called the Provincial Governing Council (PGC), comprising of eminent persons representing the following civil society organisations;

- Traditional Leadership
- Business
- Labour
- SANCO
- Youth
- Women
- Children
- Faith Based Organisations
- Farming sector
- Disability
- NGOS
- Sport

Open Government Partnership (OGP)

OGP are based on the following principles that sum up the benefits of the mechanisms;

Accountability of government

Responsiveness to citizens

Corruption free governance

Promoting partnership between government and civil society.

Mass Service Provision (Batho Pele build – ups)

Batho Pele Mass Service Provision has been the most effective consultation mechanism in districts. The rationale of these events is to popularize government services at district level, these type of events are rolled-out and budgeted for by respective Local Municipalities and the District municipality. Government, SOEs

and business show case their services. The events are led by Mayors of the LM and Batho Pele Coordinators.

During the year 2020 the event could not take place to the lockdown restriction.

SERVICE STANDARDS PRINCIPLE

- **Service Standards**

Service standards are in place. They are in a process of being reviewed

- **Service Delivery Improvement Plan**

Service Delivery Improvement Plans were developed by the Office of the Premier and implemented in line with the Public service regulation of 2001 as amended ,Part III.C.1 – which requires an executing authority to establish and sustain a service delivery improvement programme for his or her department and municipalities;

INFORMATION PRINCIPLE

- **Newsletters**
- **Intranet**
- **Electronic mails (Emails)**
- **Meetings**

OPENNESS AND TRANSPARENCY PRINCIPLE

- **Departmental Citizen's reports**
- **Hotlines /Toll-Free Lines**
- **Audit reports**

REDRESS PRINCIPLE

PRESIDENT'S AND PREMIER'S HOTLINES

TRENDS ANALYSIS FOR BOTH THE HOTLINES

Month/Quarter	Total number of queries receive	Total number of queries resolved	Total number of queries pending
1 st Quarter	1175	1129	46
2 nd Quarter	1156	1124	32
3 rd Quarter	1037	1016	21
4 th Quarter	1680	1678	02

1. Higher percentage of water and sanitation related complaints were reported and resolved. Some complaints that relate to supply of water are due to illegal connections, inconsistent supply of water through tankers and unavailability of tools of trade like broken valve, fern belt etc.
2. Followed by complaints related to poor conditions of roads due to rain, insufficient graders to blade the roads and slow intervention in addressing pot-holes as a result of the frequent rain.
3. RDP houses and Electricity supply complaints involve mostly new extensions in the various villages
4. There is also a trend that is continuing where one person reports same cases using different names or different people reporting the same case.

VALUE FOR MONEY PRINCIPLE

- Signing of Statement of Public Service Commitment
- Customer Satisfaction Survey
- Audit reports
- Walk-ins

CHALLENGES

- A notable disjuncture in terms of recording water and sanitation related queries is still a challenge with multiple reporting lines and lack of integrated approach which will enable proper and reliable reporting.
- Manual, Outdated and ageing system of recording and processing queries due to lack of modern technology system and modern call centre facility

- Both Presidential and Premier hotline's reports are now analysed and reported in arrears (once per quarter) that makes it difficult to align our reporting with the monthly Portfolio and Mayoral Committee

CHAPTER THREE: SERVICE DELIVERY PERFORMANCE

3.1. INTRODUCTION

Sekhukhune District Municipality (SDM) has been accorded the Water Services Authority (WSA) in terms of the Water Services Act (Act 108 of 1997) as from 1st July 2003. The Municipality is currently operating as a Water Service Authority WSA and Water Service Provider (WSP). In terms of section 152 (1) (b) of the Constitution of the Republic of South Africa, Sekhukhune District Municipality must ensure the provision of water services to its communities in a sustainable manner. The Municipality is expected to strive within its financial and administrative capacity to achieve the objectives as set in the section 152 (2) of the Constitution of the Republic of South Africa.

Sekhukhune District Municipality is situated in a water scarce area of Limpopo Province. The Municipality is faced with a huge water and sanitation services backlog in the form of the infrastructure, Operation & Maintenance and limited or contaminated ground and surface water sources. The Municipality rely mostly on boreholes with skeletal, aged and dilapidated reticulation network inherited from the past regime with the following dams as sources of surface water; DeHoop, Loskop and Flag Boshielo.

COMPONENT A: BASIC SERVICES

3.2. WATER SERVICES PROVISION

Sekhukhune District Municipality established the Infrastructure and Water Services department as its internal WSP to be responsible for water and sanitation services in the entire SDM area. The municipality planned to review its outdated planning documents such as the Water Services Development Plan (WSDP) and Water & Sanitation Master Plan in the current financial year (2019/2020). Both WSDP and BWSMP are used as the guiding tool to ensure effective and efficient implementation of various water schemes and provide a blue print of providing water sustainably in the district.

The Municipality is currently providing full water and sanitation services in the main towns such as Burgersfort (12 815 people), Marble Hall (4 025 people), Groblersdal (6 312 people), Steelpoort (3 374 people) and Ohrigstad (1 520 people). These areas have access to other high-level services such as refuse removal and roads.

Most villages in the vast rural areas are being provided with ground water as alternative sources and water tankers where necessary. Most of the rural villages in the Flag Boshielo Water Scheme are receiving water services in a much more improved way than most rural other villages. Communities in Moutse East and West used to get its water supply from the Western Highveld Regional Bulk Water Scheme through Weltevreden Water Treatment Works getting its raw water supply from the Mkhombo Dam that has currently gone dry. The Municipality has resorted on reviving boreholes and water tankering to all the Moutse communities, which is a very expensive exercise.

In 2018-2019 financial year, a number of villages have begun benefitting from water provided by a main pipe from De Hoop dam, namely: Mpelegane, Maepa, Ratau, Maphopha, Rantho, Masha, Malekana and Maseven. This is a notable progress as De Hoop dam's provision is beginning to reach villages. The Municipality is in the process of ensuring that water from the De Hoop/Malekane Water Treatment Works is transported to the populated areas of Makhuduthamaga such as Jane Furse, Schoonoord, Mamone and augment Nkadimeng Water Supply Scheme.

INVESTMENTS ON INFRASTRUCTURE DEVELOPMENT DURING 2019/2020 FINANCIAL YEAR:

Sekhukhune District Municipality is prominently rural municipality with a huge water and sanitation infrastructure backlog. The Municipality prioritised capital infrastructure in order to discharge its core mandate of water and sanitation service delivery. Currently the Municipality solely depend more on government grants funding for its capital investment. During 2019/2020 financial year, the Municipality invested R 750 195 000.00 million in Infrastructure development in terms of project planning & implementation.

Below is capital infrastructure grants budget and expenditure breakdown for 2019/2020 financial year on water and sanitation projects:

GRANT	BUDGET	EXPENDITURE
MIG	R 475 195 000,00	R390 226 607,30
RBIG	R 215,000 000,00	R 54 918 229.88
WSIG	R 60 000 000,00	R25,937,137.91
TOTAL	R 750 195 000.00	R 471 081 975. 09

1. Municipal Infrastructure Grant (MIG) budget : R 475 195 000,00 million
 - The SDM has implemented twelve (12) water infrastructure project and 5 VIP sanitation projects during 2019/20 financial year.

Water Services Infrastructure Grant (WSIG): R 60 million

- The SDM has implemented 16 intervention water projects during 2019/20 financial year

Regional Bulk Infrastructure Grant (RBIG): R 215 million

- The SDM has implemented 13 bulk water projects during 2019/20 financial year

Equitable Shares (EQ): R 197 million

- The SDM maintained and operated the existing infrastructure during 2019/20 financial year.

BACKLOG IN ACCESS TO WATER AND SANITATION IN 2018/19 AS COMPARED TO 2017/18

Sekhukhune District Municipality has the total population of 1 169 762 with 194 962 number of household

The Sanitation -Ventilated Pit-latrines (VIP) infrastructure backlog was at 155 238 in 2015/16 financial year and reduced by 17 481 in 2016/17, reduced by 4919 in 2017/18, reduced by 5254 in 2018/19 and further reduced by 7 032 in 2019/20.

The sanitation backlog is currently at **120 552**.

The Water infrastructure backlog was at 39% in 2015/16 financial year and reduced by 4% in 2016/17, reduced by 5% in 2017/18 and in 2018/19 the infrastructure are still under implementation. There was little reduction of water backlog by 1,8% because most projects were affected by the COVID-19 lockdown regulations and that most construction were on bulk water supply systems that makes a little difference towards the actual people receiving water immediately after completion. The water backlog is currently at 30, 2%.

The water services backlogs fluctuates based on the availability of water & new residential developments without water provisions.

The operation & maintenance patterns on the existing water infrastructure also affects the water services backlog

KEY WATER INFRASTRUCTURE DEVELOPMENT SCHEMES IMPLEMENTED DURING 2018/19 TO DATE

- SDM continued with the implementation of Nkadameng Bulk Water Supply Scheme, which is currently at Phase 11 to complete the water pipeline and reticulation network
- The commissioning and testing of Bulk pipeline from Malekana Water Treatment Works to Jane Furse command reservoir under (Nebo Plateau Bulk Water Scheme) to be completed in 2021/2022
- The implementation of phase 4 for Mooihoek-Tubatse Bulk Water Scheme is continuing in the current financial, which includes the bulk pipelines and concrete reservoirs. These projects were suspended due to COVID-19 lockdown regulations and are envisaged to be completed in the next two financial years of 2020/21 to 2022/23.

- The Lebalelo South Bulk Water Scheme that commenced with construction of internal bulk network during the 2018/2019 financial year will be delayed by two years and will be completed in June 2023 due to COVID-19 lockdown regulations.
- The Phase 2 of the Lebalelo South Water Distribution and Reticulation scheme that commenced in 2018/19 financial year is also affected by the COVID-19 pandemic and will be completed in 2022/2023.
- The Olifantspoort South Bulk Water Schemes is currently under implementation at Phase 24 to complete the bulk pipeline and water distribution pipeline.

The following projects were implemented in the 2019-2020 financial year; whereas others were either suspended or terminated due to COVID-19 lockdown conditions and the funds were re-directed where there was a dire need as per the material conditions on the ground. Other projects were in the planning stage and could not take off the ground.

PROJECT NAME	LOCATIO N/VILLAG E	PROJECT VALUE	EXPENDITURE	PROGRESS DATE	TO
Zaaiplaas Village Réticulation Phase 2	Zaaiplaas Village	R2 562 664.51	R2 562 664.51	2 Kilometres of Zaaiplaas bulk water supply pipeline commissioned	
Connector pipes and reticulation to Lebalelo South Village (Ga-Maroga and Motlolo Bulk and Reticulation)	Ga – Maroga and Motlolo	R12 683 726.34	R12 683 726.34	26 kilometres of water pipeline completed	
Lebalelo South connector pipes &	Lebalelo South	R114 410 880,40	R103 045 346,53	150 km of reticulation pipelines	

reticulation network				and reticulation networks constructed
Ga-Mogashoa(Sekgapudi & Manamane) water reticulation	Sekgapudi & Manamane	R 9 598 390.23	R 9 598 390.23	37,8 kilometres of pipeline completed
Nkadimeng RWS Extension 2 (Phase 9 to 11)	Ga-Mmela to Mashilabe, Mankontu and Masehleng	R940 850.79	R940 850.79	12km of water pipeline constructed and eleven (11) street taps installed.
Ga - Maphoha Command Reservoir	Ga – Maphoha Village	R3 897 500,00	R2 594 572.40	3 kilometres of water pipeline & 1 pump station completed
Lebalelo South Phase 3 Bulk infrastructure & reticulation network	Ga Maroga & Motlolo	R3 241 482.11	R3 241 482.11	26 kilometres of water pipeline completed
Mooihoek bulk water supply phase 4F1 & 4F2	Ga-Motodi	R 40 633 070.50	R 19 299 946.69	1 km water bulk pipeline and 5 MI concrete reservoir constructed
Mahlwakwena to Mapodile pipeline(Tukakgomo Extension)	Mapodile	R1,231,298.81	R988,702.15	6.0 Km of reticulation network and 29 standpipes completed. One Elevated Steel Tank installed.

3.3. SANITATION SERVICES PROVISION

The Municipality is currently implementing a massive sanitation programme and providing Ventilated Improved Pit latrines (VIP's) to various households, especially in rural communities because of lack of sufficient water for waterborne system, nature of the soil, clay that is not suitable for sewer system as well as affordability due to high unemployment rate. In the 2016-2017 to 2018/2019 financial years, the Municipality completed 29 417 VIP Sanitation units, which adds up to **36 449** units including **7 032** VIP units completed in 2019/2020 financial year.

MUNICIPALITY	PLANNED VIP	PROJECT VALUE	EXPENDITURE	PROGRESS TO DATE
Ephraim Mogale	1 123 VIP units	R15 401 173.62	R15 268 385.55	1123 VIP units completed
Elias Motsoaledi	1 361 VIP units.	R16 905 926.90	R16 558 265.00	1361 VIP units completed
Makhuduthamaga	2 440 VIP units	R34 810504.62	R31 720 626.58	2290 Units completed
Fetakgomo Tubatse	2 258 VIP units	R33 071 549.04	R33 055 529.33	2258 VIP units completed
Sekhukhune District Municipality	7 182 VIP units	R134 999 658.80	R96 602 806.46	7032 VIP units completed

3.4. MUNICIPAL HEALTH SERVICES

Section 24 of the Constitution of RSA states that everyone has a right to an environment that is not harmful to their health or well-being. The Constitution allocates Municipal Health Services (MHS) as a Local Government function under section 156(1) (a) and Part B of Schedule 4. Section 237 provides that all Constitutional obligations must be performed diligently and without delay.

MHS functions are performed by professionals who register with the Health Professions Council of South Africa (HPCSA). The Health Professions Act, 1974 (Act no 56 of 1974) states that:

- All health professionals required to register as provided for in section 17 of the Act, should register to be able to practice.
- Only Environmental Health Practitioners registered with HPCSA and in good standing can be appointed to serve a Municipality in section 80 of the Health Act.

No	Component	Activities	Challenges	Remedial Action
1	Water Quality	300 Water quality samples were collected for bacteriological analysis to ascertain safe supplies to communities.	115 water samples did not comply with health standards.	Reports communicated to IWS and affected community members
		85 water sources monitored	41 water source did not comply.	Health education on treatment of water at small scale water conducted. Bottles of bleach given to community members
2	Health surveillance of premises	1305 Premises were evaluated for safe and habitable conditions and 259 were issued with compliance certificates.	251 Premises did not comply with health requirements.	All non-complying premises were issued with non-compliance notices.
3	Surveillance and prevention of contagious diseases	115 Awareness campaigns on prevention of waterborne, foodborne and Covid-19 illnesses were held.	Lack of community awareness.	Awareness campaigns held
4	Communicable diseases outbreak	268 Reported cases including contact cases	Reported cases are investigated to determine causes	Investigation is done to prevent future occurrence

	control	were investigated	and to identify solutions	of the diseases
5	Vector control	1563 Premises inspected for effective abatement and control of vectors.	324 Premises lacked vector control programmes.	All non-complying premises were issued with notices.
6	Environmental pollution prevention	11 Air quality awareness campaigns were held at different industrial facilities and communities to educate them on air quality matters such as dust control. 1 Awareness campaign was done to nursing students to educate them about air quality and its impact on human health.	Lack of information on air quality issues by facilities and community members	Awareness campaign held to educate facilities and communities on air quality issues
		Compliance audits on air quality standards were conducted at Modikwa Mine and Loge. The two facilities applied for Atmospheric Emission Licences.	Evaluation of premises is required to ensure compliance	Both facilities did comply with requirements of legislation.
		1 Complaints notice issued for improper disposal of sewage in Dennilton area.	Pollution of the environment	The transgressor was issued with a notice and commanded to stop the illegal activity.
7	Disposal of the dead	145 Facilities of the dead were evaluated and 25 Certificates of Competence issued. 71 ordinary funerals (Not	41 Premises did not meet health requirements Covid -19	Non-compliant facilities of the dead were issued with notices. Police were called

		Covid-19 deaths) were monitored, 5 local Covid-19 cases, 4 contaminated corpses buried as Covid-19 and 6 imported cases from other districts and provinces	regulations has put restrictions and regulations on the burial to curb the disease.	in two funeral in Elasdoring and Thambo. Both bereaved families were fined at R5 000.00 each for non-compliance.
8	Food control	2477 Food premises were inspected and 553 Certificates of Acceptability (CoA) were issued.	612 did not comply to health requirements	Non-compliant food premise were issued with notices.
		90796.80kg foodstuffs and 258.9 litres of juice and milk were condemned. 504 cosmetics were condemned	The foodstuffs were unfit for human consumption. Cosmetics had banned substances	Unfit foodstuffs are removed from the shelves, condemned and safely disposed-off.
		36 Special events were monitored.	Food prepared for the masses has potential to cause poisoning if not well managed	Education and monitoring done to prevent food poisoning.
9	Waste management	101 Health facilities were evaluated for proper management of Health Care Risk Waste (HCRW).	43 did not adhere to minimum health requirements	Non-compliance notices to correct the situation were issued.
10	Chemical Safety	369 Chemical handling premises were evaluated for proper handling and storage of chemicals. The following facilities were decontaminated: <ul style="list-style-type: none"> • 23 Public health 	183 did not meet with health standards. To prevent further infection from positive Covid-19	Non-compliant premises were issued with notices All reported areas that require decontamination

		<p>facilities</p> <ul style="list-style-type: none"> • 1 Mortuary • 2 Private Offices • 64 Municipal Offices • 26 Taxi ranks • 69 Traditional authorities • 3 Private health facilities • 2 Covid-19 cases households • 2 business premises. <p>Monitoring of decontamination done at 2 government facilities</p>	<p>cases, decontamination of facilities and household is necessary</p>	<p>were decontaminated to prevent further infections.</p>
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3.5. EMERGENCY MANAGEMENT SERVICES

2019/2020 STATISTICS

3.5.1. FIRE AND RESCUE OPERATIONS

Fire and rescue Ops statistics on incidents by type inclusive of non-medical services and as responded to per individual Fire stations																			
Station	Incident	July	Aug	Sept	1stQ	Oct	Nov	Dec	2ndQ	Jan	Feb	March	3rdQ	April	May	June	4th Q	Total	
AB Sikhosana	Structural Fire	11	5	10	26	9	4	10	23	3	5	4	12	2	2	7	11	72	
	Commercial Fire	0	0	0	0	0	0	0	0	0	2	1	3	1	0	0	1	8	
	Motor Vehicle Accident	11	10	6	27	6	10	10	26	7	5	7	19	3	6	5	14	86	
	Goods Vehicle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Veld Fire	23	22	16	61	3	5	0	8	2	1	2	5	2	3	7	12	86	
	Vehicle Fire	1	0	4	5	2	0	0	2	2	1	3	6	0	2	2	4	17	
	Special Service	1	5	1	7	2	3	0	5	3	2	1	6	0	0	0	0	18	
	Hazmat Response	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	1	1	2
	Water Rescue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Humanitarian Assistance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Ephraim Mogale	Structural Fire	1	0	3	4	5	1	0	6	2	0	0	2	1	1	1	3	15	
	Commercial Fire	0	0	0	0	0	0	0	0	0	2	1	3	0	0	0	0	6	
	Motor Vehicle Accident	6	7	2	15	1	4	6	11	2	1	3	6	1	0	0	1	33	
	Goods Vehicle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Veld Fire	6	5	6	17	4	0	0	4	0	0	2	2	1	1	3	5	28	
	Vehicle Fire	1	1	1	3	0	1	0	1	0	0	2	2	0	1	0	1	7	
Special Service	0	3	1	4	2	0	1	3	0	0	1	1	0	0	0	0	8		

	Hazmat Response	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	1
	Water Rescue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Humanitarian Assistance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Station	Incident	July	Aug	Sept	1stQ	Oct	Nov	Dec	2ndQ	Jan	Feb	March	3rdQ	April	May	June	4th Q	Total
Makhuduthamaga	Structural Fire	3	5	5	13	3	3	1	7	2	1	1	4	1	1	3	5	29
	Commercial Fire	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Motor Vehicle Accident	4	1	3	8	5	4	2	11	4	5	2	11	1	2	1	4	34
	Goods Vehicle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Veld Fire	4	2	4	10	2	1	2	5	0	0	0	0	1	0	3	4	19
	Vehicle Fire	0	0	0	0	0	1	0	1	1	0	0	1	0	0	0	0	2
	Special Service	0	3	0	3	0	0	0	0	0	0	1	1	0	0	1	1	5
	Hazmat Response	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Water Rescue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Humanitarian Assistance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tubatse	Structural Fire	5	6	4	15	4	4	2	10	6	1	3	10	3	1	3	7	42
	Commercial Fire	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Motor Vehicle Accident	1	7	6	14	9	8	4	21	4	0	8	12	2	2	4	8	55
	Goods Vehicle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Veld Fire	4	5	3	12	5	4	0	9	0	0	4	4	0	0	2	2	27
	Vehicle Fire	0	3	1	4	0	0	0	0	0	1	0	1	0	0	1	1	6

	Special Service	6	3	1	10	0	1	1	2	0	0	0	0	0	0	0	0	12
	Hazmat Response	0	0	0	0	1	0	0	1	1	1	1	3	2	1	1	4	8
	Water Rescue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Humanitarian Assistance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Station	Incident	July	Aug	Sept	1stQ	Oct	Nov	Dec	2ndQ	Jan	Feb	March	3rdQ	April	May	June	4th Q	Total
Mashilabele	Structural Fire	3	2	2	7	2	1	3	6	1	2	2	5	0	2	0	2	20
	Commercial Fire	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Motor Vehicle Accident	3	2	1	6	0	3	7	10	0	1	2	3	1	5	2	8	27
	Goods Vehicle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Veld Fire	0	0	1	1	1	0	0	1	0	0	0	0	0	2	1	3	5
	Vehicle Fire	0	0	1	1	1	0	2	3	0	1	0	1	0	0	0	0	5
	Special Service	0	3	0	3	1	1	0	2	0	2	1	3	1	0	2	3	17
	Hazmat Response	0	0	0	0	0	0	0	0	0	0	2	2	0	0	0	0	2
	Water Rescue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Humanitarian Assistance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL		94	100	82	276	68	59	51	178	40	34	54	128	23	33	50	106	688

Incidents	Occurrences
Structural Fire	178
Commercial Fire	14

Motor Vehicle Accident	235
Goods Vehicle	0
Veld Fire	165
Vehicle Fire	37
Special Service	48
Hazmat Response	11
Water Rescue	0
Humanitarian Assistance	0
TOTAL	688

3.5.2. EMERGENCY MANAGEMENT SERVICES TRAINING ACADEMY **2019/20 ACTIVITIES**

During this Annual period the following firefighting courses were facilitated:

- a. A Train-the-trainer Hazardous Material course was facilitated in which SDM EMS Training Academy Assessors attended during the first week of July 2019. The course was conducted by an external body Road Incident Management System.
- b. A **First-Aid Level3** training was conducted to twelve (12) personnel from the **12th August to 16th August 2019** and were assessed competent.
- c. Two (2) of the SDM EMS Training Academy assessors attended **Emergency Instructor Course (1041)** which was outsourced with City of Ekurhuleni Training Academy and completed their Officer Level 1 on the **13th September 2019** and were later found competent after they had completed their portfolio of evidence and the service is very proud of them.
- d. On the **13 January 2020: Firefighter-1** course with **Southern African Emergency Services Institute (SAESI)** registration number **SDM/FF/23/2020** commenced and was finally assessed on the 22nd June 2020.
- e. **Hazardous Material Awareness Level** course with **Southern African Emergency Services Institute (SAESI)** registration number **SDM/HA/25/2020** was registered on the 13 January 2020 to commence on the 9th March 2020 and was finally assessed on the 23rd June 2020.

The initial dates' of assessment of both courses had to be moved forward considering the President's declaration of the state of National Disaster regarding the Covid-19 pandemic which was announced on the 18 March 2020.

To the above training report in the POE file will be:

- First Aid Level 3 attendance register
- Copies of results of 1041
- Firefighter-1 attendance register
- Hazardous Material Awareness Level attendance register

3.5.3. FIRE SAFETY AND PREVENTION

2019/2020 STATISTICS

Fire Safety Annual statistics 2019/2020 JULY TO JUNE FIRE SAFETY

Main item	Activity	July	Aug		1st	Oct	Nov	Dec	2nd	Jan	Feb	Mar	3rd	Apr	May	June	4th
Inspections																	
Meetings		28	22	5	50	10	23	4	37	9	7	6	22	0	12	3	15
Reports generated	Yes(1)N/A(0)	2	1	1	3	3	4	0	7	4	6	3	13	2	0	5	7
Number of inspections	Request	1	1	1	2	7	5	5	17	6	7	5	18	16	0	6	22
	Compliant	0	0	0	0	0	1	0	1	1	1	1	3	0	0	0	0
	Routine	21	19	7	40	4	33	32	69	1	0	6	7	14	0	0	14
Type of inspection	F/L	11	1	1	12	6	5	0	11	3	2	1	6	0	0	0	0
	Gas	1	0	0	1	0	0	2	2	1	2	5	8	0	0	0	0
	Building	13	17	10	30	3	33	18	54	5	5	2	12	1	0	1	2
	Transport Dangerous Goods	1	0	0	1	0	1	0	1	1	1	0	2	0	0	5	5
	2nd hand	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Fire investigation	0	1	1	1	2	0	0	2	0	2	0	2	2	0	0	2
	F/Works	0	0	0	0	0	1	1	2	0	0	0	0	0	0	0	0
Warnings		11	0	0	11	0	0	9	9	0	0	0	0	0	0	0	0
COC		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Plan review																	
Reports	Yes(1)N/A(0)	1	6	1	7	2	1	0	3	3	5	0	8	0	9	1	10
Type of plan	F/L	1	0	0	1	1	2	0	3	1	0	0	1	0	2	0	2
	Gas	0	0	0	0	1	1	0	2	0	0	0	0	0	0	0	0
	Building	1	6	5	7	4	3	0	7	3	5	0	8	0	9	1	10
	F/Works	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Approved	C(1) NYC (0)	0	2	1	2	2	4	0	6	0	5	0	5	0	0	0	0
		92	76	33	201	45	117	71	233	38	48	29	115	35	32	22	89

Quarters	Activity level
1 st Quarter	201
2 nd Quarter	233
3 rd Quarter	115
4 th Quarter	89

1.2.4 COMMUNITY SAFETY FORA **2019/2020 ACTIVITIES**

The Community Safety Forum activities were suspended since 18 March 2020 on the bases of the President's declaration of the state of National Disaster regarding the Covid-19 pandemic. However by the beginning of the lockdown 6 Community Safety Fora activities had been coordinated for the current financial year.

To the above Community Safety Forum report in the POE file will be:

- Minutes records
- Attendance registers

3.6. DISASTER MANAGEMENT

Disaster management Act 57 of 2002 as amended, Sec. 23(4)a, b states that when a disastrous event occurs or threatens to occur, the District Municipality must for the purpose of this Act determine whether the event should be regarded as a disaster or not. In this regard, the disastrous incidents which occurred in Sekhukhune District Municipality in 2019/2020 financial year do not constitute Disaster since no District declaration was made.

The district therefore upon conclusion of the impact assessment report, is obliged to respond to affected victims with emergency relief as the situation is an emergency and not a declared disaster.

It is on the strength of the aforementioned background that the District and its local Municipalities conducted preliminary impact assessment in respect of the **138** Disaster incidents reported which were due to structural fires and severe storms

EPHRAIM MOGALE LOCAL MUNICIPALITY

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided by Local Mun:	Relief provided by District Mun	Contact number	Challenges	Remedial
1.	Anna Lehlomela	01 adults 03 children	Malebitsa ward 1	Structural fire	Manmade	03 blankets 02 sponges	None	0715678197	Damaged property	Provided education on fire prevention strategies
2.	Flora Kgarabjang	04 adults	Malebitsa ward 1	Structural fire	Manmade	03 blankets 03 sponges	None	0715678197	Damaged property	Provided education on fire prevention strategies
3.	Council Mosana	01 adult	Matlerekeng ward 04	Structural fire	Manmade	03 blankets	None	0715678197	Damaged property	Provided education on fire prevention strategies
4.	Mokuwe Joseph Ndake	01 adult	Regae ward 14	Structural fire	Manmade	03 blankets	None	0715678197	Damaged property	Provided education on fire prevention strategies

5.	Nkukuteli Elizabeth Maila	01 adult	Driefontein ward 01	Structural fire	Manmade	01 blanket	None	0715678197	Damaged property	Provided education on fire prevention strategies
6.	Seipati Marema	02 adults 03 children	Morarela ward 15	Structural fire	Manmade	02 blankets 01 temporary shelter	None	0715678197	Damaged property	Provided education on fire prevention strategies
7.	Mahlatse Marema	02 adult 03 children	Morarela Ward 15	Structural Fire	Unknown	2 blankets and 1 temporary shelter	Not reported to the district	071 5678 197	Damaged property	Provided education on fire prevention strategies
8.	Mabala Margaret	01 adult	Malebitsa ward 01	Storm	Natural	None. Family recovered	Not reported to the district	071 5678 197	Damaged property	None Provided education on fire prevention strategies

9.	Fetamo o gatele pele	Rehabilitati on centre	Malebitsa ward 01	Storm	Natural	None. Family recovered	Not reported to the district	071 5678 197	Damaged property	None Provided education on fire prevention strategies
10.	Minah kekana	01 adult 03 children	Malebitsa ward 01	Storm	Natural	None. Family recovered	Not reported to the district	0720390504	Damaged property	None Provided education on fire prevention strategies
11.	Mabunda Ouma	02 adults 04 children	Malebitsa ward 01	Storm	Natural	None. Family recovered	Not reported to the district	0715678197	Damaged property	None Provided education on fire prevention strategies
12.	Molokomme Solly	01 adult	Malebitsa ward 01	Storm	Natural	None. Family recovered	Not reported to the district	0715678197	Damaged property	None Provided education on fire prevention strategies

13.	Martha Bamia	03 adults 02 children	Malebitsa ward 01	Storm	Natural	None. Family recovered	Not reported to the district	0715678197	Damaged property	None Provided education on fire prevention strategies
14.	Minah Makamu	01 adult 04 children	Malebitsa ward 01	Storm	Natural	None. Family recovered	Not reported to the district	0715914024	Damaged property	None Provided education on fire prevention strategies
15.	David Mmako	06 members	Driefontein (ward 01)	One roomed zinc house caught fire	Unknown	None	None	0791699589	Damaged property	Family had 6 roomed alternative accommod ation
16.	Seipati Marema	03 family members	Morarela (Ward 15)	Structural Fire	Unknown	02 blankets 01 Shack	Not reported to the district	079 542 2419	Damaged Property	Provided education on fire prevention strategies

MAKHUDUTHAMAGA LOCAL MUNICIPALITY

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided by Local municipality	Relief provided by District municipality	Contact number	Challenges	Remedial
17.	Mamahume Mmotla	02 adults 03 children	Mamone ward ward 20	Structural fire	Manmade	02 blankets 01 sponge	Not reported to district	0722025606	Damaged property	Provided education on fire prevention strategies
18.	Fenyane Amos	04 adults 03 children	Ga- Moraba ward 18	Structural fire	Unknown	14 blankets 07 sponges	Not reported to district	0763019041	Damaged property	Provided education on fire prevention strategies
19.	Sefoka Ashanti	02 adults	Thabampshe ward 28	Structural fire	Unknown	04 blankets	Not reported to district	0828202261	Damaged property	Provided education on fire prevention strategies
20.	Mahlwane Reuben Nkadimeng	03 children	Manganeng ward 17	Structural fire	Unknown	04 blankets 02 sponges	None	0725094472	Damaged property	Provided education on fire prevention strategies

21.	Kgari Ramatsemele	03 adults 04 children	Ga-Mashabela ward 25	Structural fire	Unknown	08 blankets 04 sponges	None	0647938544	Damaged property	Provided education on fire prevention strategies
22.	Mmatshela Tebadi Maria	01 adult	Maserumule park ward 05	Structural fire	Manmade	02 blankets	None	0646431209	Damaged property	Provided education on fire prevention strategies
23.	Miriam Makola	02 adults 04 children	Dichoeung ward 18	Structural fire	Unknown	12 blankets 06 Sponges	None	0606482710	Damaged property	Provided education on fire prevention strategies
24.	Mathelele Catherine	02 adults 02 children	Mmakoshala	Structural fire	Unknown	04 blankets	None	0711881646	Damaged property	Provided education on fire prevention strategies
25.	Mohlala Martha	04 adults	Madibong ward 19	Structural fire	Manmade	05 blankets 02 sponges	None	0723004888	Damaged property	Provided education on fire prevention strategies

26.	Morota Bafedi Selina	09 adults 04 children	Mabule village	Structural fire	Unknown	08 blankets	Not reported to district	0792357851	Damaged property	Provided education on fire prevention strategies
27.	Dolamo Thapelo	04 adults 02 children	Ga Marishane Dihlabaneng	Structural fire	Unknown	07 blankets 03 sponges	Not reported to district	0714829392	Damaged property	Provided education on fire prevention strategies
28.	Kgomoeswana Vincent Malepe	01 adult	Mokadi Maila Mapitsane	Structural fire	Unknown	02 blankets 01 sponge	Not reported to district	0716718620	Damaged property	Provided education on fire prevention strategies
29.	Komana Balushi	02	Tjatane New Stand, Ward 22	Structural Fire	Unknown	04 blankets and 2 sponges	Not reported to the district	0761045106	Damaged property	Provided education on fire prevention strategies
30.	Mosoathupha Nelly Seipati	01	Semahlakole, Ward 31	Structural Fire	Unknown	03 blankets and 01 sponge	Not reported to the district	0822552680	Damaged property	Provided education on fire prevention strategies

31.	Mohuwe Mmatlou Martha	03 adults 04 children	Ga- Tisana ward 26	Heavy storm	Natural	None. Bedrooms not affected	Not reported to the district	0818198054	Incident reported late by ward Councillor	Not reported to the district
32.	Mokgoatjana Matsie Noah	02 adults 02 children	Ga-Malaka ward 07	Storm	Natural	None	Not reported to the district	0799208677	None	None
33.	Monakedi Matenane Thabitha	02 adults 01 child	Madibong ward 19	Storm	Natural	03 blankets	Not reported to the district	0761571426	None	None
34.	Kgoloko Makgare Paulina	02 adults 01 child	Madibong ward 19	Structural fire	Unknown	05 blankets 02 sponges	Not reported to the district	072513367	None	None
35.	Pallo reshoketswe	02 adults 01 child	Eenkantaan	Storm	Natural	None, only the kitchen affected, Beneficiaries referred to SASSA for food parcels	Not reported to the district	0792414854	None	None
36.	Madileng Dikeledi Rosetta	02 adults 03 children	Eenkantaan	Storm	Natural	Beneficiaries referred to SASSA for provision of food parcels	Not reported to district	0795547407	None	None
37.	Mothoko Mokgwatha Sylvia	02 adults 04 children	Dihlabaneng	Storm	Natural	06 blankets	Not reported to the district	098023166	None	None

38.	Rapolai Jolinah	01 adult	Ga- Marishane (ward 26)	Structural Fire	The room was set alight by family member with mental health problem	02 Blankets 01 Sponge	Not reported to the district	0769263174	Damaged Property	Provided education on fire prevention strategies
39.	Talane Mokgohlwe	02 adults	Ga- Masemola (ward 27)	Structural Fire	Electrical Wires	04 Blankets 02 Sponges	Not reported to the district	0829378113	Damaged property	Provided education on fire prevention strategies
40.	Matibidi Koti	02 adults 01 child	Dihlabaneng (Ward 16)	Flood	Heavy rain flooded the family house	02 blankets	Not reported to the district	0792532115	Family house flooded	Family recovered
41.	Sebopela Buttie	05	Dihlabaneng (Ward 16)	Flood	Heavy rain flooded the family house	03 blankets 02 sponges	Not reported to the district	0762180732	Family house flooded	Family recovered
42.	Lucy Mankopodi Manyaka	01 member	Mohlarekoma (ward 05)	Structural Fire	Unknown	02 Blankets 01 Sponges	Not reported to the district	0818573423	Damaged property	Provided education on fire prevention strategies

43.	Mampane Mashimole Juliet	05 members	RDP Jane furse (ward 18)	RDP house torched	Man made	08 Blankets 04 Sponge	Not reported to the district	0760426856	Damaged property	Provided education on fire prevention strategies
44.	Seipati Ngwanatsomane Mohlala	05 members	Dihlabaneng (ward 16)	Two roomed zink house destroyed by heavy storm	Heavy storm	05 Blankets 04 Sponges 01 Temporary Shelter	Not reported to the district	0637169010	Damaged property	Provided education on severe storm prevention strategies
45.	Segapishi Moses Morota	01 member	Dihlabaneng (Ward 16)	One roomed zink house destroyed by heavy storm	Heavy Storm	01 Blanket 01 Sponge	Not reported to the district	0799999003	Damaged property	Provided education on prevention of severe storm strategies
46.	Eric Bafedi Magoba	01 member	Dihlabaneng (ward 16)	One roomed house destroyed by heavy storm	Heavy Storm	01 Blankets 01 Sponges	Not reported to the district	0715962904	Damaged property	Provided education on prevention of severe storm strategies

47.	Mafolo Mohube	04 members	Dihlabaneng (ward 16)	One roomed house destroyed by storm	Heavy Storm	04 Blankets 02 Sponges	Not reported to the district	0647780300	Damaged property	Provided education on prevention of severe storm strategies
48.	Nkadimeng Marutle Phillip	05 members	Dihlabaneng (Ward 16)	Six roomed house roof completely blown away	Heavy Storm	05 Blankets 04 Sponges 01 Temporary Shelter	Not reported to the district	0824749910	Damaged property	Provided education on prevention of severe storm strategies
49.	Mosehla Tshegofatso Louis	04 members	Dihlabaneng (Ward 16)	Two roomed zink house destroyed	Heavy Storm	04 Blankets 01 Temporary Shelter	Not reported to the district	0664298853	Damaged property	Provided education on prevention of severe storm strategies
50.	Tladi Phallie Motubatse	03	Dihlabaneng (Ward 16)	Three roomed zink house destroyed	Heavy storm	03 Blankets 02 Sponges 01 Temporary Shelter	Not reported to the district	0729390763	Damaged property	Provided education on prevention of severe storm strategies

51.	Nkadineng Angelinah	03	Dihlabaneng (Ward 16)	Two roomed zink house destroyed	Heavy Storm	03 Blankets	Not reported to the district	0769910972	Damaged property	Provided education on prevention of severe storm strategies
52.	Sekele Tsiane Esther	03	Dihlabaneng (ward 16)	Two roomed zink house destroyed	Heavy Storm	03 Blankets	Not reported to the district	0663734280	Damaged property	Provided education on prevention of severe storm strategies

FETAKGOMO -TUBATSE LOCAL MUNICIPALITY

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
53.	Lekubu Francinah Amanda	01 adult 02 children	Mashifane village ward 25	Structural fire	Unknown	05 blankets 05 sponges	Not reported to district	0826468330	Damaged property	Provided education on fire prevention strategies
54.	Mahlatjie Johannes Mapoko	02 adults 02 children	Taung village	Structural fire	Unknown	Non relief provided	Not reported to district	0824474619	Damaged property	Provided education on fire prevention

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial strategies
										strategies
55.	Mashaba Margret	02 adults 04 children	Atok Machakaneng	Structural fire	Unknown	No relief provided	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies
56.	Mafogo Patricia Mable	02 adults	Tswenyane village	Structural fire	Unknown	No relief provided	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies
57.	Mosoma James Mampe	02 adults 01 child	Modimole Village	Structural fire	Unknown	No relief provided	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies
58.	Mathebula Duncan Dudu	03 adults	Riba Cross ward 05	Structural fire	Unknown	No relief was provided	Not reported to district	0794101082	Damaged property	Provided education on fire prevention strategies

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
59.	Mashaba Phillemon Jenet	02 adults 05 children	Maepa Village	Structural fire	Unknown	No relief provided	Not reported to district	0833082471	Damaged property	Provided education on fire prevention strategies
60.	Masete Moses	03 adults 04 children	Kgautswana Paeng Sec.	Structural fire	Unknown	No relief provided	Not reported to district	0609294489	Damaged property	Provided education on fire prevention strategies
61.	Komane Lydia	04 adults 07 children	Ga- Motshana	Structural fire	Unknown	No relief was provide	Not reported to district	0712766591	Damaged property	Provided education on fire prevention strategies
62.	Selepe Desiree	02 adults 05 children	Mashifane village ward 25	Structural fire	Unknown	05 blankets 05 sponges	Not reported to district	0826468330	Damaged property	Provided education on fire prevention strategies
63.	Lepelle edmona Shabalala	01 adult	Dresden village	Structural fire	Unknown	02 blankets 01 sponge	Not reported to district	0824474619-	Damaged property	Provided education on fire prevention strategies

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
64.	Matheba Velly Ramakgahlela	02 adults 02 children	Malogeng village ward 35	Structural fire	Unknown	04 blankets 03 sponges	Not reported to district	0761717570	Damaged property	Provided education on fire prevention strategies
65.	Mahlaela Branda	05 adults 03 children	Mashamothane ward 25	Structural fire	Unknown	No relief was provided	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies
66.	Sebopela Grace Hlakudi	04 adults 04 children	Diphale village ward 08	Structural fire	Unknown	08 blankets 02 sponges	No relief was provided	0824474619	Damaged property	Provided education on fire prevention strategies
67.	Mkhondo Alies	03 adults 01 child	Bothashoek village ward 20	Structural fire	Unknown	08 blankets 04 sponges	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies
68.	Shai Nomonde	02 adults 01 child	Mashamothane ward 25	Structural fire	Unknown	06 blankets 03 sponges	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
69.	Mabelane Sylvia	02 adults	Stellenbosch village ward 8	Structural fire	Unknown	04 blankets 02 sponges	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies
70.	Koma Taelo	04 adults	Praktiseer Shushumela ward 20	Structural fire	Unknown	No relief was provide	Not reported to district	0720480549	Damaged property	Provided education on fire prevention strategies
71.	Sebatane Patience	03 adults	Praktiseer ward 13	Structural fire	Unknown	No relief was provided	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies
72.	Komane Piet	02 adults	Ga- Motsana village ward 16	Structural fire	Unknown	Out of stock	Not reported to district	0824474619	Damaged property	Provided education on fire prevention strategies
73.	Maroga Elizabeth	06	Mooihoek Village	Structural Fire	Unknown	05 blankets and 04 Sponges	Not reported to the district	0824474619	Damaged property	Provided education on fire prevention strategies

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
74.	Maleke Morwamogale	02	Mohlaletse	Structural Fire	Unknown	03 blankets and 01 sponges	Not reported to the district	0824474619	Damaged property	Provided education on fire prevention strategies
75.	Phasha Mahlatse	03	Mohlaletse	Structural Fire	Unknown	04 blankets and 02 sponges	Not reported to the district	0824474619	Damaged property	Provided education on fire prevention strategies
76.	Phori Simon	03 adults 02 children	Longtill ward 02	Structural Fire	Unknown	09 blankets and 05 Sponges	Not reported to the district	0729420816	Structure collapsed	To fast-track the issue of temporary shelters with PDMC.
77.	Maimela Solly	02 adults 01 child	Buffelshoek ward 27	Structural Fire	Unknown	None. Family have alternative accommodation.	Not reported to the district	082 447 4619	Damaged property	Provided education on fire prevention strategies
78.	Sebulela Carlifonia M.	03 adults 03	Nokaneng ward 27	Structural Fire	Unknown	None. Family have alternative	Not reported to	0790965618	Damaged property	Provided education on fire

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
		children				accommodation	the district			prevention strategies
79.	Morena Motisi Effa	04 adults	Ga- Manoke ward 18	Structural fire	Unknown	None. Family have alternative accommodation	Not reported to the district	0608556859	Damaged property	Provided education on fire prevention strategies
80.	Kgasago Ramalokoane	05 adults 04 children	Pelangwe ward 35	Storm	Natural	None. Family recovered	Not reported to the district	00824474619	Damaged property	Provided education on natural disasters
81.	Diale M.Rosina	02 adults 05 children	Pelangwe ward 35	Storm	Natural	None. Family recovered	Not reported to the district	0824474619	Damaged property	Provided education on natural disasters
82.	Mmakibane Mmakgolane	03 adults	Pelangwe ward 35	Storm	Natural	None. Family recovered	Not reported to the district	0824474619	Damaged property	Provided education on natural disasters
83.	Mmakgolane Frans	02 adults	Pelangwe ward 35	Storm	Natural	None. Family have alternative rooms	Not reported to the district	0824474619	Damaged property	Provided education on natural disasters

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
84.	Mashabela Radibile	05 adults 09 children	Pelangwe ward 35	Storm	Natural	None. Family have alternative rooms	Not reported to the district	0824474619	Damaged property	Provided education on natural disasters
85.	Mogololo Mokgadi M.	03 adults	Ga- Ratau ward 29	Storm	Natural	None. Family recovered	Not reported to the district	0798887246	Damaged property	Provided education on natural disasters
86.	Maimela Thabo	02 adults 02 children	Kutullo ward 29	Storm	Natural	None. Family recovered	Not reported to the district	0725188918	Damaged property	Provided education on natural disasters
87.	Matsomane Tshupswa Leah	02 adults 04 children	Ga- maphoha ward 29	Storm	Natural	Temporary shelter (Tent)	Not reported to district	0824474619	Damaged property	Provided education on natural
88.	Peppy Themba	02 adults	Alveton	Structural Fire	Unknown	None	Not reported to the district	0798887246	Damaged property	Provided education on fire prevention strategies

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
89.	Kaizer Selowa	2 adults 2 children	Tshebeng	Storm	Heavy rain flooded the family house	None	Not reported to the district	0798887246	Damaged property	Provided education on storm counter strategies
90.	Solly Mabelane	03 members	Ga Malekana (ward 27)	Three roomed house caught fire	Unknown	03 Blankets	Not reported to the district		Damaged property	Family had alternative Accommodation. Provided education on fire prevention strategies
91.	Victor Leolela Maleka	03 members	Mampuru (Nazareth) Molapong section (ward 6)	One roomed of 5 roomed house caught fire	Unknown	No relief provided	Not reported to the district	0674073674	Damaged property	Provided education on fire prevention strategies Family had alternative Accommodation
92.	Brenda	06	Ga-	Five roomed	Arson	10 blankets	Not reported to	0799871671	Damaged	Provided education

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
	Mahlokwane	members	Mahlokwane village (ward 17)	house destroyed			the district		property Two people died	on fire prevention strategies Case reported to SAPS
93.	Mohlala Kgolane Rosta	05 members	Riba Cross (ward 5)	Four roomed house caught fire	Unknown	03 Blankets	Not reported to the district		Damaged property	Provides education on fire prevention strategies Family had Alternative Accommodation
94.	Martha Seupe	04 members	Ga-Selepe (ward 33)	One roomed house caught fire	Paraffin Stove exploded	None	Not reported to the district		Damaged property	Provided education on fire prevention Strategy The family had alternative Accomodati

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
										on
95.	Tshepo Malapane	06 members	Kgopaneng (ward 17)	One room of six roomed house caught fire	Manmade	03 Blankets	Not reported to the district		Damaged property	Provided education on fire prevention
96.	Nanalo Dimakatso Ngwama	07 members	Bothashoek Pologong (ward 20)	One roomed house blown away by storm	Storm	06 Blankets	Not reported to the district		Damaged property	Provided education on storm prevention strategies
97.	Maria Mammekwa	05 family members	Ga Mampuru (ward 27)	One roomed shack blown away	Storm	03 Blankets 01 Shack	Not reported to the district	076 918 4389	Damaged property	Family relieved with emergency house
98.	Nthabiseng Mailola	03 family members	Ga Mampuru	One roomed shack blown	Storm	02 Blankets 1 sponge	Not reported to the district	082 447 4619	Damaged property	Family relieved with emergency

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
				away						house
99.	Mashweu Madam Phogole	04 family members	RibaCross Tshemong	Structural Fire	Unknown	05 Blankets	Not reported to the district	082 447 4619	Damaged property	Provided education on fire prevention strategies
100.	Marekwa Maseten	06 family members	Dresden Village	Structural fire	Unknown	No relief was provided	Not reported to the district	0792169685	Damaged property	Recommended blankets and sponges.
101.	Mosoma Grace	09 family members	Diphaale	Structural fire	Unknown	No relief was provided	Not reported to the district	0766170721 0665153686	Damaged property	Education on fire prevention was provided
102.	Thokwane Ngwanaborwa Jane	07 family members	Mareseleng Village	Structural Fire	Unknown	04 Blankets 05 Sponges	Not reported to the district	082 447 4619	Damaged property	Provided education on fire prevention strategies
103.	Alletah Mohubedu	03 adults 04 children	Driekop	Structural fire	Unknown	No relief provided	Not reported to district	0824474619	Out of stock	To fast rack the issue of procurement with

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
										finance department
104.	Mashigoane Christopher	01 adult	Praktiseer	Structural fire	Unknown	No relief was provided	Not reported to district	0715039285	Out of stock	To fast rack the issue of procurement with finance department
105.	Rantho Donald	02 adults	Ga- Rantho	Structural fire	Unknown	04 blankets	Not reported to district	0824474619	None	None
106.	Malepe Jackson	02 adults	Malemeng Sec	Structural fire	Unknown	No relief was provided	Not reported to district	0834674080	Out of stock	To fast rack the issue of procurement with finance department
107.	Mahlake Ricard	01 adult	Mashamothane	Structural fire	Unknown	No relief was provided	Not reported to district	0824474619	Out of stock	To fast rack the issue of procurement with finance department
108.	Abel Smondi	03 adults	Mareseleng	Structural	Unknown	No relief	Not reported to	0824474619	Out of stock	To fast rack the issue of

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided local Mun	Relief provided District Mun	Contact number	Challenges	Remedial
	Kgoete	04 children	village	fire		provided	district			procurement with finance department
109.	Jacob Selahle	01 adult	Shushumela Mabitleng	Structural fire	Unknown	No relief was provided	Not reported to district	0824474619	Out of stock	To fast track the issue of procurement with finance department
110.	Mareane Lebeya Moropi	02 adults 01 Child	Ga- Selala village	Structural fire	Unknown	No relief was provided	Not reported to district	0798887246	Out of stock	To fast track the issue of procurement with finance department
111.	Freddy Mahlakoana	04 adults 02 children	Moroke	Structural fire	Unknown	No relief was provided	Not reported to district	0798887246	Out of stock	To fast track the issue of procurement with finance department

ELIAS MOTSOLEDI LOCAL MUNICIPALITY

No	Name and Surname	Family members	Village/Ward	Type of Incident	Cause of incident	Relief Provided Local Municipality	Relief provided District Municipality	Contact number	Challenges	Remedial
112.	Nchilo Petrus	01 adult	Kgobokwane ward 3 stand no 97A	Structural fire	Not known	02 blankets 01 sponge	Not reported to district	0664834997	Damaged property	Provided education on fire prevention strategies
113.	Sibiya Sizani Annah	03 adults	Ekhathazweni village stand no 50 B	Structural fire	Not known	02 blankets 01 sponge	Not reported to district	0726126662	Damaged property	Provided education on fire prevention strategies
114.	Rankwe Sinah M	03 adults 01 child	Mgababa stand no Z1E 1540 ward 28	Structural fire	Not known	06 blankets 02 sponges	Not reported to district	0793755108	Damaged property	Provided education on fire prevention strategies
115.	Monareng Boy	03 adults	Stand no 005 Jerusalema ward 21	Structural fire	Unknown	02 blankets 01 sponge	Not reported to district	0606204861	Damaged property	Provided education on fire prevention strategies
116.	Manyaka Stephinah	02 Adults 05	Botloponya Village	Structural Fire	Manmade	-4 sponges, 6 blankets and clothing	Not reported to	0646674125 0767230644	Damaged property	Provided education on fire

		children	Tafelkop)			were provided by the municipality -4 blankets, 2 kg maize meal & cooking oil were donated by the neighbour	the district			prevention strategies
117.	Mtsweni Steven	01 adults 1 children	Sephaku village, ward 23	Structural fire	Manmade	2 blankets 2 sponges	Not reported to the district	0766011915 0714419038	Damaged property	Provided education on fire prevention strategies
118.	Busana Skhosana	1 adults 01 children	Dindela village, ward 29	Structural fire	Manmade	-2 blankets and 2 sponges provided by the municipality -Donations of six blankets	Not reported to the district	0827942744	Damaged property	Provided education on fire prevention strategies

						from the neighbours				
119.	Mokobaki Girly	03 adults 04 children	Tafelkop-Mashemong village	Shack fire	Unknown	07 blankets 03 sponges	Not reported to the district	0825822377	Damaged property	None Provided education on fire prevention strategies
120.	Betty Mahlangu	02 adults	Nkosini ward 19	Structural fire	Unknown	None. Family recovered	Not reported to district	0604471149	Damaged property	None Provided education on fire prevention strategies
121.	Mabhena Aaron Mtsweni	02 adults	Five Morgan ward 11	Structural fire	Unknown	02 blankets, 01 sponge 01 temporary shelter	Not reported to the district	0824950548	Damaged property	None Provided education on fire prevention strategies
122.	Koketso Mathabathe	01 Adult 03 Children	Thabakhubedu Village (Dennilton) Ward 12	Structural Fire	Manmade	1 Sponges and 2 blankets	Not reported to the district	0636269075	Damaged property	Provided education on fire prevention strategies
123.	Joyce Matlala	02 Adults	Masakaneng Village (Ward 14)	Structural Fire	Manmade	2 sponges, 4 blankets and 1 Tin	Not reported to the district	0721309866 0720225972	Damaged property	Provided education on fire prevention

						house				strategies
124.	Maphothoma Madimetja	5 adults	Tsantsabela ward 14	Structural fire	unknown	No relief	Not reported to the d District	none	Property destroyed-incomplete information	Case to be followed up
125.	Piet Aphane	1 adult	Rathoke ward 4	Structural fire	unknown	2 blankets	Not reported to the district	none	Property destroyed	Case to be followed up
126.	Maphutha Mahlangu Oldoria	2 adults	Mahubitswane ward 28	Structural damage	Heavy rains	2 blankets	Not reported to the district	0821379627	Structural damage	Family had alternative accommodation
127.	Kgaditse Makgoshi Carol	2 adults	Mahubitswane ward 28	Structural damage	Heavy rains	2 blankets	Not reported to the district	0731707803	Structural damage	Family had alternative accommodation
128.	Komane Sasabona	7 adults	Ga selala ward 17	Shack destroyed	Structural fire	none	Not reported to the district	072519197	Awaiting supplies	Solicited district intervention
129.	Mbuyane Mhlongo	1 adult	Riba cross ward 5	Shack destroyed	Structural fire	none	Not reported to the district	0820402960	Shack destroyed	Family had alternative accommodation
130.	Shakoane Rebeca	3 adults	Kutollo village ward 27	One room of RDP house	Structural fire	none	Not reported to the district	07201755353	One room destroyed.	Family had alternative accommodation

				caught fire						tion
131.	Foforane Isaac	3 adults	Magabane village	Three roomed house destroyed	Structural fire	none	Not reported to the district	0824474619	House destroyed	Family had alternative accommodation
132.	Mashaba hilda	3 adults	Mazibuko street ward 6	Mud house collapsed	Heavy rain	2 sponges	Not reported to the district	0818894996	House destroyed	Awaiting delivery of emergency house from province
133.	Mthimunye christina	2 adults	Taereng ward 6	Mudhouse collapsed	Heavy rain	none	Not reported to the district	0646355444	None	Family recovered
134.	Motlake Jake Phora	07 members	Thabakhubedu (Ward 12)	Structural Fire	Unknown	None	06 blankets and 04 sponges	0791699589	Damaged property	Provided education on fire prevention strategies
135.	Mampuru Selinah	08 family members	Masakaneng	Structural fire	Unknown	04 blankets 02 sponges	Not reported to the district	076 829 4901	Damage property	Provided education on fire prevention strategies
136.	Magdon M Nkosi	04 family members	Botloponya (Ward 27)	Structural Fire	Unknown	04 blankets 02 sponges	Not reported to the district	079 442 8509	Damaged property	Provided education on fire prevention strategies

137.	Maabane Nkwetona Monicah	02 adults 05 children	Masakaneng	Shack fire	Unknown	No relief was provided	03 blankets	0724413415	None	None
138.	Molapo Mpelegeng	02 adults 04 children	Posa Village	Structural fire	Manmade	04 blankets 02 sponges	Not reported to the district	0794327211	None	None

3.6.1. AWARENESS CAMPAIGNS

Thirty eight (38) awareness campaigns were conducted on Road safety in school, Drug & Alcohol abuse, Anti Xenophobic Attack, safety awareness aimed at COVID-19 and Disaster and Waste Management strategies focussing on pampers and lightning avoidance measures.

NO	VENUE	MUNICIPALITY	PROGRAMME	DATE
1.	Mahlontebe Sec.School	Ephraim Mogale	Participatory education Technique on Road safety in schools	06/07/2019
2.	Motjedi Sec. School	Elias Motsoaledi	Participatory education Technique on Road safety in schools	12/07/2019
3.	Mabodibeng H. School	Makhuduthamaga	Participatory education Technique on Road safety in schools	14/07/2019
4.	AB Sikhosana Fire Station	Elias Motsoaledi	Participatory education Technique on Road safety in schools	20/07/2019
5.	Ntwampe Technical high	FetakgoTubatse	Participatory education Technique on Road safety in schools	03/08/2019
6.	Mahlontebe Sec.School	Ephraim Mogale	Participatory education Techniques on Road Safety in schools	10/08/2019
7.	Matlala Hospital	Ephraim Mogale	Disaster Evacuation drill	28/08/2019
8.	Mogaung Village	Elias Motsoaledi L.M	Disaster awareness campaign focussing on floods, drug abuse and alcohol consumption	05/09/2019
9.	Mahlontebe Sec.School	Ephraim Mogale L.M	Disaster awareness for safer developments in Sekhukhune and lightning avoidance	25/09/2019

			measures	
10.	Kgaruthuthu Primary School	Makhuduthamaga L.M	Disaster and Waste Management awareness campaign focussing on pampers and lightning avoidance measures	11/09/2019
11.	Motsemogolo Primary School	Makhuduthamaga L.M	Disaster and Waste Management strategies focussing on pampers and lightning avoidance measures.	12/09/2019
12.	Kgopjeng Primary School	Makhuduthamaga L.M	Disaster and Waste Management strategies focussing on pampers and lightning avoidance measures	13/09/2019
13.	Driefontein Community hall	Ephraim Mogale L.M	Drug & Alcohol abuse	10/09/2019
14.	Malogeng village	Fetakgomo Tubatse L.M	Stray animal campaign	11/09/2019
15.	Mohlaletse Community Hall	Fetakgomo Tubatse L.M	Stray animal campaign	18/09/2019
16.	Moroke along R37	Fetakgomo Tubatse L.M	Road Safety Campaign, safer learner transport operation	24/10/2019
17.	Elandskraal Satelite office	Ephraim Mogale L.M	Disaster awareness campaign on natural disasters focussing on storms and floods	24/10/2019
18.	Makhuduthamaga L.M	Makhuduthamaga L.M	Disaster and Waste Management strategies campaign focussing on pampers and lightning avoidance measures	24/10/2019
19.	Bloempoot along R25	Elias Motsoaledi L.M	Road Safety Campaign, safer learner transport operation	29/10/2019
20.	Klopper Community Hall	Ephraim Mogale L.M	Disaster Management Plan and framework Review and lightening counter strategies	14/11/2019

21.	Manyetha P. School	Makhuduthamaga L.M	Road Safety Campaign	20/11/2019
22.	Moratiwa Shopping Complex	Makhuduthamaga L.M	Road Safety Campaign	23/11/2019
23.	Hlogotlou Satellite Office	Elias Motsoaledi L.M	Disaster awareness campaign for ward Committees on disaster counter strategies	27/11/2019
24.	Bloempoot Primary School	Elias Motsoaledi L.M	Road Safety Campaign	28/11/2019
25.	Mahubitswane	Makhuduthamaga L.M	Joint Campaign on Anti Xenophobic Attack	22/01/2020
26.	Apel Cross RDP Houses	Makhuduthamaga L.M	Joint Campaign on Anti Xenophobic Attack	21/01/2020
27.	Ga Masemola SAPS	Makhuduthamaga L.M	Joint Campaign on Anti Xenophobic Attack	17/01/2020
28.	Makgale Hututu Sec. School	Ephraim Mogale L.M		07/01/2020
29.	Mangabane Primary School	Fetakgomo Tubatse L.M	Road Safety Campaign debate	05/02/2020
30.	Mohlaletse Taxi Rank	Fetakgomo Tubatse L.M	Road Safety Campaign Pedestrian Safety Education	09/02/2020
31.	Penge Primary School	Fetakgomo Tubatse L.M	Substance abuse awareness campaign	18/02/2020
32.	Mokwete Village	Makhuduthamaga L.M	Road Safety Campaign Pedestrian Safety Education	22/02/2020
33.	Tswaing Village	Makhuduthamaga L.M	Road Safety Campaign	23/02/2020
34.	Atok R37 Road Village	Fetakgomo Tubatse L.M	Road Safety Campaign Pedestrian Safety Education	29/02/2020
35.	Flag Boshielo P. School	Ephraim Mogale L.M	Disaster awareness campaign on substance abuse	05/03/2020

36.	N11 Road	Ephraim Mogale L.M	Road Side Promotion	07/03/2020
37.	Mphahlele Primary School	Ephraim Mogale L.M	PET Training	12/03/2020
38.	Mohlaletse Energy Garage	Fetakgomo Tubatse L.M	Road Side Promotion	21/03/2020
39.	Bopedi Filling Station	Fetakgomo Tubatse L.M	Pedestrian Road Safety Education	29/03/2020
40.	Bopedi Filling Station	Fetakgomo Tubatse L.M	Road Safety awareness on COVID- 19	16/04/2020
41.	Bopedi four ways shopping complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	12/04/2020
42.	Bopedi four ways shopping Complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	11/04/2020
43.	Bopedi four ways shopping Complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	10/04/2020
44.	Bopedi four ways shopping complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	09/04/2020
45.	Bopedi Four ways shopping complex	Fetakgomo Tubatse L.M	Road Safety joint awareness aimed at COVID- 19	02/05/2020
46.	Bopedi four ways shopping complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	03/05/2020
47.	Bopedi four ways shopping Complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	09/05/2020
48.	Bopedi four ways shopping Complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	10/05/2020

49.	Bopedi four ways shopping complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	16/05/2020
50.	Bopedi Four ways shopping complex	Fetakgomo Tubatse L.M	Road Safety joint awareness aimed at COVID- 19	06/06/2020
51.	Fetakgomo Total Garage	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	07/06/2020
52.	Bopedi four ways shopping Complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	14/06/2020
53.	Bopedi four ways shopping Complex	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	16/06/2020
54.	Moses Mabothe Hall	Fetakgomo Tubatse L.M	Joint road safety awareness aimed at COVID- 19	18/06/2020

COMPONENT B: PLANNING AND DEVELOPMENT

3.7. LOCAL ECONOMIC DEVELOPMENT

3.7.1. INTRODUCTION

Sekhukhune District Municipality (SDM) is responsible for facilitation and coordination of Local Economic Development (LED) in the district as a whole as provided for in the legislation. Section 26 (c) of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) provides core components of integrated development plans. It states that an Integrated Development Plan must reflect Council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs. Council's LED priorities and objectives are packaged in the form of LED Strategy.

3.7.2. REVIEW OF LED STRATEGY

Sekhukhune District LED strategy was developed in 2002 and was last reviewed in 2007. The review of the strategy was long overdue due to budgetary constraints. The municipality budgeted for the review of the strategy in the financial year 2018/2019 and appointed Urban Econ Development Economists on the 27th of July 2018. The Service Provider completed the review of the strategy and submitted the final report on the 25th of June 2019. The strategy has identified the following 8 strategic intervention areas for the development of local economy:

- Institutional development
- Improving the enabling environment
- Agriculture and Agro-Processing
- Mining and mineral beneficiation
- Tourism development
- Sustainable SMME development
- Infrastructure development, and
- Marketing and promotion

The Municipality will start to implement the strategy from the financial year 2019/20 to 2023/24.

3.7.3. STATE OF THE DISTRICT ECONOMY

The economic state of Sekhukhune District Municipality (SDM) is put in perspective by comparing it on a spatial level with its neighbouring district municipalities,

Limpopo Province and South Africa. The Sekhukhune District Municipality does not function in isolation from Limpopo, South Africa and the world and now, more than ever, it is crucial to have reliable information on its economy for effective planning. Information on economic indicators is needed that will empower the municipality to plan and implement policies that will encourage the social development and economic growth of the people and industries in the municipality respectively.

Economic Growth Forecast

It is estimated that Sekhukhune District Municipality will grow at an average annual rate of 1.62% from 2019 to 2024. The average annual growth rate of Limpopo Province and South Africa is expected to grow at 0.08% and -0.46% respectively.

Gross Domestic Product by Region (GDP-R) represents the value of all goods and services produced within a region, over a period of one year, plus taxes and minus subsidies. In 2024, Sekhukhune's forecasted GDP will be an estimated R 30.5 billion (constant 2010 prices) or 13.5% of the total GDP of Limpopo Province. The ranking in terms of size of the Sekhukhune District Municipality will remain the same between 2019 and 2024, with a contribution to the Limpopo Province GDP of 13.5% in 2024 compared to the 12.5% in 2019. At a 1.62% average annual GDP growth rate between 2019 and 2024, Sekhukhune ranked the highest compared to the other regional economies in the province. The table below depicts the share of local municipalities to the district GDP growth forecasted from 2019 to 2024.

Table 2: Gross Domestic Product (GDP) - local municipalities of Sekhukhune District Municipality, 2019 to 2024, share and growth

	2024 (Current prices)	Share of district municipality	2019 (Constant prices)	2024 (Constant prices)	Average Annual growth
Ephraim Mogale	5.76	9.48%	2.71	2.70	-0.05%
Elias Motsoaledi	14.52	23.90%	6.71	6.73	0.06%
Makhuduthamaga	8.56	14.09%	4.27	4.25	-0.10%
Greater Tubatse/Fetakgomo	31.91	52.53%	14.49	16.85	3.07%
Sekhukhune	60.75		28.17	30.53	

Source: IHS Markit Regional eXplorer version 2025

When looking at the regions within the Sekhukhune District Municipality it is expected that from 2019 to 2024 the Fetakgomo Tubatse Local Municipality will achieve the highest average annual growth rate of 3.07%. The region that is expected to achieve the second highest average annual growth rate is that of Elias

Motsoaledi Local Municipality, averaging 0.06% between 2019 and 2024. On the other hand, the region that will perform the poorest relative to the other regions within Sekhukhune District Municipality is Makhuduthamaga Local Municipality with an average annual growth rate of -0.10%.

Sekhukhune District Gross Value Added by broad economic sector

The table below depicts sector growth forecast from 2017 to 2022 which confirm mining as the biggest contributor to the economy of the district:

Table 3: Gross value added (GVA) by broad economic sector - Sekhukhune District Municipality, 2019-2024 [R billions, constant 2010 prices]

Economic Sectors	Average Annual growth
Agriculture	3.04%
Mining	1.75%
Manufacturing	-1.11%
Electricity	-0.08%
Construction	-2.33%
Trade	-0.95%
Transport	-0.16%
Finance	0.77%
Community services	-0.98%
Total Industries	0.60%

Source: IHS Markit Regional eXplorer version 2025

The agriculture sector is expected to grow fastest at an average of 3.04% annually from R 459 million in Sekhukhune District Municipality to R 533 million in 2024. The mining sector is estimated to be the largest sector within the Sekhukhune District Municipality in 2024, with a total share of 46.9% of the total GVA (as measured in current prices), growing at an average annual rate of 1.75%. The sector that is estimated to grow the slowest is the construction sector with an average annual growth rate of -2.33%.

Sekhukhune District Municipality Gross Value Added by aggregate sector

The Primary sector is expected to grow at an average annual rate of 1.80% between 2019 and 2024, with the Secondary sector growing at -1.30% on average annually. The Tertiary sector is expected to grow at an average annual rate of -0.38% for the same period.

3.7.4. TRESS INDEX

The Tress index measures the degree of concentration of an area's economy on a sector basis. A Tress index value of 0 means that all economic sectors in the region contribute equally to GVA, whereas a Tress index of 100 means that only one economic sector makes up the whole GVA of the region.

In 2017, Sekhukhune's Tress Index was estimated at 62.2 which are higher than the 50.1 of the province and higher than the 50.1 of the South Africa as a whole. This implies that - on average - Sekhukhune District Municipality is less diversified in terms of its economic activity spread than the national economy. Sekhukhune district has a very high concentrated mining sector

3.7.5. LOCATION QUOTIENT

A specific regional economy has a comparative advantage over other regional economies if it can more efficiently produce the same good.

The location quotient is one way of measuring this comparative advantage. If the location quotient is larger than one for a specified sector within a region, then that region has a comparative advantage in that sector and if less than one it is contrary. This is because the share of that sector of the specified regional economy is greater than the same sector in the national economy or other regional economies.

For 2017 Sekhukhune district has a very large comparative advantage in the mining sector. Sekhukhune district has a comparative disadvantage when it comes to the manufacturing and transport sector which has a very large comparative disadvantage. In general mining is a very concentrated economic sector. The entire Sekhukhune district economy is centred on the mines in the area, with an LQ of 5.46. There are no other sectors except for the mining sector with a comparative advantage. All other sectors have a disadvantage with the manufacturing sector reporting the lowest score at 0.203.

3.7.6. UNEMPLOYMENT

The "unemployed" comprise all persons above a specified age who during the reference period were:

- "Without work", i.e. not in paid employment or self-employment;
- "Currently available for work", i.e. were available for paid employment or self-employment during the reference period; and
- "Seeking work", i.e. had taken specific steps in a specified reference period to seek paid employment or self-employment. The specific steps may include registration at a public or private employment exchange; application to employers; checking at worksites, farms, factory gates, market or other

assembly places; placing or answering newspaper advertisements; seeking assistance of friends or relatives; looking for land.

In 2007, the unemployment rate for Sekhukhune was 40.5% and decreased overtime to 30.9% in 2017.

3.7.7. GINI COEFFICIENT

The Gini coefficient is a measure of in equality. A Gini score of 0 implies perfect equality (every individual receives the same income). A Gini score of 1 implies perfect inequality (where few individuals receives much higher income). From 2004, provincial income inequality reduced from 0.62 to 0.60 in 2014. Vhembe and Sekhukhune districts have the lowest Gini Coefficient in the province recorded at 0.58 and 0.57 respectively. Nevertheless, the coefficient in the Province is high compared to National score of 0.63 and provincial, local government and business community has to work harder to reduce unemployment and poverty in the region to reduce Gini coefficient.

3.7.8. HUMAN DEVELOPMENT INDEX (HDI)

The Human Development Index measures a country's average achievements in three basic aspects of human development; longevity, knowledge and a decent standard of living. HDI is measured between 0 and 1. Countries with and HDI score of over 0.8 are considered to have high development and scores between 0.5 and 0.8 are considered to have medium human development and below 0.5 have low human development. The Limpopo Human Development Index (HDI) is showing a relative improvement, from 0.48 in 1996 to 0.60 in 2014. Government's efforts in improving the provision of health care services, education reforms and growth in income per capita has supported the upward rise in the provincial HDI. Limpopo's HDI score of 0.6 is marginally lower that our National HDI score of 0.63. Sekhukhune district record a HDI score of 0.58 lower compared to 0.62 and 0.59 for Capricorn, Waterberg and Mopani, Vhembe respectively.

3.8. TRADE AND INDUSTRY

Trade and industry has also become one of the draw cards in the district in as far as economic development is concerned. The post 1994 period has seen development of new retail shopping centres in the district such as Moutse Mall and Groblersdal Mall in Elias Motsoaledi; Bopedi Shopping Centre and Tubatse Crossing in Fetakgomo Tubatse Local Municipality; Moratiwa Shopping Centre and Jane Furse Plaza and Jane Furse Crossing in Makhuduthamaga Local Municipality. The growing retail sector is an attestation that the economy of the district is changing and will continue to change.

There is equally a growing trend for new industrial activities in Fetakgomo Tubatse Local Municipality. These industries are related and supportive to the growing mining

initiatives in the district. Fetakgomo Tubatse Local Municipality for instance, has a large component of industrial brick manufacturers which also supports the growing property development in the district.

3.9. ENTERPRISE DEVELOPMENT

Enterprise and Supplier Development (ESD) Programme is one of the 5 elements in the revised BBBEE codes of Good Practice. B-BBEE Act seeks to advance economic transformation in South Africa. ESD means empowerment of black owned businesses to participate and contribute in the supply chain of medium to large companies in South Africa. The codes list ESD as one of the qualifying contribution which can reflect positively on a company's B-BBEE scorecard. This is a priority element for the Qualifying Small Enterprises (turnover between R10 million and R50 million/month) with a 40% minimum threshold target in relation to expenditure or trade with black owned suppliers. If the minimum score/ threshold are achieved companies will accrue points on their BBBEE scorecard. Over and above all, ESD is regarded as the most important element amongst the 5 elements in that it has a potential to revitalize rural and township economy by empowering SMME's and Cooperatives.

It is against the above background that the Municipality has appointed 3 experienced Professional Service Providers (PSPs) on the 25th of June 2018 to assist in facilitating the programme through a Request for Proposals (RFP). The appointed PSPs are, The Business Counsel, SizweNtsalubaGobodo-Grant Thornton and Affluence 12 to train and mentor a total of 116 SMMEs who were appointed through a selection process after an advertisement was issued in March 2019.

ESD Business Development Workshops

ESD Participants workshops were held on the 27th and 28th of August 2019 at Marble Hall Town Hall and Moses Mabotha Civic Hall for Elias Motsoaledi, Ephraim Mogale, Makhuduthamaga and Fetakgomo Tubatse Local Municipalities respectfully. The workshops were facilitated by Ms Nelly Selepe, The Chief Executive Officer of Affluence 12. The workshop in Marble Hall Town Hall was attended by 54 out of 61 participants.

The workshop in Moses Mabotha Civic Hall was attended by 41 out of 53 participants. The workshop did not go as planned. It turned into a consultative and discussion session until 12h00. The facilitator decided to call off the programme as planned given the amount of time left which was not enough to cover the whole programme. Fetakgomo Tubatse participants were then asked to outline their expectations from the ESD programme. It was decided that a rerun of the workshop will be facilitated in due course.

The ESD Programme Project Steering Committee (PSC) identified that for the programme to be successful there is a need to mobilise buy-in by corporates operating in the district. The PSC identified BBBEE Commission and Department of Mineral Resources (DMR) for assistance to solicit the buy-in of the corporates.

Meeting with BBBEE Commission

The meeting was held on the 18th of November 2019 in Centurion at BBBEE Commission Offices, the following resolutions were agreed to:

- That SDM will arrange 2 separate supplier days for SMMEs, Suppliers and Corporates with the help of DMR for the mining sector where BBBEE Commission will talk to Corporates and Suppliers on the BBBEE Act compliance.
- SDM to write a letter to B-BBEE Commission to request formalisation of the relationship through a Memorandum of Understanding

Meeting with DMR

The meeting was held on the 09th of December 2019 in Polokwane at DMR Offices, the following resolutions were agreed to:

- DMR pledged full support to the programme
- It was agreed that Supply Day should be organised as recommended by the meeting with BBBEE Commission and that invitation letters for the Supply will get a covering letter by DMR.
- DMR advised to say a venue for the Supply Day should be strategically chosen to avert potential disruption by disgruntled business owners.

PSPs identified the dates for training of ESD participants which are 17th, 26th and 31st March 2020 for Elias Motsoaledi and Ephraim Mogale, Makhuduthamaga and Fetakgomo Tubatse respectively. This was a continuation of rolling out capacity building for ESD participants.

SizweNtsalubaGobodo-Grant Thornton managed to conduct a workshop for Elias Motsoaledi and Ephraim Mogale participants on the 17th March 2020. A total of 33 SMMEs out of 53 SMMEs attended the workshop. The workshop was on finance and compliance covering the following topics:

- Financial management
- Business financing
- Taxation for Small Businesses and
- Compliance

The workshops arranged for Makhuduthamaga and Fetakgomo Tubatse were postponed until further notice due to COVID-19 Lockdown.

3.10. AGRICULTURE DEVELOPMENT

3.10.1. AGRI PARK

President of the Republic of South Africa announced the establishment of Agri Parks during the 2015 State of the Nation Address. The Agri Parks concept is aimed at improving the productivity and quality of smallholder farmers. The ultimate aim is that the program will serve as a catalyst for further economic development in rural areas through the empowerment of smallholder farmers. The Agri Parks concept is designed to support farmers and grow rural economies. It is also meant to drive job creation, generate revenue as well as to empower women and youth in the country.

Agri Parks are areas designed for multiple activities that accommodate small farmers, commercial farmers, public area, processing area and natural habitat. They are aimed to allow small farmers access to local markets, provide fresh food and are an educational, environmental and aesthetic amenity for nearby communities. Agri-Parks are also aimed to put into effect the revitalization of agriculture and agro-processing value chain thereby generating growth and creating jobs.

The district is working with Department of Rural Development and Land Reform (DRDLR) on the Agri Park concept. DRDLR appointed a service provider Urban Econ to develop Agri Park Farmer Production Support Units (FPSU's) business cases. After extensive consultations with stakeholders and farmers business cases for Vleeschboom and Praktiseer were finalised in March 2017. Farmers together with Government stakeholders were asked to identify 4 FPSU sites in the district and Vleeschboom, Praktiseer, Marble Hall and Apel Gross were identified. 2 FPSU sites, Vleeschboom and Praktiseer were prioritised for development and Marble Hall and Apel Gross were parked for future development.

Elias Motsoaledi Local Municipality allocated 40 hectares of Portion 39 of Klipbank Farm 26JS for the Agri Park development. The site is reserved for establishment of Agri Hub which will serve the headquarters of the Sekhukhune Agri Park project.

DRDLR is constructing FPSU to assist farmers at Vleeschboom. The service provider took site on the 1st of November 2018. The structure will contain facilities like storages, packing areas, washing and sorting as well as mechanization Centre to the value of R29 000 000.00. The project is planned to be completed in November 2019.

Vleeschboom FPSU operationalization Steering Committee

The steering committee was established on the 19th of June 2019 at a meeting held at DRDLR Offices in Jane Furse. The roles and responsibilities of the steering committee is to ascertain the functionality of the FPSU after construction. The roles

will amongst others include to develop FPSU operational/implementation plan, stakeholders and farmers mobilization plan.

Exposure visit

The steering committee took an Exposure visit to Makholokoeng FPSU in the Free State Province to benchmark with Makholokoeng FPSU which is operational. The purpose of the trip was to share experiences on the operationalisation of the FPSU and understanding the dynamics around farmer mobilization.

The following are few findings regarding Makholokoeng FPSU. The FPSU is situated on state land which is under the custodianship of traditional council. The structure used as an FPSU is an existing structure of the Potato Pack house that belonged to the government. A Secondary Cooperative was established which oversee the day to day running of the FPSU. The secondary Cooperative is constituted by nine primary cooperatives which were registered in 2013 before the Agri Park concept.

SMMEs and Community empowerment since construction of FPSU begun

The table below outlines the number of jobs created since inception:

Men	Women	Youth		People living with disabilities		Total Number of jobs created
		Male	Female	Male	Female	
85	12	39	9	0	0	97

The following local SMMEs were appointed to supply goods and services and they are unpacked in the below table:

Name of Company	Goods and Services
Shatadi Developers	Plant Hire
CBM & Sons	Plant supplier
Jemasi Security	Toilet Hire
Nthweshi	Water supply (Before drilling of borehole)
Matagane A Trading Enterprise	Borehole drilling
Mafane Business Enterprise	Concrete
Tshegane Business Enterprise	Security

Maisela and Sons (Pty) Ltd	Brickwork and plaster work
Nonke E (Pty) Ltd	Brickwork and plaster work
Legwere (Pty) Ltd	Brickwork and plaster work
3G and 3B	Building and River Sand
Batau ba Mammekwa	Paintings
Households Sub-Contractors	
Mr Mokabane k	Hiring of generator
Mr Matla L	Hiring of generator

Operationalization plan and operation model

A task team was established to develop Vleeschboom operationalization plan and operation model. The two documents were presented and adopted in the FPSU operationalization Steering Committee meeting held on the 4th of December 2019. Operationalization plan provides key activities through which the functionality of the Vleeschboom FPSU will be realized.

SDM, DRDLR and LDARD organized Sekhukhune District Municipality Executive Mayor Oversight visit to the Vleeschboom Farmer Production Support Unit. The oversight visit was held on the 3rd of March 2020. The purpose of the visit was to update the Executive Mayor and the Local Municipalities Mayors on progress regarding the construction of the project and share the project operationalization plan. The visit was successful and was graced by a representative from Phokwane Traditional Council and Fetakgomo Tubatse Mayor Cllr Mmamekwa

3.11. TOURISM DEVELOPMENT

SDM has a number of tourism development opportunities that exist in the local municipalities as well as those that have potential to develop. The following are amongst others tourism anchor projects with potential to unlock tourism if well developed and they are:

- Tjate heritage site
- De Hoop Dam
- Flag Boshielo Dam, and
- Schuinsdraai nature reserve

3.11.1. DE HOOP DAM RESOURCE MANAGEMENT PLAN (RMP)

SDM worked jointly with Department of Water and Sanitation (DWS) to finalise De Hoop Dam RMP during the year 2016 and 2017. The plan is subject for renewal after every 5 years. The RMP is a plan which aims to regulate access and the recreational utilisation of a water resource and the surrounding state land, in ways which promote community participation and beneficiation, environmental conservation and unlock socio economic potential of the water resource (De Hoop Dam Business plan, 2017). The RMP has identified SDM to be appointed as Implementing Agency of the De Hoop RMP. DWS is in the process of finalising development of Memorandum of Agreement to be signed with SDM which will outline roles and responsibilities of two parties on implementation of RMP at De Hoop Dam.

3.11.2. Tourism Capacity Building workshop

Department of Tourism (DT) has developed a National Rural Tourism Strategy. The aim of the strategy is to ensure development and packaging of rural tourism products thereby increasing their competitiveness with their urban counterparts. DT identified SDM as one of the districts where Tourism Capacity Building Programme can be implemented. The programme started in 2018/2019 financial year and will end in 2020/2021 financial year.

2019/2020 workshop was organised and held Thaba Moshate Casino and Convention Centre from the 26 to the 27 September 2019. The workshop started with an educational excursion to Echo Caves on the 25th of September 2019. The aim was to explore and learn about the tourism, historical and cultural significance of the site. 70 representatives of the Tourism products and establishment attended the workshop. The following topics were presented:

- Service Excellence
- Digital marketing for Tourism Businesses
- Tourism Management and Leadership
- Home Stays
- Leasing of State Land
- Business Compliance
- Importance of grading establishments
- Services offered by SEDA

3.12. MANUFACTURING

3.12.1. FETAKGOMO TUBATSE SPECIAL ECONOMIC ZONE (SEZ)

The former President enacted the Special Economic Zones Act no. 16 of 2014 with the intention of supporting Special Economic Zones. The purpose of an SEZ is stated in section 4(1) of the Special Economic Zones Act, 2014 “a special economic

zone is an economic development tool to promote national economic growth and export by using support measures in order to attract targeted foreign and domestic investments and technology”.

The purpose of establishing Special Economic Zones includes amongst others:

- facilitating the creation of an industrial complex, having strategic national economic advantage for targeted investments and industries in the manufacturing sector and tradable services;
- developing infrastructure required to support the development of targeted industrial activities.

The South African mining industry has seen trying times over the past few years although it continues to be one of the major economic sectors of the Limpopo Province and in particular SDM, with more than 20% contribution to the Provincial Gross Domestic Product (GDP). The Limpopo province contains the largest reserves in the world of unmined platinum group metals and largest chrome resources.

On the economic front, Fetakgomo Tubatse Local Municipality (FTLM) is endowed with abundant mineral reserves that have attracted large scale mining giants such as in Anglo Platinum, Clencore, and African Mineral Resources etc. This makes the FTLM's economy and to a large extent that of SDM to mostly be dependent on the mining sector.

The following are new developments aimed at expediting industrial development in and around the SEZ land in FTLM while waiting and pushing for designation. The DTI advised LEDA to position Fetakgomo Tubatse SEZ to be a multi-sectoral SEZ that focuses on manufacturing, beneficiation of chrome to ferrochrome and stainless steel, platinum to hydrogen fuel cells, iron ore to iron, steel and alloys, vanadium to ferrovandium and vanadium redox batteries. It will also focus on manufacturing of mining inputs that support the growing mining industry and due to high heat radiance in the Limpopo Province, the Fetakgomo Tubatse SEZ will also focus on the manufacturing of solar panels for renewable energy to support the industries in the area.

Parallel to the process of application for the SEZ licence, the provincial government, has agreed in principle to look at the development of the key infrastructure projects inside and outside the SEZ area and reposition Tubatse as an Industrial Hub for the Sekhukhune District. The Steelpoort area, where the SEZ would be developed, is already a regional economic nodal point, and as such there is already a good basis to kick start the whole industrialization programme through the implementation of the key infrastructure that would unlock the economic development potential of the area. This will be a pro-active initiative that would ensure that the existing potential for industrial development in the Fetakgomo-Tubatse area is not lost should the SEZ license not be granted by the Minister of the Department of Trade and Industry. The area is already a business hub, mainly graced by the Samancor Smelter, Lion

ferrochrome smelter, the Glencore Mining Input Suppliers Park and other industrial and business establishments around the area.

Progress on the work streams as at the 11th of March 2020

- **Governance & finance work stream**

The Business Plan for the Fetakgomo- Tubatse SEZ was re-submitted to the dti team on 12th September 2019. There was a request from the Dti that the province holds a workshop on the application package before the final submission to the Dti. A tentative date was proposed April 2020, to conduct the workshop. The workshop did not materialise due COVID-19 lockdown.

- **Investment promotion work stream**

There are currently 17 companies on the investment database which the work stream managed to engage, with a combined investment value of approximately R25 billion. These 17 companies envisage creating approximately 8 000 permanent jobs in the construction and post-construction phases. However, the work stream will continue on investment promotion in a bid to enhance the existing investment pipeline.

- **Infrastructure work stream**

The work stream managed to complete SEZ Master Plan and Development Framework. The infrastructure designs and costs have been finalised and the 3 developmental phases have been outlined for the internal infrastructure. A 3D physical model is complete and is on display at the LEDA offices at 29 Market Street.

- **Environmental Management & Sustainability work stream**

The work stream managed to facilitate Strategic Environmental Assessment (SEA) which was completed in 2018 and LEDA is awaiting a letter of acknowledgement of the Geographic Areas mapped out by SEA. The letter will give Fetakgomo Tubatse Local Municipality a go-ahead on the process of Township Establishment (rezoning of the land from agriculture to industrial). The letter will give a go ahead on the EIA process for the 1200ha of land in readiness for implementation.

3.13. JOB CREATION THROUGH MUNICIPAL PROJECTS

In the **2019/2020** financial year, municipality through its various projects and programmes managed to create **2264** job opportunities. Out of the **2264** jobs that were created, **1296** were males and **968** females. Youth comprised **1138** job opportunities and there were only **7** people living with disabilities that were employed during the **2019/2020** financial year.

REFERENCES:

1. *IHS Markit Regional eXplorer version 1570*
2. *Overview of Provincial Revenue and Expenditure 2016-17 (Limpopo Provincial Treasury)*

14. SPATIAL RATIONALE

14.1. SPATIAL PLANNING AND LAND USE MANAGEMENT ACT (SPLUMA) IMPLIMENTATION

1. MUNICIPAL PLANNING TRIBUNAL (MPT)

- Sekhukhune District Municipality has on its Council Resolution number OC 28/07/2017 approved the reestablishment of the JDMPT. All the reestablishment processes for the JDMPT were done in terms of section 34 (1, 2 & 3) and 36 (1) (b) of the Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) read together with regulation 7 (1, 4 & 5) of the Spatial Planning and Land Use Management and General Matters, 2013.
- Sekhukhune District Municipality approved the signing of new Modalities on the agreement of the establishment of the Joint District Municipal Planning Tribunal by all its four local municipalities and the appointment of Tribunal members by calling for the nominations in terms of SPLUMA sub regulation 6 for a period of three (3) years. Agreement on the Modalities for the establishment of a Joint District Municipal Planning Tribunal and the appointment of the Tribunal members was prepared in terms of section 34 (1, 2 & 3) and 36 (1) (b) of the Spatial Planning and Land Use Management Act, 2013 (Act No.16 of 2013) read together with regulation 7 (1, 4 & 5) of the Spatial Planning and Land Use Management and General Matters, 2013.
- The JDMPT was re-established in June 2018 to receive and dispose of land development and land use applications within the district municipal area. The Sekhukhune Joint District Municipal Planning Tribunal held 11 sittings and considered 20 applications. As at end of 2019/20 Financial year.

14.2. LAND FOR MUNICIPAL OFFICES

- Sekhukhune District Municipality has agreed with Bapedi ba Mamone Traditional Authority for the allocation of land for the construction of District Municipal Offices.

- The District secured two development consent and community resolution from land claimants (Monama CW and Batlokwa Ba Mogodumo).
- The two consents were then sent to the Limpopo office of the Regional Land Claims Commissioner for them to issue a consolidated final development consent before engaging Pedi Mamone Traditional Council on the agreement and their community resolution.
- SDM appointed Service Providers to do the preliminary studies (Geo tech, Flood line & Environment) and studies were submitted to the Municipality. The District Municipality has developed land acquisition Process Plan and task Team for Municipal Offices to serves as a vehicle to fast track the process for developing Sekhukhune District Municipal Offices. The diversity of disciplines (directorates) within the Task Team enables it to take consideration of different aspects that affect this development and ensures integration thereof.
- SDM has on the 16 April 2019 held a meeting with RLCC to follow-up the progress on the issuing of the final development consent promised by the Commissioner on the 04 December 2018 during the community resolution meeting.
- A combined Action plan for land acquisition process was developed by the Jane Furse IMC technical committee meeting held on the 27 May 2019. Land development progress letter submitted on the 13 June to Public works.
- Sekhukhune District Municipality received community resolutions taken by both land claimants from the Regional Land Claim Commission (RLCC) on the 27 March 2019 but still waiting for the issuing of the final development consent by the RLCC before engaging Bapedi Mamone Traditional Council on their agreement and community resolution.
- The final community resolution from Bapedi Mamone was never received pending the finalization of the MOU.
- Coghsta ultimately pulled out their dedicated IMC technical /task team from the processes.

14.3. SPATIAL DEVELOPMENT FRAMEWORK (SDF)

- The Spatial Development Framework (SDF) is a core component of the Municipality's economic, sectorial, spatial, social, institutional and environmental vision.

- SDM has in the 2017/18 financial year reviewed the SDF in terms of Chapter 4, section 12 & 20 of Spatial Planning and Land Use Management Act, 2013 (SPLUMA) (Act No.16 of 2013) stipulating that Municipal Spatial Development Framework must be prepared as part of a Municipality's Integrated Development Plan.
- Sekhukhune District Municipal Council has on resolution OC04/03/19 adopted the municipal Spatial Development Framework and place a notice in the Provincial Gazette.
- The SDF for Sekhukhune was prepared with the alignment of the Limpopo Development Plan (2015-2020) which was built on the Limpopo Provincial Growth and Development Strategy (PGDS) and the Limpopo Economic Growth and Development Plan (2009-2014) which are aligned to the National Development Plan.
- The vision is to fulfil the potential for prosperity of the District in a socially cohesive, sustainable, prosperous and peaceful manner. This was attained by emphasising participatory leadership aimed at promoting excellence and an entrepreneurial spirit, improved service delivery, facilitation of decent job creation and systematic poverty reduction.
- The District Municipality facilitated the Spatial Development workshop for Traditional Leaders and Councillors during 2016/17 and 2018/19.
- The Office of The Premier facilitated SPLUMA Training for members of Sekhukhune- Joint District Municipal Planning Tribunal in October 2020.

14.4. CHALLENGES ON SPATIAL DEVELOPMENT

- Unresolved and competing land claims in the area threaten to destabilize future development.
- Growing of Informal settlements and housing backlog as mining activities intensify.
- Competing land uses (i.e. mining and agriculture, Commercial, etc.) cause spatial, social, environmental and economic constraints.
- Poor implementation of sector plans (SDF, LUS and Precinct Plans) and policies by the municipalities

CHAPTER FOUR: ORGANISATIONAL DEVELOPMENT PERFORMANCE

COMPONENT A: ORGANISATIONAL DEVELOPMENT PERFORMANCE

Sekhukhune District Municipality through its Performance Management System developed the Service Delivery and Budget Implementation Plan (SDBIP) for 2019/2020 financial year.

The District Municipality had planned to achieve a total of **204** targets for the 2019/2020 financial year. The Municipality managed to achieve **103** of the **204** set targets which is an equivalence of **51%** and **101** set targets were not achieved.

Due to the covid 19 pandemic most of the Departments did not achieve their targets which led to the overall achievement of the Municipality to be at **51%**. The Department of Infrastructure and Water Services as the key Department of the district with **71** targets and only achieved **28** targets at **39%**. Due to poor provision of water services to communities, the Municipality faces challenges of community unrest.

The Department is constantly experiencing challenges relating to slow procurement processes, lack of source developments, poor performance by contractors and inability of ESKOM to provide electricity to water sources.

Table 1 below is an executive summary of the performance per the Key Performance Areas for the 2019/2020 financial year:

Table 1:

KEY PERFORMANCE AREAS	2018/2019 PERFORMANCE	2019/2020 PERFORMANCE			
	% ACHIEVED	2019/2020 NUMBER OF SET TARGETS	2019/2020 NUMBER OF ACHIEVED TARGETS	2019/2020 NUMBER OF TARGETS NOT ACHIEVED	% ACHIEVED FOR 2019/2020
BASIC SERVICE DELIVERY AND INFRASTRUCTURE					
Community Services	100%	21	19	2	90%
Infrastructure & Water Services	51%	71	28	43	39%
TOTAL	62%	92	47	45	51%
GOOD GOVERNANCE AND PUBLIC PARTICIPATION					

Office of the Speaker	80%	13	4	9	31%
Office of the Executive Mayor	80%	19	4	15	21%
Office of the Municipal Manager	85%	17	8	9	47%
TOTAL	81%	49	16	33	31%
INSTITUTIONAL DEVELOPMENT AND ORGANISATIONAL DEVELOPMENT					
Corporate Services	83%	25	15	10	60%
IDP,PMS & Legal Services	100%	14	11	3	79%
TOTAL	88%	39	26	13	66%
FINANCIAL MANAGEMENT AND VIABILITY					
TOTAL	45%	16	9	7	56%
SPATIAL RATIONALE					
TOTAL	100%	3	1	2	33%
LOCAL ECONOMIC DEVELOPMENT					
TOTAL	100%	5	4	1	80%
TOTAL Performance	74%	204	103	101	51%
SEKHUKHUNE DEVELOPMENT AGENCY	65%	22	8	14	36%

TABLE 2: ANNUAL PERFORMANCE AS PER DEPARTMENTS

Table 2:

DEPARTMENT	NO. OF TARGETS	TARGETS ACHIEVED	TARGETS NOT ACHIEVED	% ACHIEVED
Infrastructure & Water Services	71	28	43	39%
Community Services	21	19	2	90%
Corporate Services	25	15	10	60%
Municipal Manager's Office	28	16	12	57%
Office of the Executive Mayor	19	4	15	21%
Office of the Speaker	13	4	9	31%
Budget & Treasury Office	16	9	7	56%
Planning & Economic Development	11	8	3	72%
Total	204	103	101	51%

A full excel report outlining set targets, achieved targets and targets not achieved with reasons for non-achievements is attached as **Annexure APR1**.

Below is a graphical depiction of the overall performance of the Municipality in the financial year 2019/2020:



Figure 1

There are number of challenges as to why some targets could not be achieved by the municipality. The challenges are outlined in the Annual Performance Report per KPA. These can be summarised as follows:

Measures to improve performance

Challenge	Measures to improve performance
The poor quality of technical reports due to lack of technical capacity within the Municipality	Experienced PSP's to be appointed and monitored, the existing design committee to be strengthened for reviewing technical reports prior to submission to Department of Water & Sanitation (DWS) & Bid Specification Committee (BSC). MISA has deployed officials to support the Municipality.
Poor planning due to lack of capacity within the planning department of the municipality	MISA has deployed professional engineers to support the Municipality
Lack of alignment in terms of (knowledge, experience, and qualifications) against the functions & organisational structure	Technical skills audit, structured skills development & training for technical personnel by MISA
Inadequate application of Project Management Techniques in Planning & Implementation of projects	Continuous technical skills training & development through SAICE training programme. MISA is providing training combined with on-

	the-job training.
Disagreement between Traditional Leaders on land where projects are to be implemented. One village does not agree to share with neighbouring community.	Extensive consultation before the approval of the project by DWS. Obtain prior approval of Traditional Leaders for the projects to continue.
Lack of water source within the region. Sometimes the quality of water cannot be used for consumption which compels the Municipality to stall the projects. Additional funding will therefore be required to build a package plant. This funding acquisition process takes time.	At planning stage, the quality and quantity of underground water must be determined before the technical report to drill a borehole is submitted for funding.
Delays by Eskom to energise completed projects for commissioning	Submit application for connection to Eskom grid at the planning stage of the projects to accommodate their sourcing period.
Structuring of the RBIG to be paid to the Municipality via DWS whereas the DORA allocates it directly to the Municipality. DWS delays the payment of service providers funded from this grant.	Engage the National Treasury to transfer the RBIG grant directly to the municipality

COMPONENT B: INTRODUCTION TO MUNICIPAL PERSONNEL

4.1.1. INTRODUCTION

In terms of the White Paper on Human Resource Management in the Public Service, HR management will result in diverse competent and well-managed workforce; capable of and committed to delivering the high-quality services to the people of South Africa. It should be a model of excellence in which service to society stems from individual commitment instead of compulsion. The mission of the White Paper also emphasises that the management of people should be regarded as a significant task for those who have been charged with the responsibility and should be conducted in a professional manner. In the same breath, Section 57 of the Municipal Systems Act, 32 of 2000 requires the municipalities to develop and adopt appropriate systems and procedures to ensure fair, efficient, effective, and transparent personnel administration. The above legislations direct Municipalities to put in place HR policies, procedures, practices, and strategies that will enable the attainment of the organizational strategic objectives. Human Resource is an important role player and an enabler in this regard. In order to succeed the mission and vision of Human Resource unit should be aligned to those of SDM and the IDP.

4.1.2. Human Resource Vision and Mission

1.1 HR Vision

To be a unit that champions effective, efficient, and economic human resource support service

1.2 HR Mission Statement

To provide human resource service through high impact, sustainable and strategic objectives to attain shared growth and productivity through:

- Provision of recruitment, selection and appointment of staff
- Provide staff retention and terminations
- Provision of leave administration
- Provision of employees' benefits administration
- Provision of HR policies and procedures development
- Implementation of Employment equity Act
- Provision of training and development
- Provision of performance management system
- Provision of employee database

4.1.3. Legal Framework

Human resource derives its mandate from, inter-alia, the following legislative prescriptions:

- The Constitution of RSA (Act, 108 of 1996)
- The Basic Conditions of Employment Act, 75 of 1997
- Employment Equity Act, 55 of 1998
- Skills Development Act, 97 of 1998
- Labour Relations Act, 66 of 1995
- Municipal Systems Act, 32 of 2000
- The White Paper on Human Resource Management in the Public Service.

4.2.1. TOTAL NUMBER OF EMPLOYEES, STAFF TURN- OVER AND

VACANCIES

As per Organizational structure of the 2019/2020, 946 positions minus 116 Community Services Volunteers personnel as they do not form part of the Organizational structure, were filled. This means that the total number of personnel was **830 at the end of June 2020**. As at the end of **June 2020**, senior management positions such as the Chief Audit Executive, Director: Infrastructure and Water Services as well as that of the Municipal Manager were vacant. A breakdown of the posts in the organization is reflected in the table below:

4.2.2. Total Number of Employees

Name of Department	Number	Males	Females
Executive Mayor's Office	42	23	19
Office of the Speaker	16	8	8
Municipal Manager's Office	14	8	6
Corporate Services	60	26	34
Budget & Treasury	56	36	20
Planning	8	4	4
Community Services	90	63	27
Environmental Health Practitioners	20	6	14
Community Services Volunteers	116	52	64
Infrastructure/Water	41	25	16

Fetakgomo Region	49	31	18
Makhuduthamaga	102	75	27
Elias Motsoaledi	117	69	48
Tubatse	145	106	39
Ephraim Mogale	53	41	12
Workshop	17	14	3
TOTAL	946	587	359

4.2.3. Senior management posts' vacancy rate in comparison with the SDM local municipalities for 2019-2020

Municipality	Number of posts	Filled	Vacant	Vacancy rate
Fetakgomo Tubatse	09	08	01	11%
Makhuduthamaga	6	6	0	0%
Ephraim Mogale	6	5	01	17%
Elias Motsoaledi	7	6	1	14%
Sekhukhune	7	6	1	42%
Total	35	31	4	11%

4.3. HR ORGANISATIONAL POLICIES

A policy is defined as a system of principles to guide decision making and achieve rational outcomes. In order for human resource practices to be fair, transparent, effective, efficient, consistent and economic, the policies, guidelines and Standard Operating Procedures should be developed in line with the applicable legislations for attainment of the organizational imperatives as enshrined in the IDP. In compliance with the above, the following CPS policies were developed/reviewed:

- Individual Performance Management Policy
- Training and Development Policy
- Standby and Overtime Policy
- Substance Abuse Policy
- Sexual Harassment Policy
- Job Evaluation Policy
- Recruitment and Selection Policy
- Bursary Policy
- Local Labour Forum Policy
- Scarce Skills Policy
- Secondment Policy
- Acting Policy
- Cost Containment Policy
- Succession Planning Policy

- Employee Assistance Programme Policy
- ICT Firewall Policy
- ICT Disaster Recovery Policy
- ICT Data Backup and Recovery Policy
- Data Centre Access Control and Environment Policy
- Subsistence and Travelling Allowance

Human Resource Unit has identified policies that are necessary in the practice and are considered for development and also the Standard Operating Procedures for all the developed/reviewed:

- Official Working Hours
- Business Code of Ethics Policy
- Human Resource Development Strategy
- Personal Clothing and Equipment Policy
- Remuneration Policy
- Managing Underperformance Policy
- Fraud and Bribery Policy
- Equality and Diversity Policy
- Fleet Management Policy
- Facility Management Policy
- Personal File Access Policy
- Bereavement and Funeral Policy
- Gift Policy

NB Human Resource Unit has developed the HR Strategic Plan and it is on the consultation process.

4.4. INJURY ON DUTY REPORT

INJURY ON DUTY REPORT

The following is the Injury on duty report (Occupational Health and Safety - accidents/ incidents) from 1 July 2018 to 30 June 2019. This is done as per Compensation for Occupational Injuries and Diseases Act no 130 of 1993. The report is categorized as follows: (a) name of the employee, (b) claim number, (c) employee identity number, (d) date of the injury, and (e) case progress. Below find the table that illustrate the above-mentioned report:

Name of employee	Claim number	ID NUMBER	Date of incident/ diagnosis	Progress

Phala MM	11343008	8410210369081	25.04.2020	No permanent disablement and claim finalised
Mosehla PJ	11353671	8711015958089	29.05.2020	Awaiting final medical report
Bolotini MH	561005080 4088	5610050804088	10.10.2019	Employee undergoing conservative treatment
Makuwa SS	11338831	7703255411086	16.10.2019	Awaiting progress medical reports
Mamafha NA	11282967	7704295403083	13.06.2019	Final medical report issued on 28.06.2019. No PD, employee fully recovered.
Kotsi MP		6403146010087	31.05.2019	Employee is still under medical treatment
G Van Jaarsveld	1221141	7307175054081	30.11.2017	Employee/claimant is still under medical treatment
Nkadimeng ML	1216091	6204285458089	07.10.2017	Progress medical reports to be submitted
Mokoana KM	1210562	8708225880087	07.10.2017	First medical report is outstanding

Mbiba W.V	11131393	66061155630880	08.04.2018	Following documents outstanding, W.Cl 4, progress medical reports and final medical report
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4.5. LABOUR RELATIONS CASES

In the year under review (2019-2020) the municipality had to contend with the following cases affecting its employees.

Misconduct cases are dealt with in terms of s23 of the Constitution, Labour Relations Act, and Disciplinary Procedure Collective Agreement, Municipal Systems Act 32 of 2000 and Regulations as Amended (code of conduct for municipal staff members), SDM policies, SDM Circulars and other labour legislations.

Four (04) misconduct cases were facilitated and three (01) was finalized.

Warning/s issued:

In the year under review, no warnings were issued to the employees in line with Schedule 8 of the Labour Relations Act and Disciplinary procedure collective agreement.

Grievance cases

Grievance cases are dealt with in terms of s23 of the Constitution and Section C, Clause 13 of the SALGBC Main Collective Agreement.

Two (02) grievances were lodged and facilitated during the period under review.

Dispute resolution

Dispute resolutions are dealt with in terms of the Labour Relations Act, SALGBC Main Collective Agreement were received and facilitated.

There were two (02) labour disputes awards which were referred for review at the Labour Court level and they were resolved outside the Court and the Legal Service Unit can provide the details thereof.

4.6. SKILLS DEVELOPMENT AND TRAINING

The following table indicates various programmes as well as budget commitments undertaken by the Municipality to address the skills of its employees as well as the general communities.

4.7. TRAINING SPEND IN 2019/2020

PROJECTS	BUDGET ALLOCATED	REVIEWED BUDGET
External bursaries	R19 000 000	R0
Staff bursaries	R1202 000	R0
WSP Implementation	R1 000 000	R0
Experiential learning	R0	R0
Internship	R0	R0

4.8. BURSARIES

In the 2019/2020 financial year Sekhukhune District Municipality has been supporting students financially to study for various programmes at Universities.

The municipality is currently providing financial assistance to needy students who are attending various tertiary institutions. There are **thirty-two (32)** students that are currently in the programme through the internal bursary scheme and **ten (10)** external students. These students are studying in the various fields such as Engineering, Health Sciences, Accounting, Information Communication Technology and Firefighting.

CHAPTER FIVE: FINANCIAL PERFORMANCE

COMPONENT A

5.1. STATEMENT OF FINANCIAL PERFORMANCE

The total revenue realised by the SDM for the 2019/2020 financial year stood at R1 430 665 341 as compared to R1 447 669 075 for the 2018/2019 financial year. Revenue from exchange items is summarised as follows:

Service charges which are sale of water and sewer services stood at R94 840 932 as compared to R86 518 023 in the 2018/2019 financial year.

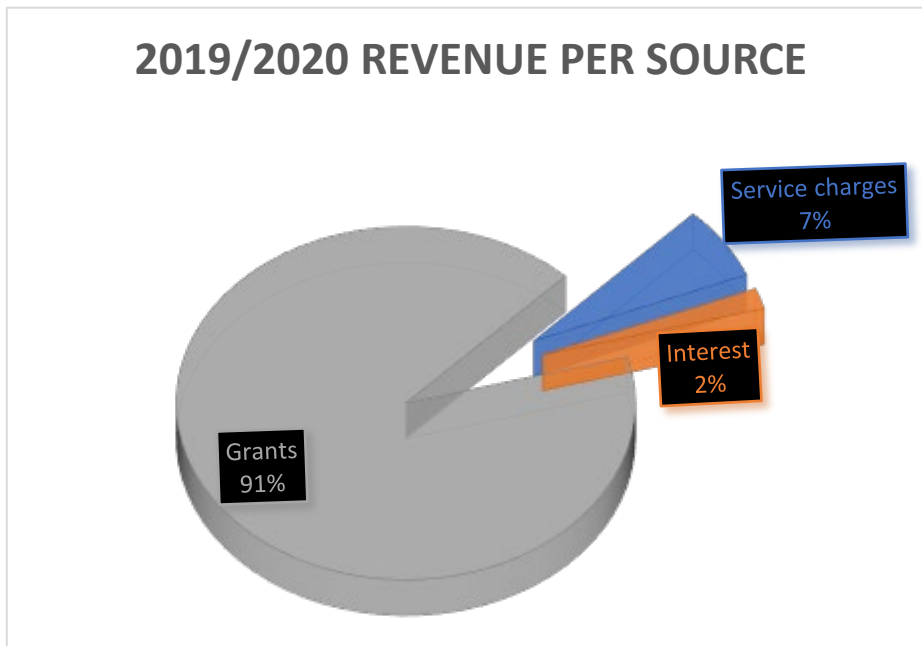
Interest from receivables stood at R26 885 413 as compared to in the 2018/2019 financial year. Other sources of revenue such as sale of tender documents contributed R1 712 165 as compared to R3 504 373 in the 2018/2019 financial year. The total revenue from exchange items stood at R126 851 571 as compared to R 127 307 220 in the 2018/2019 financial year.

Revenue from non-exchange items stood at R1 303 813 770 as compared to R1 320 391 855 in the 2018/2019 financial year. The bulk of the revenue from non-exchange items is the government subsidies and grants which clearly indicate that we are a grant dependent municipality.

5.2. Revenue sources

The chart below shows the proportions of revenue for 2019/2020 amount to R1 430 665 341. The chart indicates that the municipality is still receiving a large chunk of its revenue from government subsidies and grants at 91% (R1 303 813 770). Service charges which are mainly water and sewer charges in the urban areas amount to 7%, which represent R94 840 932 compared to the R86 518 0323 of the previous financial year and Interest which is at 2% amounting to R26 885 413 compared to R23 915 373 of the previous financial year. The interest portion is divided into two components, that is, interest from investments and interest from debtors.

TABLE 1:



5.3. Expenditure

The total expenditure for the municipality in 2019/2020 was at R1 053 085 356 as compared to R1 113 822 273 in 2018/2019 financial year. The chart below indicates that personnel costs remain the largest item of expenditure in the 2019/2020 financial year at R397 644 714 at 35% as compared to R373 574 925 2018/2019 financial year. This relates to the payment of salaries and allowances for staff members in the district.

General expenses are the second biggest expenditure item at R197 791 592 at 23% compared to R242 894 777 for the 2018/2019 financial year. The top five general expense items relate to provision of security, lease rental and operating lease, fuel and lubricants, laboratories, and chemicals and well as consulting professional services.

Bulk purchases become the third largest area in the expenditure items at R108 870 005 at 18% compared to R196 006 452 in the 2018/2019 financial year. Bulk purchases relate to purchase of electricity for water operations as well as purchase of water from various service providers for provision to communities.

Depreciation and amortisation become the fourth largest expenditure at R100 599 134 at 8% as compared to R86 046 288 in the previous financial year.

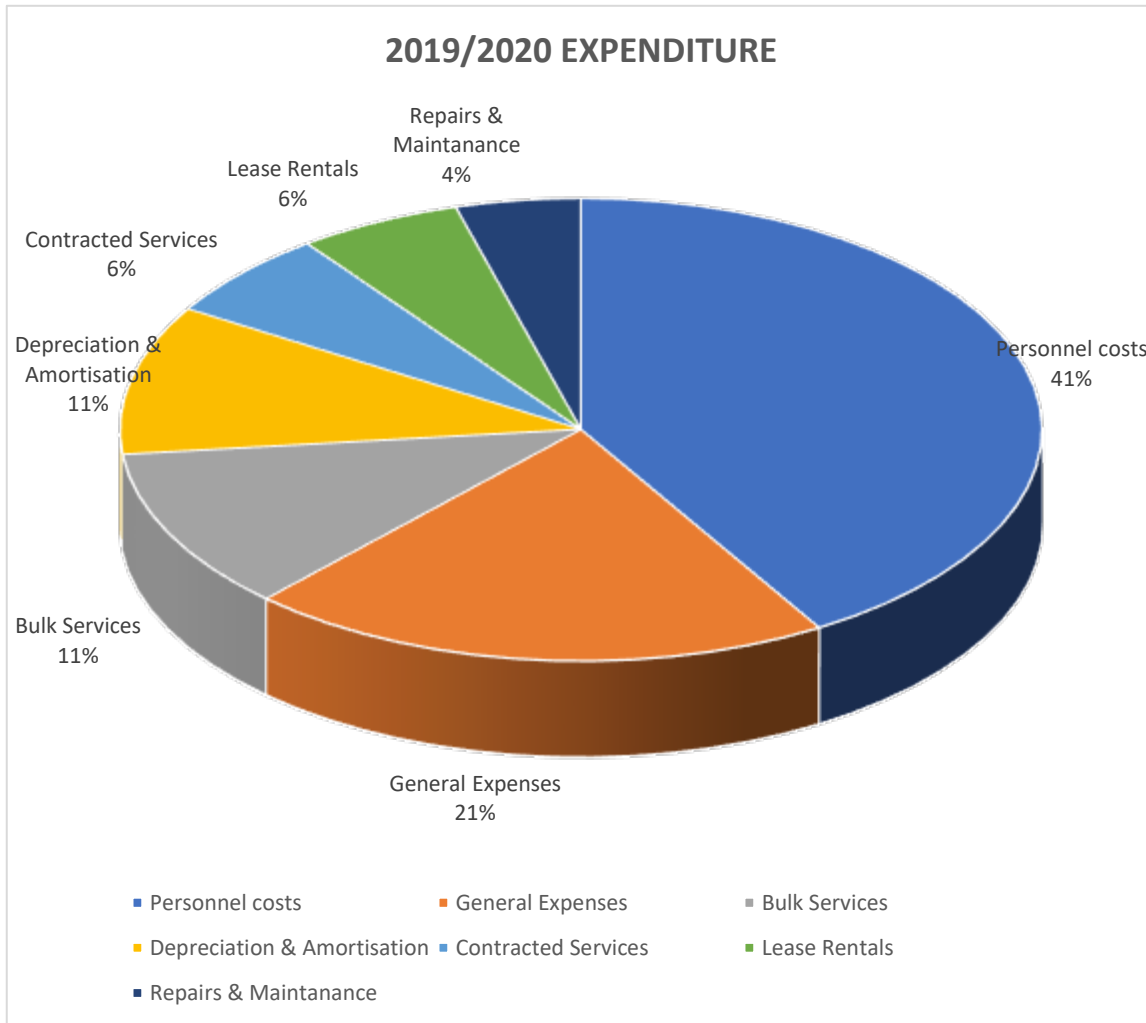
VIP Sanitation (contracted services) is the fifth largest area of expenditure at R58 983 449 at 6% compared to R66 260 366 in 2018/2019 financial year. The municipality has been constructing VIP Sanitation units in all the four local municipalities as part of dealing with the sanitation backlogs.

Lease rentals on operating lease becomes the sixth largest expenditure at R55 253 928 at 5% as compared to the previous year 2018/2019 at R56 055 152.

Repairs and maintenance become the seventh largest expenditure at R42 133 150 at 5% as compared to R49 712 725 in the previous financial year. The municipality infrastructure has worn out causing repairs and maintenance budget to increase.

The expenditure situation is displayed on the chart below:

TABLE 2:



Surplus

The surplus as declared in the 2019/2020 financial year was R377 579 985 compared to R333 876 802 in the 2018/2019 financial year.

Sekhukhune Development Agency received R3 622 319 compared to R3 699 050 in 2018/2019 financial year.

5.4. Asset management

The Municipality has during 2019/2020 financial year used the appointed service provider to deal with asset management matters over the 12 months. During 2019/2020 all the movable assets have been dealt with, 100% of immovable assets were verified and accounted for. The municipality is continuing the process to clean-up immovable assets during 2019/2020 and beyond. It must be emphasised that

these immovable assets are mainly the water services infrastructure that were transferred to the district municipality during the establishment of water services authority and provider functions.

Thus, the municipality has a number of assets in the form of water and sanitation infrastructure (immovable assets) as well as those assets that are movable (office furniture and vehicles). In the 2019/2020 financial year the assets were at R400 432 046 as compared to the 2018/2019 financial year at R3 708 625 640. There was overall increase in the SDM assets. The total liabilities for the 2019/2020 financial year were at R526 060 524 compared to 2018/2019 financial year which stood at R610 967 221.

5.5. Net asset position = Assets: Liabilities

The net asset position of the municipality for 2019/2020 financial year stands at R3 453 811 552 as compared to R3 076 231 566 for the 2018/2019 financial year.

The net asset position has increased as compared to the previous year. Even though the municipality current assets are less than its current liabilities resulting in negative current ratio, the municipality management has assessed that the municipality is a going concern as majority of its current liabilities are made up of retention liability which will not be paid out in the foreseeable future due to long term contracts.

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

5.6. Grants received

Sekhukhune District Municipality received an amount of R1 303 813 770 for 2019/2020 financial year as compared to R1 320 391 855 for 2018/2019 financial year. The grants were received as follows:

Municipal Infrastructure grant (MIG) to the tune of R418 108 385 for financial year 2019/2020 as compared to R480 067 221 for 2018/2019 financial year.

Rural Bulk Infrastructure Grant (RBIG) to the tune of R69 820 470 for financial year 2019/2020 as compared to R95 187 491 for 2018/2019 financial year.

Water Services Infrastructure Grant (WSIG) to the tune of R38 646 349 for 2019/2020 financial year as compared to the R28 306 141 received in 2018/2019 financial year.

The operating grants received was an amount of R777 238 566 as compared with R716 831 002 for the 2018/2019 financial year. The operating grants were received as follows:

Equitable share received was R769 247 580 for 2019/2020 financial year as compared to R711 831 002 for 2018/2019 financial year.

Rural Roads Assets Management Grant (RRAMS) to the tune of R2 062 917 for financial year /2019/2020 as compared to R2 285 660 for the 2018/2019 financial year.

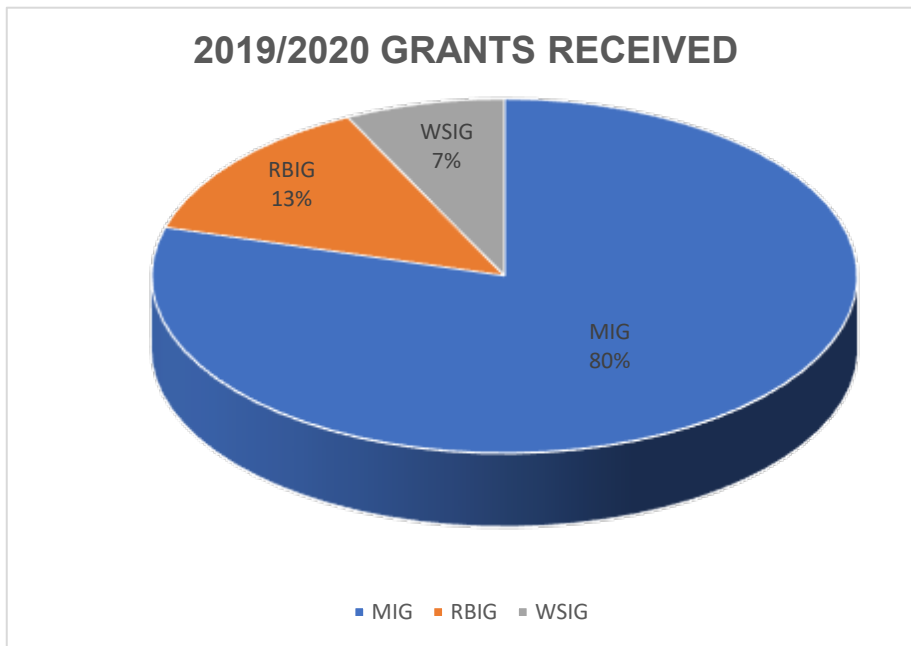
Expanded Public Works Programme (EPWP) to the tune of R2 665 000 for 2019/2020 financial year as compared to R1 745 347 for the 2018/2019 financial year.

Finance Management Grant (FMG) to the tune of R1 788 045 for the 2019/2020 financial year as compared to R1 319 995 for the 2018/2019 financial year.

Sources of finance for capital funding

Revenue source	Receipts 2019/2020 in million)	As percentage	Receipts 2018/2019 in million)
Municipal Infrastructure Grant (MIG)	418 108 385	79%	480 067 221
Regional Bulk Infrastructure Grant (RBIG)	69 820 470	14%	95 187 491
Water Services Infrastructure Grant (WSIG)	38 646 349	7%	28 306 141
TOTAL	526 575 204	100%	603 560 853

TABLE 3:



Municipal Infrastructure Grant (MIG) is the main source of funding for capital projects at 79% in the 2019/2020 financial year as depicted in the table above. The second highest is Regional Bulk Infrastructure Grant (RBIG) at 13% and Water Services Infrastructure Grant (WSIG) as the third which stood at 7% of the total capital funding in the 2019/2020 financial year.

5.7. Grant spending of projects

GRANT	NUMBER OF PROJECTS IMPLEMENTED	EXPENDITURE AS AT 30 JUNE 2020
MIG	13 projects and 5 VIP sanitation projects	R371 021 770
WSIG	20 intervention projects	R17 292 698
RBIG	11 bulk projects	R 54 918 229

5.8. UNSPENT GRANTS FOR 2018/2019

GRANT	AMOUNT NOT SPENT IN 2019/2020	AMOUNT NOT SPENT IN 2018/2019
MIG	R47 086 615	R16 168 634
FMG	R3 040	R5
WSIG	R21 353 651	R44 877 946
EPWP	R653	R653
RRAMS	R369 423	R5 340
Municipal Disaster Management Grant	R127 074	—

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENT

5.9. Cash equivalents

By the end of the financial year 2018/2019 Sekhukhune District Municipality closed cash and cash equivalents of R71 028 086 as compared to R103 424 673 in 2017/2018 financial year.

Cash flow from investing activities (purchase of plant and equipment) stood at R2 620 157 000 million at the end of the 2018/2019 financial year.

5.10. Investments

By the end of the 2018/2019 financial year the municipality has short term investment of R9 689 842 compared to R9 546 482 in 2017/2018 financial year

COMPONENT D: OTHER FINANCIAL MATTERS

5.11. Supply Chain Management

Procurement of goods and services done during the year were in compliance with supply chain management policy and regulations. All SCM issues reported under corporative governance.

5.12. Bid Committees

It is the competency of the Municipal Manager to appoint bid committees in the municipality. All bid committees were established and functioned fairly well. The following committees were established:

- Specification
- Quotation
- Evaluation
- Adjudication

5.13. Oversight role of Council

The municipality has the following committees to play oversight role to Council and its committees:

- Rules committee enforces council rules during council meetings.
- Petition committee attend to petitions submitted to the municipality and reports to council.
- Ethics committee looks into the conduct of councillors.
- Municipal Public Account Committee (MPAC) ensures accountability of administration to council and Audit committee which advices the municipal council, the political office bearers the accounting officer and the management staff of the municipality as reflected in section 166(2) of MFMA.

5.14. GRAP Compliance

The annual financial statements (AFS) have been prepared according to GRAP standards as required by the Municipal Finance Management Act, of 2003.

CHAPTER SIX: AUDITOR GENERAL FINDINGS AND OPINION

COMPONENT A: 2019/2020 AUDITOR GENERAL OPINION AND FINDINGS

6.1. 2019/2020 financial year Auditor General South Africa (AGSA) Report and findings

During the 2019/2020 financial year the Auditor General of South Africa issued a Qualified Audit opinion 12 matters raised, with 18 matters of emphasis. As the municipality we maintained the previous opinion with increase in matters of emphasis. In terms of the management letter more than 100 issues inclusive of the audit report were raised. The action plan is developed to address the issues raised by the Auditor General.

In terms of audit of performance information only Basic Service Delivery key performance area was audited. Qualified Audit Opinion was issued. The challenges of accurate evidence and limitation of scope were recorded and led to the municipality to maintain the Qualified Audit Opinion.

COMPONENT B: 2018/2019 AUDITOR GENERAL OPINION

6.2. Auditor General South Africa (AGSA) Report 2018/2019 financial year

During the 2018/2019 financial year the Auditor General South Africa issued a Qualified Audit Opinion for the district with three matters for basis for qualified opinion. 6 matters of emphasis were raised. In terms of management letter 40 issues inclusive of audit report were raised. The municipality has regressed as compared to the Unqualified Audit Opinion issued in 2017/2018 financial year.

6.3. Auditor General South Africa Report progress on findings for 2018/2019 financial year

The municipality has 40 issues from audit report and management letter inclusive of audit of pre-determined objectives. All issues were resolved however Internal Audit confirmed 50% of issues resolved.

CONCLUSIONS

The annual report for 2019/2020 financial year is hereby presented to reflect the performance of the municipality during the period under review. Many challenges remain to be resolved and it requires the collaboration of all stakeholders to put their shoulders behind the wheel to ensure that service delivery is achieved whilst at the

same time proper administrative systems and processes are also put in place to comply with best practices.

This annual report must not be read in isolation, the annexures to the annual report as stated below are also central towards overall understanding of the annual report namely:

Annexure A: Audited Annual Financial Statement 2019/2020

Annexure B: SDBIP Cumulative Performance Report 2019/2020

Annexure C: Performance of Service Providers Report 2019/2020

Annexure D: Audit Committee Report 2019/2020

Annexure E: Sekhukhune Development Agency Annual Report 2019/2020

Annexure F: Oversight Report 2019/2020

Annexure G: Community consultation Report 2019/2020

Annexure H: Audit Action Plan 2019/2020

Glossary

Annual Financial Statement: the statement that reflects the financial position of the municipality regarding the revenue and expenditures, the statement also shows whether the municipality will be able to operate in the next twelve months based on its assets and liabilities using a formula on financial ratio to determine health.

Annual Report: report that is compiled by the municipality indicating overall performance of the organisation in all key areas of service delivery and institutional performance, the report is compiled in terms of Local Government Municipal Finance Management Act, 2003 and submitted in the beginning of the third quarter of the municipal financial year to Council and other legally established structures for review and consideration

Governance: refers to establishment and implementation of systems, processes, and procedures to ensure that the municipality and/or organisation complies with the laws, protocols, codes, standards for the purposes of managing risk and internal controls which applies here in South Africa and internationally

Integrated Development Plan (IDP): A five-year strategic plan undertaken by a municipality outlining the key projects and programmes to be implemented by the Council which is prepared in accordance with the Local Government Municipal Systems Act, 2000 (Act 32 of 2000). The IDP can be reviewed annually in accordance with a prescribed process.

Risk Assessment: overall process of risk identification, risk quantification and risk evaluation in order to identify potential opportunities and minimise loss

Risk management: the identification and evaluation of actual and potential risk areas as they pertain to the organisation as a total entity, followed by a process of either avoidance, termination and transfer, tolerance, exploitation, or mitigation of each risk, or a response that is a combination or *integration*.

Service Delivery and Budget Implementation Plan (SDBIP): this refers to a detailed plan compiled by a municipality indicating the processes, measurement, indicators and targets that will be followed in implementing the IDP.

Supply Chain Management: known and recorded systems and procedures for procurement of goods and services that are being followed by the municipality in line with the Preferential Procurement Framework Act

